



AMERICAN
COUNCIL ON
GERMANY

ANNUAL REPORT 2016

STRENGTHENING TRANSATLANTIC DIALOGUE



ABOUT THE AMERICAN COUNCIL ON GERMANY

A Message from the Chairman and the President	1
What Makes the ACG Unique	2

POLICY PROGRAMS

Calendar of Events	3
Policy Conferences	6
Eric M. Warburg Chapters	7

PROGRAMS FOR THE SUCCESSOR GENERATION

American-German Young Leaders Conference	11
Fellowships	14
Leadership Missions	15

OUTREACH

Publications and Podcasts	16
---------------------------	----

PARTNERS IN PROMOTING TRANSATLANTIC COOPERATION

John J. McCloy Awards Dinner	17
Corporate Membership Program	18
Co-Sponsors and Collaborating Organizations	19
Foundation and Individual Support	20

WHO WE ARE

Officers, Directors, and Staff	21
--------------------------------	----

Vision

The American Council on Germany (ACG) is the leading U.S.-based forum for strengthening German-American relations. It delivers a deep and nuanced understanding of why Germany matters, because the only way to understand contemporary Europe is to understand Germany's role within Europe and around the world. And, the only way to understand contemporary Germany is to put it in a European context.

About the



AMERICAN COUNCIL ON GERMANY

The American Council on Germany is an independent, nonpartisan nonprofit organization that was founded in 1952 to strengthen German-American relations. Today, the ACG works across generations to provide a deeper, more nuanced understanding about Germany, Europe, and the importance of the transatlantic partnership. Through a range of programs and activities, the ACG addresses the most pressing economic, political, and social challenges of the day to ensure better mutual understanding.

The ACG's programs and activities are aimed at reaching a broad range of individuals to strengthen German-American relations and deepen the U.S.-European partnership. This is achieved through a combination of events and outreach designed to reach different audiences on both sides of the Atlantic to ensure they are better informed about transatlantic issues.

The Council's established initiatives include:

- A focus on the "successor generation" – including the ACG's annual American-German Young Leaders Conference for rising stars from Germany and the United States as well as other activities that convene young professionals from Germany, the United States, and other countries to discuss common contemporary challenges;
- Policy discussions with experts on complex transatlantic and overarching global issues in New York City, Washington, DC, and at the ACG's Eric M. Warburg Chapters across the United States;
- Fellowships for the next generation of German and American academics, journalists, and other professionals;
- Policy conferences that engage and convene policymakers, multipliers, and leaders from government, business, academia, the military, and media on both sides of the Atlantic;
- Outreach through traditional and new media to keep ACG members and friends informed about the myriad issues affecting the German-American relationship and transatlantic affairs; and
- Experiential opportunities through fact-finding missions that give practitioners from different fields the opportunity to engage their counterparts in a deep and meaningful exchange about common challenges.



“We cannot take the transatlantic partnership for granted or rely on history and common values alone to keep us together. We must continue to work on – and nurture – the relationship. In an age of disruption, we share responsibility for meeting common challenges.”

Ambassador Robert M. Kimmitt
ACG Chairman

Dr. Steven E. Sokol
ACG President

A Message from the Chairman and the President

In November 2016, after much discussion, debate, and research, the Oxford Dictionaries announced their word of the year: *Post-truth*, an adjective defined as “relating to or denoting circumstances in which objective facts are less influential in shaping public opinion than appeals to emotion and personal belief.” Less than a month later, *postfaktisch* topped the list of words of the year put forward by the Gesellschaft für deutsche Sprache.

In fact, however, the word “disruption” might better describe developments in 2016 on both sides of the Atlantic. The first big disruption of 2016 came on June 23 when British voters went to the polls to cast their vote in the historic referendum on whether the United Kingdom should remain in the European Union. It was the biggest decision faced by Britons in a generation, and the vote in favor of Brexit came as a major surprise. It toppled David Cameron’s government and brought in Theresa May to manage the process of leaving the European Union. For Germany and the rest of the Continent, as well as the United States, this decision has significant implications – which are just beginning to unfold.

In the United States, after months of intense campaigning, the November 8 election of Donald J. Trump as President came as a disruption that dwarfed the Brexit vote. In Berlin and across Germany, the sense of shock the morning after the election was palpable.

Against this backdrop, developments such as Russia’s acts of aggression, the rise of ISIS, and Europe’s migrant crisis have threatened the stability of Europe and rattled the institutions of the European Union. It is not surprising that many Europeans believe that Europe is under threat from within and from without, and that there is a pervasive sense of anxiety.

As we see the continued ramifications and reverberations of disruption continue well into 2017, a strong transatlantic partnership is more vital than ever in order to address common overarching challenges and to guarantee peace and stability in the West.

Particularly in light of Europe’s *Superwahljahr* in 2017 – with national elections in the Netherlands, France, Norway, and Germany (and possibly Italy) – there are concerns that our democratic norms will be damaged by rising populism, political polarization, and an environment where facts are open to interpretation.

In an ever-changing environment, the American Council on Germany remains committed to strengthening transatlantic ties, building mutual understanding, and helping Americans deepen their knowledge about Germany, its role within Europe and on the world stage, and broader developments within Europe.

We cannot take the transatlantic partnership for granted or rely on history and common values alone to keep us together. We must continue to work on – and nurture – the relationship. In an age of disruption, we share responsibility for meeting common challenges. Remaining true to the vision of our founders in 1952, the ACG offers a range of programs and activities designed to underscore the importance of the transatlantic partnership.

Over the course of 2016, the ACG held dozens of events in New York and a record number of events at its 21 Eric M. Warburg Chapters across the country. Many of the discussion topics focused on the key economic, political, and social issues shaping the transatlantic agenda. We continued to invest in the next generation of transatlanticists through our prestigious American-German Young Leaders Conference, which brought together some 50 rising stars. We conducted a thorough review of our fellowship programs and relaunched the McCloy Fellowship program with a focus on global trends and initiated Leadership Missions with a focus on agriculture and urban affairs. The ACG partnered with Atlantik-Brücke to hold a fourth annual joint conference, which focused on developing a new narrative for the transatlantic partnership. At our McCloy Awards Dinner, we honored Deutsche Bank’s Paul Achleitner and long-serving ACG Vice Chairman Richard M. Hunt. We also continued to keep our members informed about transatlantic and global issues, through our weekly news digest and regular conference calls and podcasts with experts and officials.

In these uncertain times, when disruptive forces can shape opinion, the future of the transatlantic partnership will depend in large measure on the commitment of organizations like the ACG to work tirelessly to nurture and strengthen this relationship. At the ACG, we are dedicated to maintaining vibrant German-American ties. Building on our 65 years of transatlantic engagement, we hope we can count on your active involvement as we continue to buttress this indispensable partnership.

March 2017



What Makes the ACG Unique

Building on Decades of Experience

The ACG began its work to strengthen transatlantic relations on the heels of World War II and has maintained that focus ever since. We can draw on 65 years of experience and our enduring close connections with influential leaders on both sides of the Atlantic.

Forging Mutual Understanding

As Germany takes an increasingly important role on the world stage, the ACG equips opinion leaders and decision-makers in a variety of fields with ideas and perspectives on important political, economic, and social developments on both sides of the Atlantic and around the world. The ACG provides a deep and nuanced understanding of Germany's role within Europe and globally.

Anticipating Tomorrow's Challenges

The ACG doesn't just address today's headlines. We anticipate future priorities on the transatlantic agenda. Our policy discussions, conferences, and fellowships began taking a close look at issues such as resource scarcity, environmental policy, sustainability, immigration, and urban policy years before they were trending on Twitter.

Addressing Global Issues Nationwide

The ACG has Eric M. Warburg Chapters across the United States so our members and the general public can have access to speakers who can address the most pressing economic, political, and social issues on the transatlantic agenda. We recognize the importance of presenting global issues on a local level, because developments around the world reverberate far beyond policymakers in Washington and business leaders in New York.

Shaping Tomorrow's Leaders

We invest in the future of the transatlantic relationship by helping the next generation of leaders in Germany and the United States learn about this indispensable partnership, exchange best practices, and build networks across the Atlantic. Our programs bring together young professionals from diverse fields to deepen their understanding about transatlantic issues while forging lasting bonds with one another.

Reaching Members and the Community at Large

The ACG serves its members through a range of programs and activities but also reaches across generations, sectors, and regional boundaries to inform the community at large about important issues influencing the transatlantic partnership.



ACG Board member Andrew Gundlach, Director at First Eagle Holdings, Inc., and U.S. Ambassador to Germany John B. Emerson (speaker)
(All captions are left to right unless indicated otherwise.)



ACG President Dr. Steven E. Sokol; Sascha Leske, Partner at Noerr LLP; Quinn Morgan, Managing Partner at Centre Lane Partners; and Ambassador João Vale de Almeida (speaker), Head of the Delegation of the European Union to the United Nations

Policy Programs 2016 Calendar of Events

TRANSATLANTIC GLOBAL AGENDA SERIES



The Transatlantic Global Agenda Series is designed to give ACG members and friends access to policymakers and other thought leaders to delve into global issues that have an impact on the transatlantic partnership. In its sixth year, the series is organized by the American Council on Germany in partnership with American Friends of Bucerius and hosted by Alston & Bird LLP.

January 12 – Discussion panel and luncheon with former Secretary of State and National Security Advisor and ACG Board member **Dr. Henry A. Kissinger** and two of Helmut Schmidt's former colleagues at *DIE ZEIT*: **Dr. Theo Sommer**, former Editor and Publisher and Schmidt biographer, and **Dr. Constanze Stelzenmüller**, Robert Bosch Senior Fellow at the Brookings Institution, on "Helmut Schmidt: The Life and Legacy of a German Statesman," moderated by *Washington Post* columnist **David Ignatius** and hosted at the German Marshall Fund of the United States in cooperation with the American Institute for Contemporary German Studies (AICGS), the ZEIT-Stiftung, American Friends of Bucerius, and the Center for Transatlantic Relations

January 12 – Discussion and reception with **Dr. Theo Sommer**, Editor-at-Large at *DIE ZEIT*, with a welcome address by German Ambassador to the United States **Peter Wittig**, hosted at the Residence of the German Ambassador and held in partnership with American Friends of Bucerius

January 15 – Discussion and luncheon with **Marcus Felsner**, President of the Eastern Europe Business Association of Germany, on "Central and East Europe, Germany, and the Future of European Integration," hosted by Alston & Bird LLP

February 10 – Discussion and luncheon with **Matthias Machnig**, State Secretary at the Federal Ministry for Economic Affairs and Energy, on "Germany and the EU in 2016: Challenges and Opportunities," hosted by DZ BANK

political salon



The Political Salons bring together a diverse group of younger and mid-career professionals for informal, open discussions on a range of current political, economic, and social topics in an increasingly interconnected global environment – with an emphasis on issues of concern for the transatlantic agenda. Speakers share brief remarks and engage in a dynamic discussion with participants. Each salon includes refreshments and networking opportunities.

