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The Council and Its Mission





A session of the American-German Young Leaders Conference

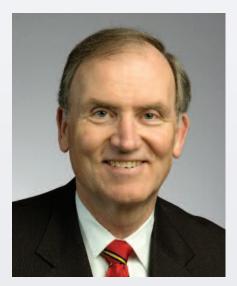
The American Council on Germany (ACG) is an independent, nonpartisan nonprofit organization that promotes dialogue among leaders from business, government, and the media in the United States and Europe. The ACG strengthens transatlantic understanding and coordinates policy initiatives on key issues in the post-September 11th world.

The ACG was incorporated in 1952 in New York to encourage reconciliation and understanding following the two disastrous wars in the first half of the 20th century. Among its early leaders were John J. and Ellen McCloy, General Lucius D. Clay, Christopher Emmet, Joseph Kaskell, George N. Shuster, and Eric M. Warburg. Because of their vision of transatlantic cooperation, the Council has served as a key bridge between Germany and the United States for more than 60 years. In the 21st century, transatlantic cooperation on a range of global economic, political, and social issues is more important than ever. As the European Union continues to evolve, the ACG provides Americans with a better understanding of Europe as a whole.

Through its range of programs and outreach activities, the American Council on Germany anticipates emerging challenges for the transatlantic relationship and encourages innovative approaches to problem solving. The ACG supports the open exchange of views and builds personal networks among leaders on both sides of the Atlantic by:

- convening regular **policy discussions** in New York City, Washington, D.C., and at its 19 Eric M. Warburg Chapters throughout the United States to inform individuals about German and European affairs as well as global challenges that Europe and the United States are facing;
- identifying leaders from the successor generation on both sides of the Atlantic to engage in American-German Young Leaders Conferences;
- organizing high-level policy conferences and Study Tours in Europe and the United States on important political and economic issues;
- awarding **fellowships** to American and German midcareer professionals from various fields, including agriculture, journalism, and urban affairs, along with academia and entrepreneurship, to enable them to conduct research and collaborate with their professional counterparts; and
- distributing Occasional Papers on a range of issues affecting the transatlantic relationship to more than 1,000 individuals and other timely news content to members.

A Message from the Chairman and the Acting President



Ambassador Robert M. Kimmitt Chairman



William R. Harman Acting President

The year 2014 was a time of intensity in the German-American relationship and at the American Council on Germany. The worsening crisis in Ukraine put Germany and Chancellor Angela Merkel at the center of the world stage. Efforts on both sides of the Atlantic were directed toward finding a solution without creating a rift between the United States and Europe. The Transatlantic Trade and Investment Partnership (TTIP) negotiations continued, but hopes to hammer out a deal on a "single tank of gas" (as Vice President Joe Biden advocated) appeared to be fleeting. The landscape of energy issues saw dramatic changes, as falling oil prices gave consumers relief at the pump while fueling volatility in the global economic outlook. The transatlantic relationship was also still feeling the reverberations from the NSA revelations.

By year's end, the ACG had held 30 discussion programs in New York City alone, along with more than 120 events at its 19 Eric M. Warburg Chapters around the country, including speakers on German-Russian-Ukrainian relations. We brought together 47 up-and-coming professionals for our prestigious American-German Young Leaders Conference. We also gave 25 fellows the opportunity to travel overseas to expand their horizons and network with their transatlantic counterparts. Through our Study Tours, we brought together 29 American professionals with policymakers and opinion leaders in Berlin. We also held a special series of events marking the 25th anniversary of the fall of the Berlin Wall.

Behind these statistics stand quality speakers. Our calendar of policy discussions included such distinguished figures as Ambassador Harald Braun, Permanent Representative of Germany to the United Nations; Ambassador John B. Emerson, U.S. Ambassador to Germany; and Oscar-winning filmmaker Volker Schlöndorff. German Consul General in New York Brita Wagener and Ambassador Paula Dobriansky participated in our Transatlantic Global Agenda lecture series.

The theme of our American-German Young Leaders Conference asked a sobering question: "Unconscious Uncoupling: Are the U.S. and Europe Still in a Relationship?" As delegates met - often until the wee hours - to discuss the nuances of the complex relationship, one expert on bilateral ties quipped that "Germany and the United States still have a relationship, but the U.S. is sleeping on the couch." Still, delegates worked hard to build bridges - and lasting relationships – during their week in Berlin. One alumna wrote afterward that the experience "will forever shape my interest, understanding, and commitment to German-American relations." We also brought Young Leader alumni together throughout the year for various events.

Our policy conferences in 2014 looked at the current state of transatlantic relations and the cutting edge of technology. Our annual joint conference with the Atlantik-Brücke took the more optimistic tack of "Restoring Trust: The Future of the Transatlantic Partnership." Sen. Christopher M. Murphy (D-Connecticut), a member of the Senate Committee on Foreign Relations, delivered the keynote speech, which focused on the importance of the bilateral relationship. Other speakers included Ambassador Peter Wittig, German Ambassador to the United States; Norbert Röttgen, Member of the German Bundestag (CDU); Ambassador Wolfgang Ischinger (1978 Young Leader), Chairman of the Munich Security Conference and Global Head of Government Relations at Allianz SE; and Karen Donfried, President of the German Marshall Fund of the United States. In addition, the 2014 Transatlantic Entrepreneur Conference - "Investing, Innovating, and Collaborating in Global Hubs: Opportunities for New York and Berlin in 2015" - convened American and German technology experts to explore potential cooperation between start-ups in New York City and Berlin. Speakers included Cornelia Yzer, Berlin Senator for Economics, Technology, and Research; Consul General Brita Wagener; and Sree Sreenivasan, Chief Digital Officer of the Metropolitan Museum of Art.