February 17 – Discussion and luncheon as part of the Transatlantic Global Agenda Series with **Professor Brenda Shaffer**, Visiting Researcher and Adjunct Professor at the Center for Eurasian, Russian, and East European Studies (CERES) at Georgetown University, on "Turkish-Israeli Relations: Security, Energy, and Global Implications"

March 2 – Political Salon with Bundestag members **Metin Hakverdi** and **Michelle Müntefering** on "Do Americans 'Get Out the Vote' Better Than Germans?" held in partnership with the German Consulate in New York and the Friedrich-Ebert-Stiftung

March 10 – Breakfast briefing with **Elke Ferner** (SPD), State Secretary at the Ministry of Family Affairs, Senior Citizens, Women, and Youth, held in partnership with the German Consulate in New York and the Friedrich-Ebert-Stiftung

March 17 – Hot Topics Call with **Stefan Kornelius**, Foreign Editor of the *Süddeutsche Zeitung*, on Germany's state elections

March 18 – Garrick Utley Memorial Lecture on Global Media Issues with **Gabor Steingart**, Publisher of *Handelsblatt*, on "Media in the 21st Century: A Transatlantic Assessment"

March 21 – **Annual Meeting of the Members**, featuring a keynote address by U.S. Ambassador to Germany **John B. Emerson** on "U.S.-Germany: The Indispensable Relationship"

CONTINUED ON PAGE 4



ACG Board member Dr. Henry A. Kissinger; ACG President Dr. Steven E. Sokol; and General Michael Hayden (speaker), Principal at the Chertoff Group and former Director of the CIA

CONTINUED FROM PAGE 3

March 22 – Discussion and luncheon as part of the Transatlantic Global Agenda Series with **Ursula Groden-Kranich**, member of the German Bundestag (CDU), on “Women’s Issues in Current German Politics: From Equal Pay to the Refugee Crisis”



March 24 – Dinner and discussion with **Dr. Madeleine Albright**, Chair of the Albright Stonebridge Group, Professor in the Practice of Diplomacy at Georgetown University’s School of Foreign Service, and former Secretary of State, and ACG Board member **Karl-Theodor zu Guttenberg** (2003 Young Leader), Distinguished Statesman at the Center for Strategic and International Studies, and former German Minister of Defense and Minister of Economics and Technology, in conversation with **Gabor Steingart**, Publisher of *Handelsblatt*, on “Debt Crisis, Refugee Drama, and the Rise of Populism: The World in Disorder?” held in partnership with *Handelsblatt*

March 31 – Breakfast briefing with **Professor Dr. Friedbert Pflüger** (1982 Young Leader), Director of the European Centre for Energy and Resource Security at King’s College in London, on “Russia, the U.S., and Energy Security in Europe,” hosted by NORD/LB

April 6 – Hot Topics Call with **Souad Mekhennet** (Young Leaders Study Group on the Future of Europe), correspondent for the *Washington Post* and ZDF, on the Brussels terrorist attacks and Islam in Europe

April 12 – Hot Topics Call with **Hubert Wetzel**, Deputy Foreign Editor of the *Süddeutsche Zeitung*, on the Panama Papers

April 14 – Young Leader alumni event with **Dr. Jürgen Grossmann** (1982 Young Leader), Owner and Manager of Georgsmarienhütte Holding GmbH, on “United We Stand in Turbulent Times” in Munich, held in cooperation with Atlantik-Brücke

April 18 – Breakfast briefing with **Dr. Markus Ederer**, State Secretary at the German Foreign Ministry, on “Managing Challenges in Europe and Beyond: A German Perspective,” hosted by PwC Strategy&

April 28 – Evening discussion with **Michael R. Marrus**, Chancellor Rose and Ray Wolfe Professor Emeritus of Holocaust Studies at the University of Toronto, on “Lessons of the Holocaust,” held in cooperation with the European Union Studies Center and the Ralph Bunche Institute for International Studies at the Graduate Center, CUNY

May 4 – Political Salon with **Ali Aslan** (2010 Young Leader), journalist and television host, on “The German Dilemma: Merkel, Refugees, and the Rise of the Far Right,” held in partnership with Cultural Vistas



May 6 – Discussion and luncheon with **Hermann Parzinger**, President of the Prussian Cultural Heritage Foundation, on “Transparency, Provenance, and Restitution: Reexamining Assumptions about Ownership of Art,” hosted by Wiggins and Dana

May 18 – Young Leader alumni discussion and luncheon with **Thomas de Maizière** (1989 Young Leader), German Federal Minister of the Interior, on “Germany’s Humanitarian and Security Challenges,” with an introduction by **Congressman Joaquin Castro** (D-Texas) (2009 Young Leader), in Washington, DC

May 18 – Breakfast briefing with **Jürgen Hardt**, member of the German Bundestag, Foreign Policy Spokesman of the CDU/CSU Parliamentary Group, and Coordinator of Transatlantic Cooperation at the Foreign Ministry, on “A High Point for the Transatlantic Partnership? Defining Our Common Agenda for the 21st Century,” hosted by DZ BANK AG

May 19 – Breakfast briefing with **Andrew Nagorski**, author and journalist, on his latest book, *The Nazi Hunters*, held in partnership with the Leo Baeck Institute and hosted by Alston & Bird LLP

May 23 – Panel discussion with **Ambassador Wolfgang Ischinger** (1978 Young Leader), Chairman of the Munich Security Conference, and **Ambassador Robert M. Kimmitt**, Chairman of the American Council on Germany, moderated by **Dr. Hope M. Harrison** (2003 Young Leader), Associate Professor of History and International Affairs at George Washington University’s Elliott School of International Affairs, on “Remembering Hans-Dietrich Genscher: The International Dimension of German Unification,” held in partnership with AICGS, the BMW Center for German and European Studies, Center for Transatlantic Relations, the German Marshall Fund of the United States, and the Transatlantic Academy

May 23-24 – **Annual German-American Conference** on “Toward a New Transatlantic Narrative: The German-American Partnership in Turbulent Times” in Washington, DC, held in partnership with Atlantik-Brücke

May 24 – Young Leader alumni event with **Josh Rogin**, columnist for Bloomberg View and the *Washington Post*, held in partnership with Atlantik-Brücke

June 15 – John J. McCloy Awards Dinner honoring **Dr. Paul M. Achleitner**, Chairman of the Supervisory Board of Deutsche Bank, with a McCloy Award and **Dr. Richard M. Hunt**, University Marshal a.D. of Harvard University and ACG Vice Chairman, with a Lifetime Achievement Award

June 20 – Hot Topics Call with **Steven Erlanger**, London Bureau Chief of the *New York Times*, on the myths and realities of Brexit

June 27 – Political Salon with **Derek Chollet**, Counselor and Senior Advisor for Security and Defense Policy at the German Marshall Fund of the United States, on “Obama’s Foreign Policy Legacy, the Challenges for the Next President, and What It Means for Europe,” held in partnership with Cultural Vistas



July 24-28 – **XXXVIII American-German Young Leaders Conference** on “Making the Alliance Great Again? The West at a Crossroads” in Berlin


August 4 – Breakfast briefing with **Jennifer Gavito**, U.S. Consul General in Munich, on “The Transatlantic Relationship – A View from Bavaria,” hosted by DZ BANK AG

August 5 – Hot Topics Call with **Özgür Ünlühisarcıklı**, Director of the German Marshall Fund’s office in Ankara, on recent developments in Turkey

August 11 – Hot Topics Call with **Bruce Stokes**, Director of Global Economic Attitudes at the Pew Research Center, on recent polling about the attitudes and concerns of Europeans during a volatile time

September 7 – Discussion and luncheon with **General Michael Hayden**, Principal at the Chertoff Group and former Director of the Central Intelligence Agency (CIA), on “The Transatlantic Partnership in an Age of Terrorism and Tectonic Shifts,” sponsored by DZ BANK AG

September 18-30 – **McCloy Leadership Mission on Urban Affairs and Sustainability** in Charlotte, Pittsburgh, and Washington, DC

September 21 – Political Salon with **Michael Kellner**, Secretary General of Alliance 90/The Greens, on “The Rise of Populism in the U.S. and in Germany – And How to Address It,” held in partnership with Cultural Vistas and sponsored by the Heinrich Böll Foundation 

September 23 – Breakfast briefing with **Annette Widmann-Mauz**, Parliamentary State Secretary at the Ministry of Health, held in partnership with the German Consulate in New York


October 11 – Discussion and luncheon with **H.E. Günther Oettinger**, European Commissioner for Digital Economy and Society, on “Going Digital: Industry 4.0 in Germany,” hosted by AB Bernstein

October 10-12 – **The Transatlantic Entrepreneur Partnership Conference**, organized in cooperation with New York International and Berlin Partner

October 13 – Forum on “**The Global Digital Economy: Doing Business in the 21st Century**,” held in partnership with the German Consulate in New York

October 16-28 – **McCloy Leadership Mission on Food, Agriculture, and Natural Resource Security** in Berlin, Bonn, Münster, and Stendal


October 20 – Evening discussion with **Christopher Caldwell**, Senior Editor at the *Weekly Standard*, and **Georg Mascolo**, Head of the Joint Investigative Group of the *Süddeutsche Zeitung*, NDR, and WDR, on “America and the World: What the U.S. Election Means for Foreign Policy,” held in partnership with Cultural Vistas and the German Consulate in New York

October 21 – Discussion and luncheon as part of the Transatlantic Global Agenda Series with **Katja Gloger**, Editor-at-Large at *Stern* magazine, on “Russia Rising: How to Deal with President Putin and His New Russia” 


November 1 – Discussion with former ACG Board member **Ambassador Robert Zoellick**, former U.S. Deputy Secretary of State and U.S. Trade Representative, on “In Defense of Globalization” in Washington, DC, held in partnership with *Handelsblatt*


November 4 – Discussion and luncheon as part of the Transatlantic Global Agenda Series with **Ambassador James F. Jeffrey**, Philip Solondz Distinguished Fellow at the Washington Institute for Near East Policy, on “What’s Next in Turkey and Why That Will Matter to the Next American President” 

November 11 – Discussion and luncheon with **Ambassador João Vale de Almeida**, Head of the Delegation of the European Union to the United Nations, on “Meeting Today’s Global Challenges: Europe and the United States in Turbulent Times,” sponsored by Noerr LLP


November 14 – Political Salon with **Ralf Fuecks**, President of the Heinrich-Böll-Stiftung, on “What Do the U.S. Elections Mean for Transatlantic Relations and for the Future of the West?” held in partnership with Cultural Vistas 

November 21 – Discussion and luncheon with **Dr. Theo Waigel**, former German Federal Minister of Finance, on “Germany’s Leadership Role in the ‘New’ Europe,” with remarks by **Bertram Brossardt**, CEO of bayme vbm and Executive Vice President and CEO of vbw, held in partnership with vbw – The Bavarian Industry Association and bayme vbm – The Bavarian Employers’ Associations for the Metalworking and Electrical Industries

November 29 – Political Salon with **Dr. Patrick Keller**, Coordinator for Foreign and Security Policy at the Konrad-Adenauer-Stiftung, on “The Future of NATO: Germany’s New Role in International Security,” held in partnership with Deutsches Haus at NYU 

December 5 – Political Salon with **Dr. Heidi Tworek**, Fellow at the Transatlantic Academy, on “A New Era for Transatlantic Business? A New President and Clashes in the Digital Age,” hosted by Dentons US LLP 

December 6 – Breakfast briefing with **Dr. Bruce Leimsidor**, an immigration and asylum expert, and **Dr. Christian Martin**, Max Weber Chair in German and European Studies at New York University, on “Meeting Europe’s Complex Challenges: Migration, Globalization, EU Integration,” held in partnership with Deutsches Haus at NYU

December 8 – Discussion and luncheon as part of the Transatlantic Global Agenda Series with **Ambassador Heiko Thoms**, Deputy Permanent Representative of Germany to the United Nations, on “The Future of Multilateralism: A View from the UN” 

December 16 – Hot Topics Call with **Alexander Graf Lambsdorff** (1997 Young Leader), Vice President of the European Parliament, on the elections in Holland, France, and Germany, as well as the challenges Europe faces in the coming year

December 19 – Discussion and luncheon with **Peter Beyer**, member of the German Bundestag (CDU), on “After Brexit, U.S. Elections, and Italy’s Referendum: Germany’s Role in Europe,” hosted by NORD/LB

December 22 – Hot Topics Call with **Jan Techau** (Young Leaders Study Group on the Future of Europe), Director of the Richard C. Holbrooke Forum at the American Academy in Berlin, on growing international security concerns since the Berlin terrorist attack



Kai Hennig, Deputy Consul General at the German Consulate in New York; Ambassador Harald Braun, Permanent Representative of Germany to the United Nations, and his wife, Dr. Ute Braun; ACG President Dr. Steven E. Sokol; and Ali Aslan (2010 Young Leader) (speaker), journalist and television host

Policy Conferences

“Toward a New Transatlantic Narrative: The German-American Partnership in Turbulent Times”

May 23-24, 2016 • Washington, DC

The American Council on Germany and Atlantik-Brücke hosted the fourth annual German-American Conference, titled “Toward a New Transatlantic Narrative: The German-American Partnership in Turbulent Times,” on May 23 and 24, 2016, in Washington, DC. The conference convened nearly 200 American and German opinion leaders and decision-makers from government, business, media, and academia for lively discussions concerning the most pressing issues on the transatlantic agenda.

Among the highlights of the conference were addresses by **Dr. Vali Nasr**, Dean of Johns Hopkins School of Advanced International Studies (SAIS), who talked about changes in the international order and today’s foreign policy challenges; **Ambassador Michael Punke**, Deputy U.S. Trade Representative and U.S. Ambassador and Permanent Representative to the World Trade Organization in Geneva, who discussed the future of transatlantic trade; and German Ambassador to the United States **Peter Wittig**, who discussed the German-American relationship as the cornerstone of the transatlantic partnership.

The conference panels covered a wide range of topics, from transatlantic trade and Industry 4.0 to relations with Russia and from security and cyber-security policy to the migration crisis. Notable panelists included **Dr. Thomas Bagger**, Director of Policy Planning at the German Federal Foreign Office; **Katja Gloger**, Editor-



The panelists on “Dealing with Russia”: Alexey P. Portanskiy, Professor of the World Economy Department at the National Research University – Higher School of Economics in Moscow; Dr. Celeste A. Wallander, Senior Director for Russia and Eurasia at the National Security Council; Dr. Norbert Röttgen, member of the Bundestag (CDU/CSU); and moderator Katja Gloger, Editor-at-Large at *Stern* magazine

at-Large at *Stern* magazine; **Ambassador Wolfgang Ischinger** (1978 Young Leader), Chairman of the Munich Security Conference; **Tamar Jacoby**, President and CEO of ImmigrationWorks USA; **Ambassador Robert M. Kimmitt**, Chairman of the ACG; **Dr. Charles A. Kupchan**, Senior Director for European Affairs at the National Security Council; **Matthias Machnig**, State Secretary at the Federal Ministry for Economic Affairs and Energy; **Dr. Norbert Röttgen**, member of the Bundestag (CDU) and former Federal Minister; ACG Board member **Eric Spiegel**, President and CEO of Siemens USA; and **Dr. Celeste A. Wallander**, Senior Director for Russia and Eurasia at the National Security Council.

Transatlantic Entrepreneur Partnership Conference and “The Global Digital Economy: Doing Business in the 21st Century”

October 10-13, 2016 • New York City

The sixth annual Transatlantic Entrepreneur Partnership (TEP) Conference, organized by New York International, Berlin Partner, and the American Council on Germany, took place from October 10 to 12, 2016, in New York City. The conference provided a platform for entrepreneurs from both sides of the Atlantic to engage in dialogue



The 2016 Transatlantic Entrepreneur Partnership Conference

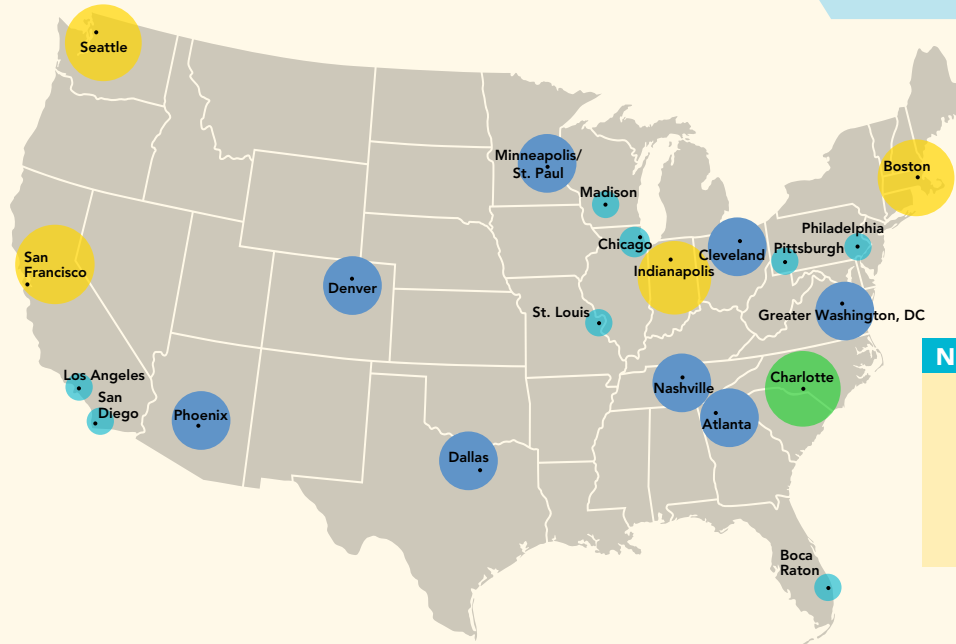
about the most recent developments in the digital world and to meet with angel investors. More than 200 people took part in the three-day conference, which included sessions at various locations in Manhattan and Brooklyn focused on issues such as managing data; developing talent; regulatory frameworks; business development; media in the digital age; smart cities, urban technology, and transportation; and advanced manufacturing.

On October 13, the ACG and the German Consulate in New York hosted a special forum to explore the nexus of policy, innovation, entrepreneurship, and the global economy. The forum covered topics including public policy, business, trade, and education. Speakers included **Daniel Andrich**, President and CEO of the Representative of German Industry and Trade (RGIT) in Washington, DC; **Danil Kerimi**, Head of IT and Electronics Industries at the World Economic Forum; **Ross LaJeunesse**, Global Head of International Relations at Google; **Dr. Arun Sundararajan**, Professor of Information, Operations, and Management Sciences at the Leonard N. Stern School of Business of New York University; and **Robert Tanner**, Director for Digital Trade for the U.S. Trade Representative. This event was held with support from the Heinrich Böll Foundation.

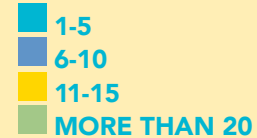
WARBURG CHAPTERS:

21 CITIES
MORE THAN 175 EVENTS

LAUNCHED IN 1992



NUMBER OF EVENTS IN 2016



Eric M. Warburg Chapters

The American Council on Germany's Eric M. Warburg Chapters were created in 1992 to promote transatlantic dialogue across the United States. Named after ACG founder and longtime Treasurer Eric M. Warburg, this unique network of 21 Chapters provides ACG members and local audiences with a dynamic forum to discuss economic, political, and social issues that are important to German-American and wider transatlantic relations.

The Warburg Chapters organized more than 175 events across the country in 2016 – the largest number yet. These events focused on topics including the future of the EU and the euro area, Brexit, the refugee crisis, European and U.S. energy policies, the implications of the 2016 U.S. election, challenges in the Middle East, and other transatlantic issues. Nearly 60 policy experts, officials, business leaders, and authors visited the Warburg Chapters to address a wide range of relevant themes, engaging the American public in lively discussions about critical issues on the transatlantic agenda.

Several senior German officials addressed the challenges facing the transatlantic relationship, including German Ambassador to the United States **Peter Wittig**, who spoke in Dallas about U.S.-German relations. **Jürgen Hardt**, member of the German Bundestag and Foreign Affairs Spokesperson for the CDU/CSU Parliamentary Group, spoke in Seattle about challenges for Europe and the Middle East. **Christian Schmidt**, Federal Minister of Food and Agriculture, discussed whether Europe and the United States are drifting apart at the Pittsburgh Chapter.

Other speakers highlighted additional aspects concerning the future of the transatlantic relationship at many Chapter events. In February, **Dr. Thorsten Wetzling**, Project Leader at Stiftung Neue Verantwortung, discussed the future of transatlantic digital dialogue in Boston, Charlotte, Madison, and San Francisco. In April, **Dr. Marco Overhaus**, Research Associate at the German Institute for International and Security Affairs (SWP), spoke about U.S.-German foreign policy priorities in the coming years in Boston, Dallas, San Francisco, and Greater Washington. Late in the summer, **Colonel Horst Busch**, a career officer in the German Army, examined the role of Germany in NATO at the Indianapolis Chapter. In the fall, **Boris Ruge**, Minister and Deputy Chief of Mission at the German Embassy in Washington, DC, visited the Charlotte Chapter to discuss U.S.-German efforts for peace and security as well as the state of the EU. Other speakers included **Hans Kundnani**, Senior Transatlantic Fellow with the German Marshall Fund of the United States' Europe Program; **Ronald J. Granieri** (2000 Young Leader), Director of Research at the Lauder Institute for International Management at the University of Pennsylvania and Senior Fellow and Director of the Center for the Study of America and the West at the Foreign Policy Research Institute; **Dr. Stefan Heumann**, member of the Management Board of Stiftung Neue Verantwortung; and **Fabian Wendenburg**, Deputy Head of the Department for External Economic Policy at the Federation of German Industries (BDI).

CONTINUED ON PAGE 8



Restoring Trust by Engaging in Dialogue: German Perspectives on the Future of the Transatlantic Partnership – the ACG's speaker series that features experts from the successor generation – is funded through the generous support of the German government's ERP Program for Transatlantic Encounters through the German Ministry for Economic Affairs and Energy. **Those individuals who are listed in blue were part of this speaker series.**



Adalbert Schmidt of Nucor Trading USA; Johannes Masserer of United Way of Greater Los Angeles; Miriam Farnbauer of DIAG USA; Ambassador Bernd Fischer (1977 Young Leader), former Consul General of Germany in Los Angeles; ACG Chairman Ambassador Robert M. Kimmitt (speaker); Hans Jörg Neumann, Consul General of Germany in Los Angeles; Los Angeles Warburg Chapter Director John L. Holcomb, Jr., of Kramer Holcomb Sheik LLP; and Sven Hackmann of Rapid Venture Partners

CONTINUED FROM PAGE 7

The euro area, the rise of populism, and other EU issues were also covered extensively in 2016 by several speakers. **Dr. Johannes Beermann**, a member of the Executive Board of the Deutsche Bundesbank, spoke with an audience in San Francisco in March regarding the strength of the monetary union. In June, **Dr. Sergey Lagodinsky**, Head of the EU/North America Department at the Heinrich Böll Foundation, visited Atlanta, Dallas, Phoenix, and San Francisco to discuss the rise of populism in Germany and Europe as a whole. In the fall, **Dr. Céline-Agathe Caro**, Senior Policy Analyst at the Washington office of the Konrad-Adenauer-Stiftung, addressed the strain on European unity after Brexit and amid the rise of populism in Europe in Atlanta, Charlotte, Minneapolis/St. Paul, and San Diego. Several other eminent speakers addressed related issues, including **Dr. Andreas Dombret**, member of the Executive Board of the Deutsche Bundesbank; **Dr. David Sirakov**, Director of the Atlantic Academy Rhineland-Palatinate; and **Jan Techau** (Young Leaders Study Group on the Future of Europe), Director of the American Academy in Berlin's Richard C. Holbrooke Forum for the Study of Diplomacy and Governance.