Throughout the year, our Warburg Chapters around the country hosted an array of events, the centerpiece of which was the Kissinger Transatlantic Speakers Program. The program was made possible by a generous grant from the Robert Bosch Foundation to honor ACG Board Member Dr. Henry A. Kissinger on the occasion of his 90th birthday. The Kissinger Speakers included former European Parliament President Hans-Gert Pöttering (1973 Young Leader); former Members of the Bundestag Hans-Ulrich Klose (SPD) and Ruprecht Polenz (CDU); Thomas Bagger, Head of Policy Planning at the German Federal Foreign Office; and Klaus-Dieter Frankenberger (1985 ACG fellow), Foreign Editor at the Frankfurter Allgemeine Zeitung.

Our Study Tours gave two groups of American experts an in-depth look at immigration and climate/energy issues, respectively. Study Tour delegates met with senior officials in the Federal Chancellery, the Ministry of Foreign Affairs, and the Ministry for Economic Affairs and Energy, and they had breakfast briefings with Members of the Bundestag from the CDU, the SPD, and the Greens. The American participants actively engaged with their German presenters and returned to the United States with a deeper understanding of German policy goals in these two crucial areas.

Our 2014 American and German fellows undertook overseas inquiries into economic, geopolitical, social, and historical topics such as immigration, climate change and conservation, agricultural standards, education policy, and the International Tracing Service. McCloy Fellows in Agriculture and also Urban Affairs went on study trips to learn how their transatlantic counterparts tackle issues on a local level. Our McCloy Fellows, Hunt and Goldman Fellows, Kellen Fellows, and recipients of the Young Entrepreneurs and Innovators Fellowships returned with new perspectives and new networks alike.

Our 22nd annual John J. McCloy Awards Dinner honored Dr. Nicola Leibinger-Kammüller, CEO and President of the Managing Board of TRUMPF GmbH + Co. KG, and Stephen A. Schwarzman, Chairman, CEO, and Co-Founder of Blackstone, both of whom shared their insights into transatlantic business, along with a glimpse of their humor. Another highlight of the dinner was a lively interview with Dr. Henry A. Kissinger and German Defense Minister Ursula von der Leyen by Jim Hoagland of *The Washington Post*, providing guests with a world tour of pressing issues.

2014 was also a time of transition for the ACG. On October 31, ACG President William M. Drozdiak stepped down after almost 10 years of service to relocate to Washington, D.C. While a presidential search was conducted, ACG Treasurer and Board Member William R. Harman stepped in as the Council's Acting President.

With 2015 upon us, the new ACG President will soon announce the Council's priorities for the coming year. As this annual report went to print, transatlantic allies were working hard to prevent Ukraine from sinking into even deeper chaos; wrestling with how to cope with the terrorism of ISIS; and assessing next steps en route to a TTIP agreement. We at the ACG will endeavor to do our part to reinforce German-American relations and to help members and friends better understand the geopolitical and economic forces of the day. Maintaining and strengthening the German-American relationship is essential for peace and security - not only in our own regions but indeed around the world.

March 2015

2014 Calendar of Events



Birgit Kurtz, Director at Gibbons P.C. (then of Crowell & Moring LLP); speaker Peter Beyer, Member of the German Bundestag; William M. Drozdiak, then ACG President; and Lars Haensel, Director of the Konrad Adenauer Foundation



February 4 – Discussion and luncheon with **Peter Beyer**, Member of the German Bundestag (CDU), on "Restoring Trust in German-American Relations," held in cooperation with the Konrad Adenauer Foundation and hosted by Crowell & Moring LLP

February 21 – Discussion and luncheon with Gabriel Felbermayr, Director of the Ifo Center for International Economics and Professor of Economics at the University of Munich, on "TTIP: The Economic Effects of a Transatlantic Trade and Investment Partnership," hosted by Sidley Austin LLP

February 25 – Discussion and luncheon with Roya Hakakian, Author of Assassins of the Turquoise Palace, discussing her new book, with an introduction by Ambassador J.D. Bindenagel, former U.S. Ambassador and Special Envoy for Holocaust Issues, held in cooperation with American Friends of Bucerius and hosted by Alston & Bird LLP as part of the 2014 Transatlantic Global Agenda Series

March 5 – Discussion and luncheon with Spencer Boyer, Visiting Senior Fellow at the Center for Transatlantic Relations and Visiting Scholar at the Paul H. Nitze School of Advanced International Studies, on "Current Immigration and Integration Debates in Germany and the United States: What We Can Learn from Each Other," held in cooperation with American Friends of Bucerius and hosted by Alston & Bird LLP as part of the 2014 Transatlantic Global Agenda Series

March 13 – Discussion and breakfast with Ulrike Guérot, Senior Associate for Germany at the Open Society Initiative for Europe, on "Germany and the European Union – Changes After the Elections and the Challenges Ahead," hosted by Hodgson Russ LLP



ACG Board Member Alan S. MacDonald, Chief Client Officer at Citigroup Inc.; William M. Drozdiak, then ACG President; speaker Berend Diekmann, Head of Division, External Economic Policy for the U.S., Canada, Mexico, G8/G20, OECD, at the Ministry for Economic Affairs and Energy; and ACG Acting President William R. Harman (left to right)



Speaker Carl-Ludwig Thiele (right), Member of the Executive Board of the Deutsche Bundesbank, with (from left) ACG Board Member Paul Stewart Atkins, Chief Executive of Patomak Global Partners, LLC; Ian P. Murray (1993 Young Leader), Managing Partner at Lanexa Global Management, GP, LLC; and Ambassador Nicholas Emiliou, Permanent Representative of the Republic of Cyprus of the Mission to the United Nations

March 13 – Discussion and luncheon with Ambassador John B. Emerson, U.S. Ambassador to Germany, on "The Future of Transatlantic Partnerships," hosted by Crowell & Moring LLP in Washington, D.C.