The migrant and refugee crisis in Europe was once again a dominant issue in the media and on political agendas in 2016. Early in the year, **Astrid Ziebarth**, Migration Fellow with the Europe Program at the German Marshall Fund, discussed the challenges in Germany posed by the migrant crisis in Charlotte, Cleveland, Indianapolis, and San Francisco. In October, **Herbert Quelle**, Consul General of Germany in Chicago, spoke with the Indianapolis Chapter about the impact of the refugee crisis on the EU. Later in the fall, **Dr. Bruce Leimsidor**, an immigration and asylum expert, discussed human rights issues related to the refugee crisis and possible international solutions in Boston, Charlotte, and Greater Washington, DC. In December, **Dr. Naika Foroutan**, Professor of Integration Research and Social Policy in the Department of Social Sciences at Humboldt University in Berlin, addressed the challenges for democracy in Germany posed by the migration crisis in Boston, Minneapolis/St. Paul, Phoenix, and San Francisco. Other speakers who discussed this topic included **Thorsten Benner**, Director of the Global Public Policy Institute (GPPI); **Frances G. Burwell**, Vice President of European Union and Special Initiatives at the Atlantic Council; **Professor Dr. Michael Göring**, CEO and Chairman of the Board of the ZEIT-Stiftung Ebelin und Gerd Bucerius; and **Hans Jörg Neumann**, Consul General of Germany in Los Angeles.

Energy policy and climate change were also key topics in 2016. In the spring, **Tiglet Aslan**, Managing Director and Advisor at Deekeling Arndt Advisors in Communications GmbH, met with audiences in Denver, Phoenix, San Francisco, and Seattle to discuss energy policy in Germany. **Dr. Daniel Kligenfeld**, Head of the Director's Staff at the Potsdam Institute for Climate Impact Research (PIK), went on an extensive tour of the Chapters, including Atlanta, Boston, Charlotte, Philadelphia, Phoenix, Seattle, and Greater Washington, to address global climate-protection efforts after the Paris Climate Summit. In July, **Eckart Woertz**, Senior Research Fellow at CIDOB, the Barcelona Centre for International Affairs, discussed the relationship between the U.S. shale oil revolution, the Transatlantic Trade and Investment Partnership (TTIP), and European energy policy. Later in the year, **Sven Egenter**, Executive Director and Editor in Chief of Clean Energy Wire (CLEW) and klimafakten.de, analyzed ambitions and challenges for Germany's energy-transition (*Energiewende*) policy in the upcoming election cycle. Other speakers addressing energy and climate policy included **Dr. Rüdiger Graf**, Associate Professor of History at Webster University, and **Dr. Susanne Dröge**, a Senior Fellow in the Global Issues Division at the German Institute for International and Security Affairs (SWP) in Berlin.

Other speakers covered additional topics pertaining to Germany and the U.S. specifically. Early in the year, **Dr. Joerg Forbrig**, Transatlantic Fellow for Central and Eastern Europe and Director of the Fund for Belarus Democracy at the German Marshall Fund of the United States in Berlin, spoke in Boston, Charlotte, Minneapolis/St. Paul, and Nashville about Germany's historical relationship with Russia.

Dr. Christoph von Marschall (1999 Kellen Fellow), Chief Diplomatic Correspondent at *Der Tagesspiegel*, addressed the effectiveness of Angela Merkel in dealing with the refugee crisis and the rise of populism in Atlanta, Cleveland, Minneapolis/St. Paul, Nashville, and San Francisco. **Dr. Kenneth F. Ledford**, Chair of the Department of History at Case Western Reserve University, and **Dr. Timo Lochocki**, a Transatlantic Fellow with the Europe Program at the German Marshall Fund, spoke about related topics at many of the Chapters as well. In May, **Howard Dean**, former Vermont Governor, and



Dallas Warburg Chapter Director Hansjörg Hepp (2006 Young Leader), International Partner at Locke Lord LLP; Joel Schwitzer, Regional Director of the AJC Dallas; Dr. Sergey Lagodinsky (speaker), Head of the EU/North America Department at the Heinrich Böll Foundation; and Dr. James F. Hollifield, Director of the Tower Center for Political Studies at Southern Methodist University



San Diego Warburg Chapter Director Eberhard H. Röhm, Partner at Duane Morris LLP; Andrew Nagorski (speaker), author and journalist; and Jane Banash Sagerman

Newt Gingrich, former U.S. Speaker of the House, discussed policy implications of the 2016 U.S. election in Chicago.

Other speakers at the Chapters included **Cornelius Adebahr**, Associate in the European Program at the Carnegie Endowment for International Peace; **Daniel Andrich**, President and CEO of the Representative of German Industry and Trade (RGIT); **Erik Kirschbaum**, author and journalist, who discussed his book *Burning Beethoven*; **Professor Dr. Erik Lehmann** of the University of Augsburg, who spoke about his book *The Seven Secrets of Germany*; and **Andrew Nagorski**, author and journalist.

Another highlight of 2016 was the launch of the Los Angeles Warburg Chapter in April. Former U.S. Ambassador to Germany and ACG Chairman **Robert M. Kimmitt** gave the inaugural speech, addressing the common challenges faced by the United States and Germany, and the increasing importance of transatlantic understanding and cooperation. Since its launch, the LA Chapter has hosted and organized events for U.S. Ambassador to Germany **John B. Emerson**; **Dr. Timo Lochocki**, Transatlantic Fellow with the Europe Program at the German Marshall Fund; and **Dr. David Sirakov**, Director of the Atlantic Academy Rhineland-Palatinate.

The number of programs and diverse array of speakers at the Chapters in 2016 reflects the tremendous interest of people across the country in issues relating to the transatlantic relationship. As Germany and the United States remain close partners at the global level, the ACG is more committed than ever to promoting this dialogue through its network of Chapters.

Warburg Chapter Leadership

The ACG expresses its thanks to the Warburg Chapter Directors for volunteering their time and energy to bring quality programming to audiences across the country:

ATLANTA, GEORGIA
Martina Stellmaszek

BOCA RATON, FLORIDA
Aimee Kanner Arias
Catherine S. Meschievitz

BOSTON, MASSACHUSETTS
Marc Redlich

CHARLOTTE, NORTH CAROLINA
Albert E. Guarnieri

CHICAGO, ILLINOIS
John D. Gatto

CLEVELAND, OHIO
Martin C. Schulz

DALLAS, TEXAS
Hansjörg Heppe
(2006 Young Leader)

DENVER, COLORADO
William M. Bass
Bernhard Juergen Bleise

INDIANAPOLIS, INDIANA
Sven Schumacher

LOS ANGELES, CALIFORNIA
Bernd Fischer
(1977 Young Leader)
John Holcomb, Jr.

MADISON, WISCONSIN
Elizabeth E. Covington

MINNEAPOLIS/ST. PAUL, MINNESOTA
R. Donald Keysser
Christa Tiefenbacher-Hudson

NASHVILLE, TENNESSEE
Douglas Berry
(1992 Young Leader)

PHILADELPHIA, PENNSYLVANIA
Harry Carl Schaub

PHOENIX, ARIZONA
Bernard Otremba-Blanc

PITTSBURGH, PENNSYLVANIA
Bill Adams
(2014 Young Leader)
Rachel Mauer
(Young Leaders Study Group on the Future of Europe)

ST. LOUIS, MISSOURI
Ulrike K. Schlafly

SAN DIEGO, CALIFORNIA
Eberhard H. Röhm

SAN FRANCISCO, CALIFORNIA
Johannes M. Biermann
Bettina Warburg-Johnson

SEATTLE, WASHINGTON
Petra Heussner-Walker

GREATER WASHINGTON, DC
Dale Medearis
(1995 McCloy Fellow in Environmental Policy)

“One thing seems clear after all the conversations I had during the trip: Never has the direct exchange and contact of German and U.S. experts as well as citizens been more relevant and necessary than now.”

– **SVEN EGENTER**
Executive Director and Editor In Chief of
Clean Energy Wire (CLEW) and klimafakten.de

Selected Warburg Chapter Events in 2016

January 6 – Charlotte Warburg Chapter event with **Christian Carius**, President of the State Parliament of Thuringia, on “A Phoenix Still Rising: Economic Transformation in East Germany 25 Years after Unification,” held in partnership with the N.C. Zeitgeist Foundation

March 15 – San Francisco Warburg Chapter discussion and breakfast with **Dr. Johannes Beermann**, a member of the Executive Board of the Deutsche Bundesbank, on “The Euro Area – Challenges for the Monetary Union,” hosted by Pillsbury Winthrop Shaw Pittman LLP

March 21 – San Diego Warburg Chapter discussion and luncheon with **Hans Jörg Neumann**, Consul General of Germany in Los Angeles, on “Germany and Europe: How to Cope with Millions of Refugees”

April 11 – Atlanta Warburg Chapter discussion and luncheon with **Dr. Andreas Dombret**, a member of the Executive Board of the Deutsche Bundesbank, on “The Euro Area – Where Do We Stand?” held in partnership with the Federal Reserve Bank of Atlanta

April 12 – St. Louis Warburg Chapter event with **Dr. Rüdiger Graf**, Senior Lecturer at the Center for Contemporary History in Potsdam, on “The Energy Crises of the 1970s and the Origins of Our Time: Sovereignty and Energy Policy in Western Europe and the United States,” held in partnership with Webster University’s Department of History, Politics, and International Relations and Program in International Studies

May 12 – Dallas Warburg Chapter discussion and reception with German Ambassador to the United States **Peter Wittig** on “U.S.-German Relations: Challenges and Opportunities in a World in Turmoil,” held in partnership with the World Affairs Council of Dallas/Fort Worth, the Dallas Regional Chamber, and Southern Methodist University’s John Goodwin Tower Center for Political Studies

May 12 – Chicago Warburg Chapter discussion and reception with **Howard Dean**, former Vermont Governor, and **Newt Gingrich**, former U.S. Speaker of the House, on “Policy Implications of the 2016 Presidential Elections,” held in partnership with Dentons US LLP

May 17 – Pittsburgh Warburg Chapter discussion and luncheon with **Christian Schmidt**, German Federal Minister of Food and Agriculture, on “Europe and the United States: Is the Atlantic Widening?” held in partnership with the Economic Club of Pittsburgh

June 9 – Los Angeles Warburg Chapter discussion and breakfast with U.S. Ambassador to Germany **John B. Emerson** on “U.S.-Germany: The Indispensable Relationship”

August 2 – Seattle Warburg Chapter discussion and breakfast with **Jürgen Hardt**, member of the German Bundestag and Foreign Affairs Spokesperson for the CDU/CSU Parliamentary Group, on “Brexit, the EU, and Transatlantic Cooperation,” held in partnership with the World Affairs Council of Seattle



Dominique Cailliet; his wife, Katrin Rosenberg, Executive Vice President of Rosenberg USA; Dr. David Sirakov (speaker), Director of the Atlantic Academy Rhineland-Palatinate; and Charlotte Warburg Chapter Director Albert E. Guarnieri, Partner at Parker Poe Adams & Bernstein LLP

September 8 – Cleveland Warburg Chapter roundtable discussion and luncheon with **Dr. Gesine Schwan**, President and Co-Founder of the Humboldt-Viadrina Governance Platform and former presidential candidate in Germany, on “The Future of Europe and Germany’s Role in It,” held in partnership with the Inamori International Center for Ethics and Excellence at Case Western Reserve University

October 18 – Greater Washington, DC, Warburg Chapter discussion with **Ambassador Robert M. Kimmitt**, Chairman of the American Council on Germany, on “The Relevance of Marshall’s Legacy to Transatlantic Relations,” held in partnership with the George C. Marshall International Center

October 20 – Indianapolis Warburg Chapter discussion with **Herbert Quelle**, Consul General of Germany in Chicago, on “The Refugee Crisis in Europe and Its Impact on the European Union,” held in partnership with the Richard G. Lugar Franciscan Center for Global Studies at Marian University, the Foundation for Lutheran Child and Family Services, Indianapolis, Inc., the Indianapolis Sister City Committee, and the International Center

October 28 – Boston Warburg Chapter discussion and luncheon with **Thorsten Benner**, Director of the Global Public Policy Institute (GPPi), and **Ambassador Kurt Volker**, former U.S. Permanent Representative to NATO and Executive Director of the McCain Institute for International Leadership, on “Europe’s Default Liberal Hegemon: Germany’s Troubled Leadership in the EU,” held in partnership with Boston University’s Center for the Study of Europe

December 5 – Nashville Warburg Chapter discussion and dinner with **Boris Ruge**, Minister and Deputy Chief of Mission at the German Embassy in Washington, DC, on “U.S.-German Relations after the Election – With an Emphasis on Trade and Economic Issues,” held in partnership with the German American Chamber of Commerce, South – Tennessee Chapter



To see a full list of Warburg Chapter events, please visit the ACG’s website at www.acgusa.org.