March 31 – Annual Meeting of the Members, featuring a discussion and reception with then-Ambassador-designate Harald Braun, Permanent Representative of Germany to the United Nations

April 7 – Discussion and luncheon with Guido Westerwelle, former German Federal Minister for Foreign Affairs and founder of the Westerwelle Foundation for International Understanding, with remarks also by Bertram Brossardt, CEO of bayme vbm and CEO of vbw, held in cooperation with vbw – The Bavarian Industry Association and bayme vbm – The Bavarian Employers' Associations for the Metalworking and Electrical Industries

April 8 – Discussion and luncheon with **Alexander Privitera**, Senior Fellow and Director of the Business and Economics Program at the American Institute for Contemporary German



Speaker Hans-Gert Pöttering (1973 Young Leader), former President of the European Parliament and Chairman of the Konrad Adenauer Foundation; Marcus Ehrhardt, Partner at PwC Strategy& (US) LLC; Consul General of Germany in New York Brita Wagener; and ACG Acting President William R. Harman



Speaker Christopher M. Schroeder (1991 Young Leader) (right), ACG Board Member and Internet Investor, and ACG Board Member Joseph McLaughlin, Senior Counsel at Sidley Austin LLP

Studies, on "Back to the Future: The Ukraine Crisis Is Germany's Biggest Foreign Policy Challenge Since the Cold War," held in cooperation with American Friends of Bucerius and hosted by Alston & Bird LLP as part of the 2014 Transatlantic Global Agenda Series

April 9 – Discussion and breakfast with Russ Carnahan, Partner at Carnahan Global Consulting and former U.S. Representative for Missouri; Gil Gutknecht, Advisory Board Member of Secure Symbology, Inc., and former U.S. Representative for Minnesota; Hans-Ulrich Klose, former Chairman of the German-American Parliamentary Group and former Bundestag Member; and Harald Leibrecht, President of the Board of Directors of CEPA Foundation and former Bundestag Member, on "The Growing Transatlantic Agenda: From the TTIP to the Ukraine Crisis – With a Stopover in the Middle East," hosted by Alston & Bird LLP, with special thanks to the Congressional Study Group on Germany

April 22 – Discussion and breakfast with Klaus-Dieter Frankenberger, Foreign Editor at the Frankfurter Allgemeine Zeitung, on "Who Is Leading on Russia," hosted by Crowell & Moring LLP

Transatlantic Global Agenda Series

The Transatlantic Global Agenda Series was started in 2011 by the American Council on Germany and American Friends of Bucerius, with events generously hosted by Alston & Bird LLP. The impetus for the program was the recognition that the dialogue between Germany and the United States can no longer be focused on bilateral issues alone. In 2014, eight programs were held on topics including the Middle East, Ukraine, dealing with extremism, immigration and integration, and humanitarian involvement in conflict situations. This successful series shows the importance of the German-American relationship as both nations partner together to tackle important global issues.

April 30-May 1 – German-American Conference on "Restoring Trust: The Future of the Transatlantic Partnership," held in cooperation with the Atlantik-Brücke, in Washington, D.C.

May 1-3 – American-German Young Leaders Reunion on "Security in a Changing World" in Leesburg, Virginia, held in cooperation with the Atlantik-Brücke

May 13 – Discussion and luncheon with Lily Gardner Feldman, Harry and Helen Gray Senior Fellow at the American Institute for Contemporary German Studies, on "Germany as Model and Mediator for Northeast Asian Conflicts," held in cooperation with American Friends of Bucerius and hosted by Alston & Bird LLP as part of the 2014 Transatlantic Global Agenda Series

May 14 – Discussion and breakfast with Stefan Kornelius, Foreign Editor at the *Süddeutsche Zeitung*, on "The New German Dilemma," hosted by Crowell & Moring LLP

May 16 – American-German Young Leaders Reunion in Berlin and discussion and reception with Peter G. Harf, CEO of Agnaten SE, on "Investment Strategy for Consumer Goods in an Uncertain World," hosted by Allianz Forum

May 18-22 - Study Tour on Immigration in Berlin

May 21 – American-German Young Leaders reception with **Busso von Alvensleben**, then German Consul General in New York, at his residence

June 17 – Twenty-Second annual John J. McCloy Awards Dinner, honoring **Dr. Nicola Leibinger-Kammüller**, CEO and President of the Managing Board of TRUMPF GmbH + Co. KG, and **Stephen A. Schwarzman**, Chairman, CEO, and Co-Founder of Blackstone, with an interview with former Secretary of State and ACG Board Member **Dr. Henry A. Kissinger** and German Defense Minister **Ursula von der Leyen** by **Jim Hoagland** of *The Washington Post*

June 18 – Panel discussion and breakfast with **Ralph Brinkhaus**, Bundestag Member and Vice Chairman of the CDU/CSU Parliamentary Group; **Julieta Noyes**, Deputy Assistant Secretary

2014 Calendar of Events (Continued)



Karl Geercken (1996 Young Leader), Partner at Alston & Bird LLP; speaker Ivan Vejvoda, Senior Vice President of Programs at the German Marshall Fund of the United States; and Kai Hennig, Deputy Consul General of Germany in New York (left to right)

in the Bureau of European and Eurasian Affairs at the U.S. Department of State; **Bruce Stokes**, Director of Global Economic Attitudes at the Pew Research Center; and **David Talbot**, Senior Director for International Government Affairs at Lilly Bio-Medicines, on "A Transatlantic Trade and Investment Partnership: Can the United States and Europe Lead the Way to Global Economic Recovery?" moderated by **William M. Drozdiak**, then President of the ACG

July 2 – Discussion and luncheon with Carl-Ludwig Thiele, Member of the Executive Board of the Deutsche Bundesbank, on "Germany, the Euro, and Europe," hosted by Crowell & Moring LLP

August 10-15 – XXXVI American-German Young Leaders Conference in Berlin on "Unconscious Uncoupling: Are the U.S. and Europe Still in a Relationship?"

September 2-4 – Transatlantic Entrepreneur Conference on "Investing, Innovating, and Collaborating in Global Hubs: Opportunities for New York and Berlin in 2015"

September 9 – Discussion and luncheon with Ambassador Paula Dobriansky, Senior Fellow at Harvard University's Belfer Center and a former Under Secretary of State for Global Affairs, on "Ukraine's Future: Challenges and Opportunities," held in cooperation with American Friends of Bucerius and hosted by Alston & Bird LLP as part of the 2014 Transatlantic Global Agenda Series

September 19 – Discussion and luncheon with Ivan Vejvoda, Senior Vice President of Programs at the German Marshall Fund of the United States, on the Transatlantic Trends survey, hosted by Alston & Bird LLP

September 29 – Discussion and luncheon with Berend Diekmann, Head of Division, External Economic Policy for the U.S., Canada, Mexico, G8/G20, OECD, at the German Ministry for Economic Affairs and Energy, on "The Transatlantic Trade and Investment Partnership – Current Challenges," as part of the 2014 Dr. Henry A. Kissinger Transatlantic Speakers Program, hosted by Citi

September 30 – Discussion and luncheon with Internet Investor and ACG Board Member Christopher M. Schroeder (1991 Young Leader) on his book, Startup Rising: The Entrepreneurial Revolution Remaking the Middle East

September 30 – Discussion and reception with Author Peter Schneider on his book *Berlin Now: The City After the Wall*, held in cooperation with Deutsches Haus at NYU

October 10 – Discussion and luncheon with Hans-Gert Pöttering (1973 Young Leader), Chairman of the Konrad Adenauer Foundation and former President of the European Parliament, on "The European Perspective: Values, Policies, and Economy," as part of the 2014 Dr. Henry A. Kissinger Transatlantic Speakers Program, hosted by PwC Strategy& (US) LLC

October 14 – Discussion and breakfast with Brita Wagener, Consul General of Germany in New York, on "German Policy on the Middle East," held in cooperation with American Friends of Bucerius and hosted by Alston & Bird LLP as part of the 2014 Transatlantic Global Agenda Series

October 16 – Discussion and luncheon with filmmaker Volker Schlöndorff – titled "Culture, Politics, and Diplomacy: A Dialogue with Volker Schlöndorff" – as part of the 2014 Dr. Henry A. Kissinger Transatlantic Speakers Program, hosted by Herrick Feinstein LLP

October 20 – Discussion and luncheon with Ambassador Robert M. Kimmitt, Senior International Counsel at WilmerHale and ACG Chairman, on "The Fall of 1989: An Insider Looks Back," hosted by Alston & Bird LLP

October 22 – Discussion and breakfast with Arne Schönbohm, President of Cyber-Security Council Germany e.V., on "Implications of the NSA Data Security Issue for Politics and Business," held in cooperation with Deutsches Haus at NYU

October 31 – Discussion and luncheon with Berlin-based lawyer Mehmet Daimgüler and Alexander Pyka, founder and Board Member of the Young Initiative on Foreign Affairs and International Relations (IFAIR), on "State Accountability: Dealing with Neo-Nazi Extremism," held in cooperation with American Friends of Bucerius and hosted by Alston & Bird LLP as part of the 2014 Transatlantic Global Agenda Series

November 3 – Discussion and luncheon with **David Miliband**, President and CEO of the International Rescue Committee, on "Decade of Disorder: A Humanitarian View," held in cooperation with American Friends of Bucerius and hosted by Alston & Bird LLP as part of the 2014 Transatlantic Global Agenda Series

December 2 – Garrick Utley Memorial Lecture on Global Media Issues and luncheon with **Josef Joffe**, Editor of *DIE ZEIT*, on "One Hundred Years of Consequences: The Strategic, Political, and Cultural Legacy of World War I," with special thanks to ACG Vice Chairman Richard M. Hunt for making this series possible

December 7-12 – Study Tour on Climate and Energy Issues in Berlin

Policy Conferences

"Restoring Trust: The Future of the Transatlantic Partnership"

The American Council on Germany and the Atlantik-Brücke convened a two-day conference on "Restoring Trust: The Future of the Transatlantic Partnership" on April 30 and May 1, 2014, in Washington, D.C. More than 150 Americans and Germans attended this series of lively discussions on the current state of the transatlantic relationship. With much focus on the NSA revelations and the Transatlantic Trade and Investment Partnership (TTIP), the conference also covered topics such as cyber-security, energy, and the U.S.-German partnership more widely.

Welcoming addresses were given by Ambassador Robert M. Kimmitt, ACG Chairman; Friedrich Merz, Chairman of the Atlantik-Brücke; and Ambassador Peter Wittig, German Ambassador to the United States. Senator Christopher M. Murphy (D-Connecticut), a member of the Senate Committee on Foreign Relations, delivered a keynote speech on the importance of the relationship between the United States and Germany. Karen Donfried, President of the German Marshall Fund of the United States – formerly Special Assistant to the President and Senior Director for European Affairs at the National Security Council – discussed the effects of the NSA issue and the Ukraine crisis on transatlantic relations.