Programs for the Successor Generation

XXXVIII American-German Young Leaders Conference

Each year the American Council on Germany's American-German Young Leaders Conference brings together up to 50 rising stars from government, business, journalism, academia, the military, and the nonprofit sector for a week of intensive dialogue about the pressing economic, political, and social issues affecting both countries. The conference expands participants' understanding of the current international agenda while deepening mutual understanding among the next generation of thought leaders and decision-makers from the United States and Germany.

The XXXVIII American-German Young Leaders Conference, which took place from July 24 to 28, 2016, in Berlin, focused on "Making the Alliance Great Again? The West at a Crossroads." The group included up-and-coming professionals at Fortune 500 companies, the founder of an energy company, a law professor, an Army strategist, an economist, journalists, and senior staff in the German Bundestag, Federal Ministry of Finance, Ministry of the Interior, Foreign Office, and the European Commission, among others.

The Young Leaders met with high-level officials including **Peter Altmaier**, Head of the Federal Chancellery and Federal Minister for Special Tasks; **Rainer Baake**, State Secretary at the Federal Ministry for Economic Affairs and Energy; U.S. Ambassador to Germany **John B. Emerson**; German Bundestag member **Christian Flisek** (SPD); **Dr. Emily Haber**, State Secretary at the Federal Ministry of the Interior; **Dr. Georg Schütte**, State Secretary at the Federal Ministry of Education and Research; **Dr. Thomas Steffen**, State Secretary at the Federal Ministry of Finance; and **Lt. General Dieter Warnecke**, Director General of the Division of Strategy and Military Operations at the Federal Ministry of Defense. They also heard from **Ulrich Grillo**, President of the Federation of German Industries (BDI), and visited the German Tech Entrepreneurship Center (GTEC) to learn about start-ups and innovation in Germany from experts and practitioners.



The 2016 American-German Young Leaders at the Chancellery

In addition, the Young Leaders met in working groups and plenaries to consider today's litany of significant global challenges – and to formulate policy prescriptions. They tackled eight overarching sets of issues:

- "Who Are You? What Does It Mean to Be an American and German Today?";
- "Values Proposition: What Unifies and Differentiates a Transatlantic Relationship?";
- "The Rise of Populism: How Can the Center Hold?";
- "Eight Years after the Victory Column Address: Where Do We Stand?";
- "Trust & Trade: Can Innovation and Regulation Coexist in a Global Economy?";
- "Migration, Defense, and Growth: Tackling the Tough Issues";
- "Lessons Learned: Where Europe and the U.S. Are Getting It Right"; and
- "Making the Relationship Great Again: Setting a Transatlantic Agenda for 2017."

The connections forged during the group's week together in Berlin are only the beginning. Further connections will be forged over time at alumni events and otherwise.

“This was an exciting and inspiring experience that without doubt will have an enduring effect on me. The discussions we had as well as the lectures we were given have opened up new perspectives, and I believe they have given me a deeper understanding of the challenges transatlantic relations are currently facing. What I liked most is that, despite certain differences in perspectives, both the American and the German members of the group were willing to try to develop a common outlook on our topics.”

– **STEFANIE MIDDENDORF**
(2016 Young Leader)
Assistant Professor at Martin Luther University Halle-Wittenberg



Thomas de Maizière (1989 Young Leader), German Federal Minister of the Interior, meeting with other Young Leader alumni in Washington, DC

Young Leader Alumni Reunite and Reconnect

While the American-German Young Leaders Conference lasts only one week, the program provides experiences and also connections that last a lifetime. Alumni from 1973, when the program was launched, until today gather on a regular basis for discussions and meetings, as well as to see the friends made during the conference and to make new connections.

In 2016, Young Leader alumni gathered multiple times on both sides of the Atlantic. The ACG organized an event on January 12 in Washington, DC, featuring **Dr. Theo Sommer**, Editor-at-Large at *DIE ZEIT*, with a welcome address by German Ambassador to the United States **Peter Wittig** at his Residence, held in partnership with American Friends of Bucerius. On April 14, the ACG and Atlantik-Brücke partnered to host an event in Munich titled “United We Stand in Turbulent Times” with **Dr. Jürgen Grossmann** (1982 Young Leader), Owner and Manager of Georgsmarienhütte Holding GmbH, on the transatlantic relationship and Germany’s role on the world stage. On May 18, the ACG had the great privilege of hosting **Thomas de Maizière** (1989 Young Leader), German Federal Minister of the Interior. He addressed nearly 80 Young Leader alumni at the U.S. Capitol on “Germany’s Humanitarian and Security Challenges” as they relate to immigration, terrorism, and counterterrorism. He was introduced by 2009 Young Leader **Congressman Joaquin Castro** (D-Texas). On May 24, **Josh Rogin**, National Security and Foreign Affairs Columnist for Bloomberg View, met with alumni who were in Washington for the 2016 German-American Conference. To round out the year, former ACG Board member **Ambassador Robert Zoellick**, former U.S. Deputy Secretary of State and U.S. Trade Representative, spoke “In Defense of Globalization” on November 1 at an event co-sponsored with *Handelsblatt* in Washington.

Alumni in Germany and across the United States also met informally to continue their dialogue begun during the American-German Young Leaders Conference.

In Gratitude

SPONSORS

The ACG would like to extend great thanks to the following sponsors for their support of the XXXVIII American-German Young Leaders Conference:

AT&T
Anna-Maria and Stephen Kellen Foundation
Daimler AG
Deutsche Bank AG
Hering Schuppener Consulting
Noerr LLP
Pfizer Deutschland
Steelhead Partners L.L.C.

Special thanks also go to **Vincenz von Braun** (2011 Young Leader), Founding Partner at anchor Rechtsanwälte; **Michael Dzeba** (2015 YL);

Dominik Stuehler (2012 YL), Partner at DLA Piper; as well as **Ludwig Preller** (2014 YL), Entrepreneur, Managing Director, and member of the Board at CLEVIS Group, and **Benjamin Rohé** (2011 YL), Managing Director of GTEC – the German Tech Entrepreneurship Center.

STEERING COMMITTEE

In addition, the ACG is deeply grateful for the time and effort the members of the Steering Committee devote to the conference:

Edward S. McFadden
(Committee Chairman)
Secretary of Communications
Archdiocese of Washington
(ACG Board member)

Antonin Finkelburg
Head of Public Policy/Campaigning
Arbeitgeberverband Gesamtmetall

Dr. Ronald J. Granieri
Director of Research, Lauder Institute for International Management at the University of Pennsylvania
Senior Fellow and Director of the Center for the Study of America and the West, Foreign Policy Research Institute

Sarmad Hussain
Senior Expert in Public Affairs
Deekeling Arndt Advisors in Communications GmbH

Stefan Uecker
Policy Advisor to the SPD Parliamentary Group
German Bundestag



2016 American Young Leaders

Francisco V. Aguilar

General Counsel
Agassi Graf Holdings & Andre
Agassi Foundation for
Education

Meina Banh

Policy and Innovation Advisor
Consumer Financial Protection
Bureau (CFPB)

Norah Elane Beers

Senior Manager and Advisor to
the Chief Security Officer (CSO)
Bridgewater Associates LLC

Joseph S. Calascione

Regulatory Counsel
Deutsche Telekom

Tiffani Chambers

Managing Director
Goldman, Sachs & Co.

Hui Wen Chan

Vice President, Corporate
Sustainability
Citi

Jinelle Craig

Counsel
Norton Rose Fulbright US LLP

Amy K. Dunham

Managing Director, Strategic
Communications
National Collegiate Athletic
Association

Alexis I. Ehrhardt

Executive Director of the Center
for Community Engagement
and Career Competitiveness
Averett University

Victoria Flanigan

Support Manager – Office of the
CEO
Daimler Trucks North America

Cardiff Garcia

U.S. Editor / Podcast Host
Financial Times Alphaville

Tara Hariharan

Director, Global Macro Research
NWI Management LP

Gina Maria Ortiz Jones

Senior Advisor, Interagency Trade
Enforcement Center (ITEC)
Office of the U.S. Trade
Representative

Myriah L. Jordan

Public Policy Manager
Facebook

Krystle Kopacz

Founder and CEO
Rev Media

Bret Manley

Legislative Director, Office of
Congressman Jeff Denham
Lieutenant, U.S. Naval Reserves

Hadley Ross

Counsel
Office of the Legislative
Counsel of the U.S. House
of Representatives

Justin Segall

President and Founder
Simple Energy

Fred Smith, Jr.

Assistant Professor of Law
University of California, Berkeley
School of Law; Emory
University School of Law

Matthew Spence

Partner
Andreessen Horowitz

Elizabeth Weingarten

Director, Global Gender Parity
Initiative
New America

Major Jay Alan Zwirblis

Army Strategist
United States Army



2016 German Young Leaders

Hendrik Bender

Associate
Hering Schuppener Consulting

Johannes Börmann

Policy Assistant
European Commission,
Directorate-General
Justice and Consumers, Unit
Fundamental Rights and
Rights of the Child

Michael Brellochs

Partner
Noerr LLP

Carlo Cumpelik

Senior Asset Finance Advisor –
Majnoon Oil Field
Shell

Marc Degen

Press Relations Officer/Advisor
Office of Secretary Jens Spahn,
Federal Ministry of Finance

Corinna Dietzen

Collateral Expert
Deutsche Bundesbank

Carina Emser

Consultant, Tax Department
Federal Ministry of Finance

Paul Gaitzsch

Policy Officer
Federal Ministry of the Interior

Mareike Goldmann

Senior Manager, Strategic
Planning and Coordination
Bundesverband der Deutschen
Industrie e.V.