Other speakers included **Ambassador John B. Emerson**, U.S. Ambassador to Germany; **Jane Harman**, Director, President, and CEO of the Woodrow Wilson International Center for Scholars; **Ambassador Wolfgang Ischinger** (1978 Young Leader), Chairman of the Munich Security Conference and Global Head of Government Relations at Allianz SE; and **Norbert Röttgen**, Member of the German Bundestag (CDU).

American-German Young Leader Alumni Reunion: "Security in a Changing World"

From May 1 to 3, 2014, Young Leader alumni from the American Council on Germany and the Atlantik-Brücke joined together for a conference of networking, team building, and transatlantic exchange. The conference, titled "Security in a Changing World," was held in Leesburg, Virginia, and was attended by more than 70 Young Leader alumni. During the course of the three days, alumni had the opportunity to engage in discussions and global scenario planning. The group focused on the globalization of corporations and governance issues, disaster relief, and integration and assimilation issues. The goal of the activities was to find solutions to future challenges in a globalized world.



Panelists Peter Beyer, Member of the German Bundestag; Ambassador John B. Emerson, U.S. Ambassador to Germany; and Daniel Hamilton, Director of the Center for Transatlantic Relations at the Paul H. Nitze School of Advanced International Studies at Johns Hopkins University; moderator Tina Hassel, Chief Correspondent and Chief Reporter in Washington, D.C., for ARD-TV; and panelists Roland Koch, Chairman of the Executive Board of Bilfinger SE and former Minister-President of Hesse; and former ACG Board Member John Lipsky, Distinguished Visiting Scholar at the Paul H. Nitze School of Advanced International Studies, at the conference on "Restoring Trust: The Future of the Transatlantic Partnership"

2014 Transatlantic Entrepreneur Conference: "Investing, Innovating, and Collaborating in Global Hubs: Opportunities for New York and Berlin in 2015"

The American Council on Germany, in cooperation with New York International, Berlin Partners, and the German American Chamber of Commerce, sponsored the annual Transatlantic Entrepreneur Conference in New York City from September 2 to 4, 2014. This conference - "Investing, Innovating, and Collaborating in Global Hubs: Opportunities for New York and Berlin in 2015" - brought together more than 100 American and German technology experts for three days of meetings on potential cooperation between start-ups in New York City and Berlin. Speakers included **Sree Sreenivasan**, Chief Digital Officer of the Metropolitan Museum of Art; Brita Wagener, Consul General of Germany in New York; and Cornelia Yzer, Berlin Senator for Economics, Technology, and Research. In addition to lively panel discussions and keynote speeches, participants had the opportunity to visit start-ups in Brooklyn and Queens. On the final day of the conference, participants took part in matchmaking between New York investors and Berlin start-ups.

Eric M. Warburg Chapters

Alexandria, Virginia | Atlanta, Georgia | Boca Raton, Florida | Boston, Massachusetts | Charlotte, North Carolina | Chicago, Illinois | Dallas, Texas | Denver, Colorado | Indianapolis, Indiana | Madison, Wisconsin | Minneapolis/St. Paul, Minnesota | Nashville, Tennessee | Philadelphia, Pennsylvania | Phoenix, Arizona | Pittsburgh, Pennsylvania | St. Louis, Missouri | San Diego, California | San Francisco, California | Seattle, Washington

The American Council on Germany's Eric M. Warburg Chapters were created in 1992 in order to promote transatlantic dialogue across the United States, beyond the business community in New York and the policy community in Washington, D.C. Named after ACG founder and longtime Treasurer Eric M. Warburg, there are currently 19 Chapters. This unique network provides ACG members and local audiences with a dynamic forum to discuss economic, political, and social issues that are important to German-American and wider transatlantic relations. The Warburg Chapters programmed more than 120 events around the country in 2014 – the largest number yet. These programs focused on many timely topics, including the Transatlantic Trade and Investment Partnership (TTIP), the NSA revelations, the fall of the Berlin Wall, ISIS, Russia and Ukraine, and the eurozone crisis.

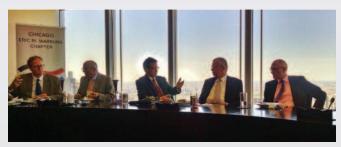
In early 2014, the ACG was pleased to bring together Chapter leaders for a Chapter Directors Conference to discuss the future of the Eric M. Warburg Chapters and the upcoming year of programs. ACG Board Member **Marie M. Warburg** joined the group and gave a touching speech on her father's legacy and the importance of the transatlantic partnership to him.

Throughout the year, many prominent figures spoke at the Chapters, including Philipp Ackermann, Minister and Deputy Chief of Mission at the German Embassy in Washington, D.C.; Volker Bausch, Director of the Point Alpha Foundation; German Bundestag Member Peter Beyer (CDU); Professor **Kurt Biedenkopf**, former Prime Minister of Saxony; Ambassador J.D. Bindenagel, former U.S. Ambassador and Special Envoy for Holocaust Issues; Professor Gabriel Felbermayr, Director of the Ifo Center for International Economics: Bernd Fischer (1977 American-German Young Leader), Consul General of Germany in Los Angeles; Marco Overhaus (2011-13 Tripartite Young Leader), Associate for EU External Relations at the German Institute for International and Security Affairs (SWP); Author Peter Schneider; Holger Stark, Senior Correspondent at Der Spiegel; and Ambassador Kurt Volker, Executive Director of the McCain Institute for International Leadership.