Christian Klein

Senior Policy Advisor
CDU/CSU Parliamentary Group
German Bundestag

Kirsten Alexandra Ludowig

Assistant Editor, Companies
& Markets
Handelsblatt

Felix Lung

Desk Officer, North America
Division
German Federal Foreign Office

Clara von Matthiessen

Brand Manager
Breast Cancer Oncology
Pfizer Pharma GmbH

Lisa K. Menne

Market Access Strategy Manager,
Corporate Affairs
Lilly Deutschland GmbH

Stefanie Anna Middendorf

Assistant Professor
Martin Luther University
Halle-Wittenberg

Christoph E. Rabenseifner

Director – Executive Assistant
to Dr. Paul Achleitner
Deutsche Bank AG

Maximilian von Schorlemer

General Counsel
CompuGroup Medical SE

Christian Senninger

Desk Officer – International Cyber
Policy Coordination Staff
Federal Foreign Office

Götz Sebastian Strack

Official/Advisor/Deputy Head
of Division
Bundeswehrverwaltung,
BAPersBW V, St. Augustin

Dennis Wetzig

Managing Director
PIXRAY GmbH

Melanie von Wildenradt

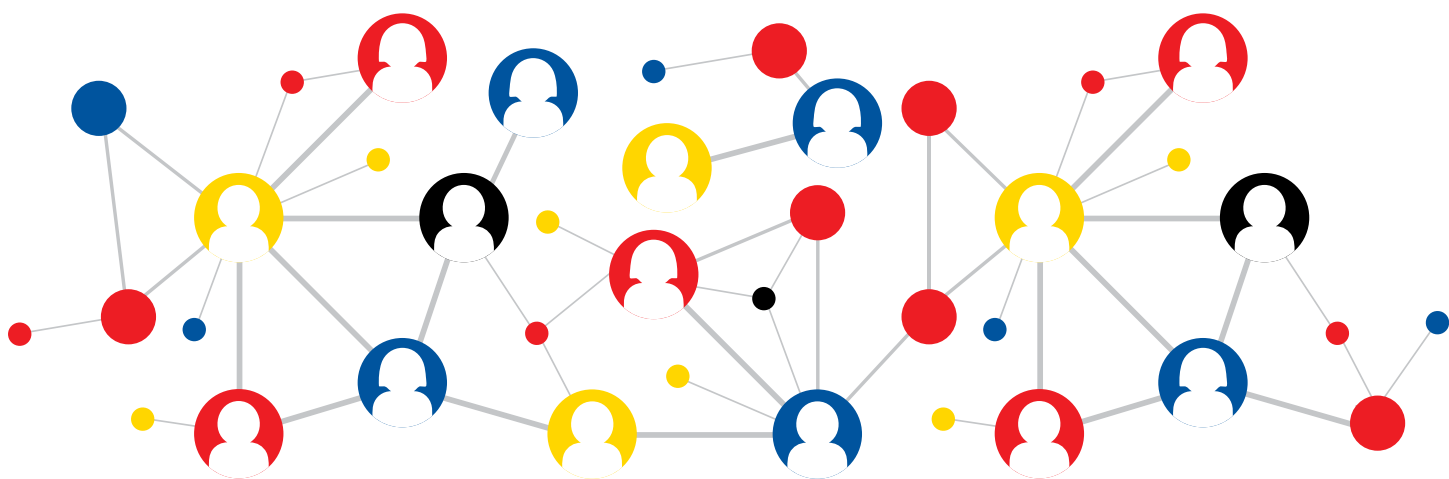
Lead Access
Oncology
Pfizer Deutschland GmbH

- 1 Dr. Emily Haber (speaker) (second from left), State Secretary at the Federal Ministry of the Interior, talks with Young Leaders (foreground, from left) Norah Elane Beers of Bridgewater Associates LLC, Götz Sebastian Strack of the German Armed Forces Administration, and Tara Hariharan of NWI Management LP



- 2 Young Leaders getting to know Berlin, the Brandenburg Gate, and one another





Fellowships

2016 marked the 40th anniversary of the American Council on Germany's fellowship programs. Since their creation in 1976, the programs have enabled more than 1,000 young professionals, journalists, and academics to travel across the Atlantic to conduct research and exchange best practices with their transatlantic counterparts. In 2016, 10 individuals received a fellowship from the ACG.

MCCLOY FELLOWSHIPS ON GLOBAL TRENDS

Named after the ACG's founding Chairman, John J. McCloy, these fellowships provide young professionals the unique opportunity to conduct research on key issues within transatlantic relations. In 2016, the McCloy Fellowship program was redesigned to place an emphasis on addressing tomorrow's challenges. Five outstanding individuals were awarded a McCloy Fellowship on Global Trends, which focuses on urbanization, climate change and sustainability, technological breakthroughs, and demographics and social change. **Natasha Haverty**, a reporter for National Public Radio, is looking at how unaccompanied-minor refugees adjust to life in Berlin. **Taylor Jordan**, Professional Staff Member for the Committee on Science, Space, and Technology of the U.S. House of Representatives, traveled to Germany to explore the success of climate-change policies in the United States and Germany. **Mareike Meyn**, Policy Advisor for the Andreas Hermes Akademie Plattform Ländliche Räume, is examining digitalization in rural areas of the United States. **Jessica Wurwarg**, Energy Manager for the New York City Department of Transportation, explored the policies in urban sustainability in Germany as compared with New York City. **Maria Zahout**, a journalist at *Nürnberger Zeitung*, is examining the role of women in cyber-security.

HUNT FELLOWSHIPS

The Dr. Richard M. Hunt Fellowships for the Study of German Politics, Culture, and Society provide American academics the opportunity to complete in-depth research on key themes in contemporary German history. The fellowships were created in 2003 in honor of **Dr. Richard M. Hunt**, former President and current Vice Chairman of the ACG.

Two Hunt Fellowships were awarded in 2016. **Elvira Basevich**, a Ph.D. candidate at the CUNY Graduate Center, is researching the purpose of the state in 19th- and 20th-century American and German history. **Dr. David Gerlach**, Associate Professor of History at Saint Peter's University, is exploring the various ways the United States influenced postwar German history in relation to reparations and property rights.

KELLEN FELLOWSHIPS

The Anna-Maria and Stephen M. Kellen Fellowship program gives Berlin-based German journalists the opportunity to travel to the United States to conduct research on key themes in transatlantic relations. The Kellen Fellowships began in 1997 thanks to the generous support of the Anna-Maria and Stephen Kellen Foundation.

Three Kellen Fellows were selected in 2016. **Simon Book**, a reporter with *WirtschaftsWoche*, researched the future of transatlantic trade. **Justus von Daniels**, a reporter with Correctiv GmbH, is exploring the cost of living and minimum wage in the United States. **Marlene Halser**, Head of Society and Media at *Die Tageszeitung*, is researching populism in the United States both on the far right and far left.

“By learning about Germany's cutting-edge work in energy efficiency and sustainable food production, and building transatlantic relationships and dialogues surrounding these themes, I was able to gain an understanding as to how these policies and programs function in Germany, and I can see how some of these innovations may or may not work in New York City and other U.S. municipalities.”

– **JESSICA WURWARG**
(McCloy Fellowship on Global Trends)
Energy Manager for the New York City Department of Transportation



Joachim Rukwied, President of the Deutscher Bauernverband (German Farmers' Association), with Leadership Mission participants Dr. Elizabeth Kohtz, Hilary Maricle, Joshua Geigle, and Benjamin LaCross, along with Gerald Dohme, Deputy Secretary General of the Deutscher Bauernverband



Leadership Mission participants Tobias David and Matthias Krebs; Jim Brooks of the National League of Cities; and participants Christian Campe, Silvia Kistner, Nadja Taube, and Esther Keller

Leadership Missions

MCCLOY LEADERSHIP MISSION ON AGRICULTURE, FOOD SECURITY, AND RESOURCE SCARCITY

Building on the ACG's 30-year history of exploring agricultural issues, in the fall of 2016, the Council launched the McCloy Leadership Mission on Agriculture, Food Security, and Resource Scarcity to give practitioners the opportunity to study agricultural, farm, and food-supply conditions on the other side of the Atlantic. In October, four American agricultural professionals traveled to Germany to exchange best practices with their German counterparts.

During their 12 days abroad, the group had the opportunity to discuss farming and agricultural policy while visiting Berlin, Bonn, Münster, and Stendal. Many of the conversations focused on sustainable farming and renewable energy, as well as government regulations and trade agreements.

The 2016 delegation consisted of: **Joshua Geigle**, Family Farm and Ranch Partner from South Dakota; **Dr. Elizabeth Kohtz**, Dairy Veterinarian and Owner/Manager of QK Farms and an American Farm Bureau Grassroots Outreach Team Member from Idaho; **Benjamin LaCross**, Operations Manager for LaCross Farms and a member of the Michigan Farm Bureau Board of Directors; and **Hilary Maricle**, a member of the Boone County (Nebraska) Board of Commissioners and the Board of the American Farm Bureau Foundation for Agriculture.

This Leadership Mission was conducted in cooperation with the American Farm Bureau Federation and the Deutscher Bauernverband (German Farmers' Association).

MCCLOY LEADERSHIP MISSION ON URBAN AFFAIRS AND SUSTAINABILITY

In September 2016, the American Council on Germany launched the McCloy Leadership Mission on Urban Affairs and Sustainability with the goal of bringing together local government officials and their transatlantic counterparts to gain a better understanding of issues faced by cities and solutions to those challenges. The goal is to give participants an up-close look at city management and government administration across the Atlantic.

Over the course of 12 days, four German urban affairs professionals traveled to Charlotte, Pittsburgh, and Washington, DC, and its surrounding areas. In each location, the participants were able to meet with policymakers and nongovernmental organizations to discuss key issues affecting cities today, including sustainability, crime, immigration, and infrastructure.

The German cohort consisted of: **Christian Campe**, Head of the Law Department and Head of the Culture Division for the City of Hameln; **Tobias David**, Personal Consultant/Assistant to the Lord Mayor of Leipzig; **Esther Keller**, Deputy Head of the Division for International Relations at the Mayor's Office in Berlin; **Silvia Kistner**, Official in Land Use Management for the City of Karlsruhe; **Matthias Krebs**, Manager of Strategic City Development in the City of Mannheim; and **Nadja Taube**, Energy Manager at the Department of Facility Management for the City of Düsseldorf.

This Leadership Mission was conducted in cooperation with the Deutscher Städtetag (Association of German Cities) and the National League of Cities.

“I have been to the United States several times before and I think I had a good idea of American cities, their culture, and the American people and also of the issues, challenges, and problems in this great big country. But to get a firsthand and inside view of the issues there and how they are dealt with and also meeting so many different and interesting people have made this trip absolutely outstanding for me.”

— **NADJA TAUBE**
(McCloy Leadership Mission on Urban Affairs and Sustainability)
Energy Manager at the Department of Facility Management for the City of Düsseldorf

Outreach

2016 Occasional Papers

The American Council on Germany publishes Occasional Papers so that members and friends of the Council may read analysts' and speakers' perspectives on current challenges on the transatlantic agenda.

#1: "U.S.-Germany: The Indispensable Relationship"

An address by U.S. Ambassador to Germany **John B. Emerson** at the ACG's Annual Meeting of the Members
March 21, 2016
New York City

#2: "Creating a New Transatlantic Narrative"

An address by German Ambassador to the United States **Peter Wittig** at a German-American Conference held by the American Council on Germany and Atlantik-Brücke
May 23, 2016
Washington, DC

#3: "Toward a New Transatlantic Narrative: The German-American Partnership in Turbulent Times"

A German-American Conference held by the American Council on Germany and Atlantik-Brücke
Conference report prepared by **Michele Ruehs Steinbuch**, ACG Director of Corporate Communications
May 23-24, 2016
Washington, DC

#4: "Making the Alliance Great Again? The West at a Crossroads"

The XXXVIII American-German Young Leaders Conference
July 24-28, 2016
Berlin

Selected Podcasts in 2016

The ACG provides its members with access to experts across the globe through podcasts that have been recorded both in person and over the phone on the latest topics in transatlantic relations.

- Discussion with **Peter Beyer** (CDU), member of the German Bundestag, on the future of the EU
- Hot Topics Call with **Steven Erlanger**, London Bureau Chief of the *New York Times*, on Brexit
- Philadelphia Warburg Chapter discussion with **Ronald Granieri** (2000 Young Leader), Director of Research at the Lauder Institute for International Management at the University of Pennsylvania and Senior Fellow and Director of the Center for the Study of America and the West at the Foreign Policy Research Institute, on U.S.-EU relations
- Hot Topics Call with **Stefan Kornelius** of the *Süddeutsche Zeitung* on German election results
- Hot Topics Call with **Alexander Graf Lambsdorff** (1997 Young Leader), Vice President of the European Parliament, on upcoming European elections
- Hot Topics Call with **Souad Mekhennet** (Young Leaders Study Group on the Future of Europe), correspondent for the *Washington Post* and ZDF, on the Brussels terrorist attacks
- Hot Topics Call with **Bruce Stokes**, Director of Global Economic Attitudes at the Pew Research Center, on European attitudes and concerns
- Hot Topics Call with **Jan Techau** (Young Leaders Study Group on the Future of Europe), Director of the Richard C. Holbrooke Forum at the American Academy in Berlin, on terrorism and security policy
- Hot Topics Call with **Hubert Wetzels** of the *Süddeutsche Zeitung* on the Panama Papers



The American Council on Germany's **weekly news digest** brings members and friends a compilation of timely analysis and opinion pieces on transatlantic issues. The ACG's **monthly newsletter** also keeps members informed about upcoming events and others going on at the Council. To view these and other selected ACG publications, please see the ACG's website at www.acgusa.org.

“ I am not afraid that this will be the end or the falling apart of the European Union, but we have to be very sensitive to this issue, that we do not give up on a vision, on a strategy for the future of the European Union. We need to see and maybe redefine what is the core of our values. What do we expect for ourselves from the European Union? From this project which has, by the way, been extremely successful since its coming into existence, including the single currency – the euro – which has come under pressure. ”

– **PETER BEYER**
Member of the Bundestag (CDU)
(Podcast Outtake)

Partners in Promoting Transatlantic Cooperation

2016 John J. McCloy Awards Dinner

Each year the American Council on Germany presents its prestigious John J. McCloy Award to a prominent CEO of a German or an American company for his or her key roles in promoting transatlantic economic relations. The John J. McCloy Awards, first presented in 1993, are named in honor of John J. McCloy, the founding Chairman of the American Council on Germany and the first civilian U.S. High Commissioner for Germany after World War II.

On June 15, 2016, more than 300 members and friends of the ACG came together at the 24th annual John J. McCloy Awards Dinner to honor **Dr. Paul M. Achleitner**, Chairman of the Supervisory Board of Deutsche Bank, and **Dr. Richard M. Hunt**, University Marshal a.D. of Harvard University and ACG Vice Chairman. **Ambassador Robert M. Kimmitt**, ACG Chairman and Senior International Counsel at WilmerHale LLP, was the emcee of the dinner, which took place at the Grand Hyatt at Grand Central in New York City. **Brita Wagener**, Consul General of Germany in New York, read a letter from Chancellor Merkel, and **Conrad R. Tribble**, Deputy Assistant Secretary of State for Western Europe and EU Affairs, read a letter from President Obama.

ACG Board member **Dr. Henry A. Kissinger** told those gathered that Dr. Achleitner embodies the “conscience of key institutions in the German economy like John J. McCloy did of the political system of his day.” Dr. Kissinger also paid tribute to Dr. Hunt for his role in building the German-American partnership since the 1950s.

ACG Board member and Development Committee Chair **Tammy S. Murphy** of Murphy Endeavors presented Dr. Achleitner with the 2016 John J. McCloy Award for strengthening transatlantic economic relations. Former Head of the Federal Reserve and ACG Honorary Vice Chairman **Paul A. Volcker** presented Dr. Hunt with a Lifetime Achievement Award for his commitment to a vibrant partnership



ACG President Dr. Steven E. Sokol; Paul A. Volcker, former Federal Reserve Chairman and ACG Honorary Vice Chairman; Lifetime Achievement Award recipient Dr. Richard M. Hunt, University Marshal a.D. of Harvard University and ACG Vice Chairman; McCloy Award recipient Dr. Paul M. Achleitner, Chairman of the Supervisory Board of Deutsche Bank; ACG Board member Tammy S. Murphy of Murphy Endeavors; and Ambassador Robert M. Kimmitt, Chairman of the ACG and Senior International Counsel at WilmerHale LLP

between the United States and Germany and for his dedication to the Council for almost six decades. In a heartfelt introduction, Mr. Volcker said that “The fact is, the world of the Council has come a very long way from nurturing postwar reconciliation, a long way towards active participation, in the critically important relationship between the two strongest, free, and democratic societies in the world today. Now, I know about that renaissance because I happened to be there, I could see it – captivated, like others, by the strength of Rick Hunt’s conviction.”

After receiving the John J. McCloy Award, Dr. Achleitner was joined onstage by ACG Board member **Ambassador Richard W. Fisher**, retired President and CEO of the Federal Reserve Bank of Dallas, and **Ambassador Philip Murphy** of Murphy Endeavors, former U.S. Ambassador to Germany, for a dynamic discussion about the global economy, international trade, and the future of the EU, among other topics.

2016 John J. McCloy Awards Dinner Supporters

The ACG gratefully thanks the companies and individuals who helped make the dinner a success:

CORPORATE LEADERS

Deutsche Bank

UNDERWRITERS

Alcoa
Allianz of America
BlackRock, Inc.
Bridgewater Associates, LP
Centre Lane Partners, LLC
Deloitte
J.C. Flowers & Co., LLC
Ambassador and Mrs. Robert M. Kimmitt
The Margot & Thomas Pritzker Family Foundation
Philip and Tammy Murphy
PwC

PATRONS

Arnhold and S. Bleichroeder Holdings, Inc.

Citi
Clifford Chance US LLP
Ernst & Young LLP
KPMG
Mannheim LLC
Patomak Global Partners
Sidley Austin LLP
WilmerHale
XL Catlin

SPONSORS

Afiniti
AT&T Services, Inc.
BASF Corporation
Eli Lilly and Company
Facebook
Freshfields Bruckhaus Deringer LLP
Milbank, Tweed, Hadley & McCloy LLP
Daniel and Brooke Garber Neidich
Neuberger Berman
Siemens

Sullivan & Cromwell LLP
Volkswagen Group of America, Inc.
Ken Wilson
Susan and Tucker York

FRIENDS

Baldwin-Gottschalk Group
bayme vbm vbw – Bavarian Industry Association
Marc Bitzer
The Boeing Company
Jack Calaman and Marjorie Nesbitt
Anne Cohen
Christopher and Barbara Cole
Lee Cullum
David W. Detjen
Deutsche Telekom
DZ BANK New York Branch
Alan H. Fleischmann
Richard Gnodde
William R. Harman

Rudolph S. Houck
Dr. Richard M. Hunt
Reuben Jeffery
Ambassador James F. Jeffrey
The Kapnick Foundation
Dr. Andre Kelleners
King & Spalding
Lazard Freres & Co. LLC
Locke Lord LLP
Mesdag Family Foundation
Courtney Diesel O'Donnell and Cassidy S. Morgan
Dale L. Ponikvar
Fred W. Reinke
Christopher M. Schroeder
Dr. Steven E. Sokol
Susanne Nienaber von Türk
UPS
Warburg Pincus
Stanford S. Warshawsky



H.E. Günther Oettinger (speaker) (center), European Commissioner for Digital Economy and Society, meeting with ACG corporate members and friends



Gabor Steingart, Publisher of *Handelsblatt*; former Secretary of State Dr. Madeleine Albright; and ACG Board member Karl-Theodor zu Guttenberg (2003 Young Leader), former German Minister of Defense and Minister of Economics and Technology, meeting with corporate members and friends (Photo by Dermot Tatlow)

Corporate Membership Program

Through its corporate membership program, the American Council on Germany is committed to working closely with the American and German corporate communities to address key economic and political challenges on the transatlantic agenda and build mutual understanding. The program provides business leaders in the German-American community with access to top economic decision-makers and other business leaders from both countries; invitations to discussions, conferences, and conference calls on current transatlantic issues; and participation in a forum where American and German business leaders can network and discuss issues of mutual concern. Recent programs have addressed the negotiations on the Transatlantic Trade and Investment Partnership (TTIP), privacy and security in the digital age, foreign policy challenges, developments in the eurozone, and more.

In 2016, the ACG held events for corporate members with U.S. Ambassador to Germany **John B. Emerson**; **H.E. Günther Oettinger**, European Commissioner for Digital Economy and Society; and former ACG Board member **Ambassador Robert Zoellick**, former U.S. Deputy Secretary of State and U.S. Trade Representative. Corporate members also attended a special dinner and discussion with former Secretary of State **Dr. Madeleine Albright** and ACG Board member **Karl-Theodor zu Guttenberg** (2003 Young Leader), former German Minister of Defense and Minister of Economics and Technology, in conversation with **Gabor Steingart**, Publisher of *Handelsblatt*, on “Debt Crisis, Refugee Drama, and the Rise of Populism: The World in Disorder?” The dinner was held in partnership with *Handelsblatt*. Corporate members also were invited to the German-American Conference on “Toward a New Transatlantic Narrative: The German-American Partnership in Turbulent Times” in Washington, DC, among other events.

Corporate Members

The Council is very grateful for the involvement, support, and generosity of its corporate members:

\$25,000 AND UP

American Asset Corporation
AT&T
NWI Management LP

\$10,000 TO \$24,999

Arnhold and S. Bleichroeder Holdings, Inc.	DZ BANK
BASF Corporation	Goldman Sachs
BMW Group	Lilly
Daimler	Lufthansa
Deutsche Bank	Pfizer Inc
Deutsche Telekom	Siemens
	Warburg Pincus

\$5,000 TO \$9,999

Baldwin-Gottschalk Group	Landesbank Baden-Württemberg
bayme vbm vbw – Bavarian Industry Association	Landesbank Hessen-Thüringen
Citi	Mannheim LLC
Commerzbank AG	Milbank, Tweed, Hadley & McCloy LLP
Debevoise & Plimpton	Noerr LLP
Deloitte & Touche	NORD/LB
Dentons US LLP	Paramount Group
Deutsche Post DHL North America	PricewaterhouseCoopers LLP
Ernst & Young	Sidley Austin LLP
JPMorgan Chase	Volkswagen of America

UP TO \$4,999

KARV Communications	Medley Global Advisors
---------------------	------------------------

Co-Sponsors and Collaborating Organizations

AB Bernstein	Denver Council on Foreign Relations	German Marshall Fund of the United States	RAND Corporation
Alexandria Soccer Association	Deutscher Bauernverband (German Farmers' Association)	Global Minnesota	Robert Bosch Foundation
Allianz Life Insurance Company of North America	Deutscher Städtetag (Association of German Cities)	Goethe-Institut Boston	Alumni Association
Alston & Bird LLP	Deutsches Haus at NYU	Goethe-Institut San Francisco	Rotary Club of Denver
American Farm Bureau Federation	DZ BANK AG	Goethe-Zentrum Atlanta	Saint Paul College
American Friends of the Alexander von Humboldt Foundation	Economic Club of Pittsburgh	<i>Handelsblatt</i>	San Diego Center for Jewish Culture
American Friends of Bucerius	Economic Development Partnership of Aiken, Edgefield, and Saluda Counties (South Carolina)	Harvard University's Minda de Gunzburg Center for European Studies	Southern Methodist University's John Goodwin Tower Center for Political Studies
American Institute for Contemporary German Studies	Ever-Green Energy	Heinrich Böll Foundation	Squire Patton Boggs
Arizona State University	Federal Reserve Bank of Atlanta	Henry M. Jackson High School in Mill Creek/Bothell, Washington	Trade Development Alliance of Greater Seattle
Athenaeum Foundation	Federal Reserve Bank of Dallas	Indiana Council on World Affairs, Inc.	The Transatlantic Academy
Atlantik-Brücke	Florida Atlantic University Office of International Programs	Indiana University Bloomington	University of California, Berkeley's Institute of European Studies
Barnes & Thornburg LLP	French American Chamber of Commerce of the Carolinas	Indiana University – Purdue University Indianapolis' Max Kade German-American Center	University of Minnesota's Center for German and European Studies
bayme vbm – The Bavarian Employers' Associations for the Metalworking and Electrical Industries	Friedrich-Ebert-Stiftung	Indiana University's Lilly School of Philanthropy	University of Minnesota's Center for Immigration History Research
Boston University's Center for the Study of Europe	Frost Brown Todd, LLC	Indiana University's Office of the Vice President of International Affairs	University of Minnesota's Department for German, Scandinavian, and Dutch
Brandeis University Center for German and European Studies	George C. Marshall International Center	Indianapolis Jewish Community Relations Council	University of Washington – College of the Environment
Case Western Reserve University – Inamori International Center for Ethics and Excellence	George Mason University	Kol Israel Foundation	University of Wisconsin – Madison's Center for German and European Studies
Center for Transatlantic Relations at Johns Hopkins SAIS	Georgetown University's BMW Center for German and European Studies	Konrad-Adenauer-Stiftung	University of Wisconsin – Madison's European Studies Alliance
Central Washington University	German American Chamber of Commerce of the Midwest, Minnesota Chapter	Leo Baeck Institute	vbw – The Bavarian Industry Association
City Club of Cleveland	German American Chamber of Commerce, Philadelphia	Locke Lord LLP	Washington University in St. Louis' Department of Germanic Languages and Literatures
Classrooms Without Borders	German American Chamber of Commerce, Pittsburgh	Lutheran Child & Family Services of Indiana/Kentucky, Inc.	Webster University
Cleveland Council on World Affairs	German American Chamber of Commerce of the Southern U.S., Inc.	Madison Committee on Foreign Relations	Weidenbaum Center
Cologne-Indianapolis Sister City Partnership Committee	German American Chamber of Commerce, Inc., Office for the Western United States	Marian University Richard G. Lugar Franciscan Center for Global Studies	Western Washington University
Columbia World Affairs Council	German Consulate General in Boston	Miller & Martin PLLC	Wiggin and Dana
Congregation Beth-El Zedeck	German Consulate General in New York	Montgomery McCracken Walker & Rhoads LLP	World Affairs Council of Charlotte
Cultural Vistas	German Consulate General in San Francisco	National League of Cities	World Affairs Council of Dallas/Fort Worth
CUNY Graduate Center's European Union Studies Center	German Honorary Consul in Dallas	N.C. Zeitgeist Foundation	World Affairs Council of Northern California
CUNY Graduate Center's Ralph Bunche Institute for International Studies	German Honorary Consul in Indiana	Noerr LLP	World Affairs Council of Seattle
Dallas Committee on Foreign Relations		NORD/LB	World Affairs Council of Tacoma
Dallas Goethe Center		Northern Virginia Regional Commission	ZEIT-Stiftung Ebelin und Gerd Bucerius
Dallas Regional Chamber		Parker Poe Adams & Bernstein LLP	
Davidson University's German Studies Department		Pillsbury Winthrop Shaw Pittman LLP	
Dentons US LLP		Polsinelli LLP	
		PwC Strategy&	