The centerpiece of the 2014 programming was the Dr. Henry A. Kissinger Transatlantic Speakers Program. This series included speakers **Thomas Bagger**, Head of Policy Planning at the German Federal Foreign Office; **Berend Diekmann**, Head of Division, External Economic Policy for the U.S., Canada, Mexico, G8/G20, OECD, at the German Ministry for Economic Affairs and Energy; **Andreas Dombret**, Member of the Executive Board of the Deutsche Bundesbank; **Klaus-Dieter Frankenberger**, Foreign Editor at the *Frankfurter Allgemeine Zeitung*; **Ulrike Guérot**, Senior Fellow for Germany at the Open Society Initiative for Europe; **Jürgen Hardt**, Coordinator of Transatlantic Cooperation at the Federal Foreign Office; **Hans-**



Speaker Peter Schneider, Author of *Berlin Now: The City After the Wall*, meeting with the Charlotte Warburg Chapter



Andre Fiebig of Quarles & Brady LLP; Deputy Consul General of Germany Mario Soos; Chicago Warburg Chapter Director John D. Gatto; speaker Ruprecht Polenz, former Bundestag Member and President of the German Society for Eastern European Studies; and Consul General Herbert Quelle (left to right)

Ulrich Klose, former Chairman of the German-American Parliamentary Group in the Bundestag; Stefan Kornelius, Foreign and Editorial Page Editor at the Süddeutsche Zeitung; Ambassador Thomas Matussek, Managing Director of the Herrhausen Foundation; Ruprecht Polenz, former Member of the Bundestag and President of the German Society for Eastern European Studies; Hans-Gert Pöttering (1973 American-German Young Leader), former President of the European Parliament and Chairman of the Konrad Adenauer Foundation; filmmaker Volker Schlöndorff; and Constanze Stelzenmüller, Senior Transatlantic Fellow and Director of Transatlantic Trends at the German Marshall Fund of the United States.

The number of programs at the Chapters in 2014 shows the tremendous interest of people across the nation in issues relating to the transatlantic relationship. As Germany and the United States remain close partners at the global level, the ACG is more committed than ever to promote this dialogue across the country through its network of Chapters.

2014 Calendar of Warburg Chapter Events

January 24-26 – Warburg Chapter Directors Conference in San Diego

February 6 – Dallas Warburg Chapter event on "Lawyers Without Rights: The Fate of Jewish Lawyers in Germany After 1933," held in cooperation with the Dallas Bar Association – Legal History Discussion Group, Anti-Defamation League, American Jewish Committee, Dallas Holocaust Museum, and German Consul General in Houston, sponsored by Temple Shalom

February 6 – St. Louis Warburg Chapter event with a Stuttgart delegation, headed by **Mayor Isabelle Fezer**, Head of Youth, Social Services, and Health, and **Frederic Stephan**, Head of the External Relations Department, held in cooperation with Susanne Evens, President of St. Louis-Stuttgart Sister Cities and sponsored by the Schlafly Tap Room

February 11 – Madison Warburg Chapter event with Ambassador J.D. Bindenagel, former U.S. Ambassador and Special Envoy for Holocaust Issues, on "The Story of the 'Portrait of Wally' by Egon Schiele and the Washington Principles on Nazi-Confiscated Art," sponsored by the University of Wisconsin – Madison Center for German and European Studies and the University of Wisconsin – Madison Department of Art History

February 17 – Indianapolis Warburg Chapter discussion of "One Book, Two Cities" selection in *Vienna* by **Eva Menasse**, held in cooperation with the Indianapolis-Cologne Sister City Committee and sponsored by the Indianapolis Public Library

February 18 – Dallas Warburg Chapter event with Professor Gabriel Felbermayr, Director of the Ifo Center for International Economics, on "TTIP: The Economic Effects of a Transatlantic Trade and Investment Partnership," held in cooperation with the German American Chamber of Commerce of the Southern U.S., Inc., and the Dallas Committee on Foreign Relations, and sponsored by the Federal Reserve Bank of Dallas

February 19 – Special event in Houston, held in cooperation with the Dallas Warburg Chapter, with Professor Gabriel Felbermayr on "TTIP: The Economic Effects of a Transatlantic Trade and Investment Partnership," held in cooperation with the German American Chamber of Commerce of the Southern U.S., Inc., the World Affairs Council of Houston, and the French-American Chamber of Commerce, and sponsored by the Federal Reserve Bank – Houston Branch

February 19 – San Diego Warburg Chapter Second Roundtable on German Culture with the Balboa Park Centennial 2015 Team, held in cooperation with the Honorary Consul General of Germany in San Diego, Stephan Hollmann, and the German American San Diego Foundation, and sponsored by Duane Morris LLP

February 20 – Atlanta Warburg Chapter event with Professor Gabriel Felbermayr on "Globalized Labor: The Impact on Europe and the U.S.," held in cooperation with the German American Chamber of Commerce of the Southern U.S., Inc., The Halle Foundation, and the World Affairs Council of Atlanta

February 23 – Indianapolis Warburg Chapter concert titled "An Hour with Manahem Pressler," Pianist and Professor at the Indiana University Jacobs School of Music, held in cooperation with the Foundation for Lutheran Child and Family Services and sponsored by St. Thomas Lutheran Church

February 26 – Atlanta Warburg Chapter event with German Bundestag Member Peter Beyer (CDU) – titled "A Discussion on Transatlantic Relations" – held in cooperation with the German American Chamber of Commerce of the Southern U.S., Inc., and The Halle Foundation

February 27 – Boston Warburg Chapter event with Jürgen Rüttgers, former Federal Minister of Education, Science, Research, and Technology and former Prime Minister of North Rhine-Westphalia, on "Rebuilding Trust: Current Challenges in the Transatlantic Relationship," held in cooperation with the Konrad Adenauer Foundation

March 10 – St. Louis Warburg Chapter event with Beatriz Ruf, Director and Chief Curator of Kunsthalle Zürich, and Amy Sadao, Director of the Institute of Contemporary Art at the University of Pennsylvania, Philadelphia, on "CAM in Context: The Non-Collecting Museum," sponsored by the Contemporary Art Museum in St. Louis