Foundation and Individual Support

Grants and Foundation Support

Anna-Maria and Stephen Kellen Foundation
ERP Program for Transatlantic Encounters
German Marshall Fund of the United States
The Halle Foundation
Heinrich Böll Foundation
Pittsburgh Foundation
Roy A. Hunt Foundation
Ulrike and Tom Schlafly, Sycamore Tree Charitable Fund of the St. Louis Community Foundation
Sumner Gerard Foundation
The Walbridge Fund,
as per Arthur Yorke Allen
The Andrew D. Zacks Foundation

Individual Supporters and Premium Members

Those who are listed in **light blue** were members of the **Chairman's Circle** in 2016. Those who are listed in **dark blue** were members of the **President's Circle**.

\$5,000 AND ABOVE

Paul Stewart Atkins
Richard M. Hunt
Andre Kelleners
Brian K. Klein
Joseph McLaughlin
Dale L. Ponikvar
Christopher M. Schroeder
Stanford S. Warshawsky

\$1,000 TO \$4,999

Alex M. Azar II
C. Robert Barker III
Marc Bitzer
Sol Z. Bloomenkranz
Jeffrey M. Butler
Joseph F. Campbell, Jr.
Anthony J.R. Cook
Lee Cullum
Hans W. Decker
David W. Detjen
Andreas Dische
Roger Entner
Andrew D. Frank
Karen Furey
Karl Geercken
Gunther E. Greiner
Jürgen Grossmann

Karl-Theodor zu Guttenberg
Rolf Hoffmann
James F. Jeffrey
Laura Cox Kaplan
Peter H. Kaskell
Margarita Mathiopoulos
Wolfgang G. Pordzik
Fred W. Reinke
Georg F.W. Schaeffler
Harry Carl Schaub
Helfried Schwarz
Julian M. Setian
Nina Smidt
Steven E. Sokol
Robert E. Spring
Carol Kahn Strauss
Klaus D. Vogt
Paul A. Volcker
Andrew D. Zacks
Robert B. Zoellick

\$500 TO \$999

Courtney Adante
Sebastian G. Biedenkopf
Ernestine Bradley
Jay W. Cooper
Lew W. Cramer
Carl Dittrich
Jeffrey D. Feltman
Richard W. Fisher
Gary L. Geipel
Hartmut G. Grossmann
Juliane Hauke
Rudolph S. Houck
Josef Huber
Jan Kengelbach
Roger M. Kubarych
Christoph Lange
John Lipsky
Helge Petermann
Manfred Philipp
Michael Seelhof
Stacey B. Silva
Thomas S. Windmuller

TO \$499

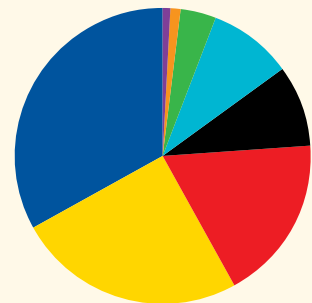
Michael A. Almond
Peter S. Alwardt
Sebastian Arango
Harold T. Atkins
Reinhard Augustin
Wolfgang Baare-Schmidt
Gregg E. Bauer
Maximilian von Below
Johannes M. Biermann
J.D. Bindenagel
Robert A. Black
Constantin R. Boden
Bruce E. Boevers
Sonja Bohnet
Brigitte G. Bomm

Matthew Boyse
Vincenz von Braun
Charles N. Brower
Keirn C. Brown, Jr.
Robin Cammarota
Alexander Cerniglia
Kenneth W. Dam
Frances A. Devlin
Marisa Doppler
Alan E. van Egmond
Juliane H. van Egmond
Marcus Ehrhardt
Udo Fenchel
Robert L. Fenstermacher, Jr.
Helena Kane Finn
Joann Halpern
Hugh G. Hamilton, Jr.
Charles S. Harris
Charles B. Heck
Leon Hen-Tov
Hansjörg Heppe
Judith F. Hernstadt
Hauke Hintze
Rodney E. Hood
Heiko Hummel
Stephen K. Hunter
Ole Jani
Ulrich Kahlow
Matthis Kaiser
Jan-Friedrich Kallmorgen
Ulrike Kamitter-Lobbia
Susan L. Karamanian
H. Michael Keden
Gerold F. Koch
Dennis R. Kruse
Karen A. Kurrasch
Anthony P. LaSpada
Heather Long
Katharina Muscheler Lorange
Ernst Lueder
Ulf Mallek
Ernst-Richard Matthiensen
John Jay McCloy III

Mark S. McNeil
Dale Medearis
Tanja Mildenerger
Robin Mishra
Margaret C. Monahan-Bopp
Claus Mueller
Sandra Navidi
Peter Neumann
Wolfram Nolte
Juergen R. Ostertag
Paul I. Overby
Harald Paumgarten
Richard W. Porter
Alfonse J. Preisser
Caspar Graf von Preysing
Anne C. Richard
Uwe Robben
David J. Rowland
Jan Schinkoeth
Katja Schremmer
Sven Schumacher
Sebastian Schwark
Antje Shadoan
Steven Sheaffer
Donald R. Skinner
Jed C. Snyder
Martin Speckesser
Walter E. Stadler
Ruth Ann Stauffer
Michele Aimee Ruehs Steinbuch
Peter Stockfisch
Juergen H. Thieme
Jeffrey Alan Thinnies
Ken D. Tidwell
John Tokolish
H. Anton Tucher
Gabe Shawn Varges
Elizabeth A. Voight
David Wagstaff IV
Yelberton R. Watkins
Monica Werner
Stephanie Whittier
Andreas G. Zetzsche

WHERE OUR MEMBERS ARE

Northeast	33%
Mid-Atlantic	25%
Europe	18%
South	9%
Midwest	9%
West Coast	4%
Southwest	1%
Elsewhere	1%



A roster of individual members may be found on the ACG's website at www.acgusa.org.

Who We Are

2016 Officers, Directors, and Staff

OFFICERS

Chairman

Ambassador Robert M. Kimmitt

Vice Chairman and Treasurer

William R. Harman

Vice Chairman

Dr. Richard M. Hunt

Counsel

Dale L. Ponikvar

Honorary Vice Chairman

Hon. Paul A. Volcker

President

Dr. Steven E. Sokol

Executive Vice President and
Corporate Secretary

Karen Furey

Vice President and Director
of Programs

Dr. Helena Kane Finn

Vice President

Michele Ruehs Steinbuch

Anne E. Cohen

Of Counsel

Debevoise & Plimpton LLP

Lee Cullum

Host, "CEO"

North Texas Media

David W. Detjen

Senior Counsel

Alston & Bird LLP

Ambassador Richard W. Fisher

President and CEO (ret.)

Federal Reserve Bank of Dallas

Alan H. Fleischmann

President and CEO

Laurel Strategies Inc.

Andrew Gundlach

Director

First Eagle Holdings, Inc.

Karl-Theodor zu Guttenberg

Chairman, Spitzberg Partners LLC

Distinguished Statesman, Center
for Strategic and International
Studies (CSIS)

William R. Harman

Managing Director (ret.)

Morgan Stanley

Dr. Richard M. Hunt

University Marshal a.D.

Harvard University

Laura Cox Kaplan

Adjunct Professor

American University

Dr. Andre Kelleners

Managing Director – Investment

Banking Division

Goldman, Sachs & Co.

Francis J. Kelly

Managing Director & Global

Coordinator, Public Affairs

Deutsche Bank AG

Ambassador Robert M. Kimmitt

Chairman, American Council on
Germany

Senior International Counsel,
WilmerHale LLP

Hon. Henry A. Kissinger

Chairman

Kissinger Associates, Inc.

Brian K. Klein

Co-Founder and Managing
Member

Steelhead Partners L.L.C.

Dr. Klaus Kleinfeld

Chairman and CEO

Arconic Inc.

Marne Levine

Chief Operating Officer

Instagram

Edward S. McFadden

Secretary of Communications

Archdiocese of Washington

Joseph McLaughlin

Senior Counsel

Sidley Austin LLP

Tammy S. Murphy

Co-Owner

Murphy Endeavors LLC

Courtney Diesel O'Donnell

Head of External Affairs

Airbnb

Dale L. Ponikvar

Senior Corporate Tax

Partner (ret.)

Milbank, Tweed, Hadley &

McCloy LLP

Christopher M. Schroeder

Internet Entrepreneur and

Investor

Dr. Nina Smidt

President, American Friends of
Bucerius

Director, International Strategic
Planning and Business
Development, ZEIT-Stiftung
Ebelin und Gerd Bucerius

Wayne T. Smith

Chairman and CEO
BASF Corporation

Dr. Steven E. Sokol

President

American Council on
Germany

Eric Spiegel

President and CEO

Siemens USA

Stanford S. Warshawsky

Chairman

Bismarck Capital, LLC

DIRECTORS EMERITI

John J. McCloy II

**Lt. Gen. Brent Scowcroft,
USAF (ret.)**

President

The Scowcroft Group

STAFF

Robin Cammarota

Program Director and Digital
Strategist

Melissa Rocha Dungan

Administrative and Program
Assistant

Dr. Helena Kane Finn

Vice President and Director
of Programs

Karen Furey

Executive Vice President and
Corporate Secretary

Catherine Hatten

Program Manager

Dr. Steven E. Sokol

President

Michele Ruehs Steinbuch

Vice President

Klara Steupert

Development and Program
Assistant



AMERICAN
COUNCIL ON
GERMANY

14 East 60th Street • Suite 1000 • New York, New York 10022

PHONE +1 212.826.3636 • **FAX** +1 212.758.3445

info@acgusa.org • acgusa.org