March 18 – Charlotte Warburg Chapter event with Holger Stark, Senior Correspondent at *Der Spiegel*, on "The NSA Affair: A Deep Rift in the Transatlantic Relationship," held in cooperation with Honorary German Consul Klaus Becker and sponsored by GreerWalker LLP

March 19 – Boca Raton Warburg Chapter event with Marco Overhaus (2011-13 Tripartite Young Leader), Associate for EU External Relations at the German Institute for International and Security Affairs (SWP), on "European Security and Defense Policy and the Future of Transatlantic Cooperation," as part of Professor Aimee Kanner Arias' (2011-13 Tripartite Young Leader) class on European comparative politics at Florida Atlantic University, sponsored by Florida Atlantic University

March 19 – Boston Warburg Chapter event with Ambassador Ryszard Schnepf, Polish Ambassador to the United States, on "Central and Eastern Europe – 25 Years Later," held in cooperation with the Boston Committee on Foreign Relations

Eric M. Warburg Chapters (Continued)

March 20 – Denver Warburg Chapter event with Marco Overhaus on "Germany's Security and Defense Policy – Prospects Under the New Grand Coalition"

March 20 – Phoenix Warburg Chapter events with Bernd Fischer (1977 American-German Young Leader), German Consul General in Los Angeles, on "How Germany and Europe Matter for Arizona," held in cooperation with the Phoenix Committee on Foreign Relations, the Diplomatic Corps, and Sanford Rose Associates

March 21 – Minneapolis/St. Paul Warburg Chapter event with Marco Overhaus on "Germany's Security and Defense Policy – Prospects Under the New Grand Coalition," held in cooperation with the German-American Chamber of Commerce of the Midwest, Minneapolis Chapter, and the Germanic-American Institute

March 21 – Phoenix Warburg Chapter Business Breakfast with Bernd Fischer

March 24 – Boca Raton Warburg Chapter event with William M. Drozdiak, then President of the American Council on Germany, on "Restoring Trust in the German-American Partnership," sponsored by Florida Atlantic University

March 25 – Boston Warburg Chapter joint session of the Transatlantic Relations Seminar and the Future of the European Union Study Group with Anne-Marie Le Gloannec, Director of Research at Foundation Nationale des Sciences Politiques, Paris; Jolyon Howorth, Visiting Professor in Political Science and Jackson Institute for Global Affairs at Yale University; and Ambassador Klaus Scharioth, Professor of Practice at the Fletcher School and former German Ambassador to the United States, on "Convergence and Consensus on Transatlantic Security Policy: A Perspective from Paris"

March 26 – Philadelphia Warburg Chapter event with Ambassador Kurt Volker, Executive Director of the McCain Institute for International Leadership, on "A Positive Agenda for Improving U.S.-European Relations"

April 5-9 – Indianapolis Warburg Chapter support of "Deciphering the 'New' Antisemitism: An International Scholars' Conference," held in cooperation with the Institute for the Study of Contemporary Antisemitism at Indiana University and Indiana University Press

April 8 – Dallas Warburg Chapter event with **Wilhelm von Boddien**, Managing Director of the Förderverein Berliner Schloss e.V., on "Berliner Stadtschloss," held in cooperation with the Dallas Goethe Center and the German Consulate General in Houston

April 15 – Dallas Warburg Chapter event with Andreas Dombret, Member of the Executive Board of the Deutsche Bundesbank, held in cooperation with the German American Chamber of Commerce of the Southern U.S., Inc., and the Dallas Committee on Foreign Relations, and sponsored by the Federal Reserve Bank of Dallas

April 15 – San Francisco Warburg Chapter **Bundestag Member delegation dinner** hosted by Consul General Peter Rothen, held in cooperation with the American Chamber of Commerce and Hewlett-Packard

April 21 – San Diego Warburg Chapter event with Tom Felber, Journalist and Chairman of the *Spiel des Jahres* (Game of the Year) Jury, held in cooperation with the German American San Diego Foundation and sponsored by Duane Morris LLP

April 22 – Denver Warburg Chapter event with Volker Bausch, Director of the Point Alpha Foundation, on "Point Alpha at Freedom's Frontier – Cold War Hot Spot in the Fulda Gap, Landmark of American Military Commitment, and Symbol of German Unity"

April 23 – Philadelphia Warburg Chapter event with **Klaus-Dieter Frankenberger**, Foreign Editor at the *Frankfurter Allgemeine Zeitung*, on "Putin's Russia Reset," held in cooperation with the German American Chamber of Commerce, Philadelphia

April 23 – Phoenix Warburg Chapter event with Volker Bausch on "Point Alpha at Freedom's Frontier – Cold War Hot Spot in the Fulda Gap, Landmark of American Military Commitment, and Symbol of German Unity," held in cooperation with the German Air Force Squadron at Luke Air Force Base

April 25 – San Diego Warburg Chapter event with Volker Bausch on "Point Alpha at Freedom's Frontier – Cold War Hot Spot in the Fulda Gap, Landmark of American Military Commitment, and Symbol of German Unity," sponsored by Duane Morris LLP

April 29 – Boston Warburg Chapter event with Konstantin Voessing, John F. Kennedy Memorial Fellow at the Minda de Gunzburg Center for European Studies at Harvard University, on "Political Elites and Public Opinion About European Integration," held in cooperation with the Minda de Gunzburg Center for European Studies

April 29 – Indianapolis Warburg Chapter Holocaust Liturgy – titled "Night Words" – sponsored by the Arthur M. Glick Jewish Community Center

May 1 – Boston Warburg Chapter event with Carina Schmitt, John F. Kennedy Memorial Fellow at the Minda de Gunzburg Center for European Studies at Harvard University, on "Selling Off the Family Silver? The Privatization of Public Utilities in Europe," held in cooperation with the Minda de Gunzburg Center for European Studies

May 1 – San Francisco Warburg Chapter event with Volker Bausch, Director of the Point Alpha Foundation, on "Point Alpha at Freedom's Frontier – Cold War Hot Spot in the Fulda Gap, Landmark of American Military Commitment, and Symbol of German Unity," held in cooperation with the Goethe-Institut San Francisco and sponsored by Pillsbury Winthrop Shaw Pittman LLP

May 5 – Madison Warburg Chapter event with Volker Bausch on "Point Alpha at Freedom's Frontier – Cold War Hot Spot in the Fulda Gap, Landmark of American Military Commitment, and Symbol of German Unity," held in cooperation with the Madison Committee on Foreign Relations and the University of Wisconsin – Madison Center for German and European Studies

May 6 – Charlotte Warburg Chapter event with a business delegation from the Karlsruhe Chamber of Industry and Commerce and the German State of Baden-Württemberg, with a keynote speech by Lee Mazzocchi, Senior Vice President and Chief Information and Innovation Officer of Duke Energy, Inc., on "Perspectives on the Utility of the Future," held in cooperation with Deloitte and Wells Fargo

Events with blue dates were part of the Kissinger Transatlantic Speakers Program.

May 11 – Pittsburgh Warburg Chapter small group dinner with Constanze Stelzenmüller, Senior Transatlantic Fellow and Director of Transatlantic Trends at the German Marshall Fund of the United States

May 12 – Pittsburgh Warburg Chapter breakfast event with Constanze Stelzenmüller, held in cooperation with the World Affairs Council of Pittsburgh

May 12 – Pittsburgh Warburg Chapter school visit by Constanze Stelzenmüller to Winchester Thurston School to speak with AP history classes on the situation in Ukraine and its impact on Europe

May 12 – Pittsburgh Warburg Chapter discussion and luncheon with Constanze Stelzenmüller on "Europe's Watershed Moment: What the Conflict in Ukraine Means for Europe, the United States, and Relations with Russia," held in cooperation with the World Affairs Council of Pittsburgh

May 12 – Pittsburgh Warburg Chapter event with Constanze Stelzenmüller with alumni of ACG and German Marshall Fund

Dr. Henry A. Kissinger Transatlantic Speakers Program

The American Council on Germany created the Kissinger Transatlantic Speakers Program in honor of longtime ACG Board Member **Dr. Henry A. Kissinger** in 2013 to commemorate his 90th birthday. Through the program, noteworthy Germans – whether established personalities or rising stars – come to the United States to engage in discussions at several Warburg Chapters, typically for one to two weeks. The program is made possible by a generous grant from the Robert Bosch Foundation implemented in 2014.

The Kissinger Transatlantic Speakers Program provides an opportunity for Americans at the 19 Warburg Chapters around the United States – particularly Young Leaders and fellows who have passed through ACG and Bosch programs – to learn about new developments in Germany and Europe from distinguished speakers. It also enables Kissinger Speakers to learn about perspectives in the American heartland from their interactions with Warburg Chapter audiences.

The speaker tours pay tribute to Dr. Kissinger's achievements as a statesman, his insightful books on foreign affairs, and his lifetime of service promoting postwar reconciliation between the United States and Germany. Former Federal Reserve Chairman and ACG Honorary Vice Chairman Paul A. Volcker may have put it best when he presented Dr. Kissinger with the ACG's McCloy Lifetime Achievement Award in 2011: Mr. Volcker told Dr. Kissinger he was being honored "for your loyalty to your adopted country, your ability to heal wounds among old enemies, your strategic vision, your persistent effort to seek stable and peaceful relations in an increasingly turbulent world, and for encouraging those of us who share those values."



Philadelphia Warburg Chapter Director Harry Carl Schaub; Kissinger Speaker Thomas Bagger, Head of Policy Planning at the German Federal Foreign Office; and Lindi von Mutius, then Executive Director of the German American Chamber of Commerce, Philadelphia

This program was made possible by the

Robert Bosch Stiftung

Eric M. Warburg Chapters (Continued)

programs and Bosch Fellowships in attendance, hosted by Paul Overby, German Honorary Consul in Pittsburgh, and held in cooperation with the World Affairs Council of Pittsburgh

May 13 – Chicago Warburg Chapter event with Stefan Kornelius, Foreign and Editorial Page Editor at the Süddeutsche Zeitung, on "The New German Dilemma," sponsored by Dentons US LLP

May 13 – Pittsburgh Warburg Chapter executive briefing at BNY Mellon with Constanze Stelzenmüller, held in cooperation with the World Affairs Council of Pittsburgh

May 14 – Alexandria Warburg Chapter event with Constanze Stelzenmüller on "Europe and America: Can We Still Work Together, Or Are We Moving Apart?" sponsored by George Mason University

May 14 – Alexandria Warburg Chapter discussion and dinner with Constanze Stelzenmüller on "Europe and America: Can We Still Work Together, Or Are We Moving Apart?" held in cooperation with the George C. Marshall International Center

May 15 – Nashville Warburg Chapter event with Constanze Stelzenmüller on "Europe's Watershed Moment: What the Conflict in Ukraine Means for Europe, the United States, and Relations with Russia"

May 16 – Boston Warburg Chapter event with Stefan Kornelius, Foreign and Editorial Page Editor at the Süddeutsche Zeitung, on "Europe's New Front Lines: How the Ukraine Crisis Changes Strategic Thinking and Beyond," held in cooperation with the Weatherhead Center for International Affairs of Harvard University

May 16 – Charlotte Warburg Chapter event with Constanze Stelzenmüller on "Europe's Watershed Moment: What the Conflict in Ukraine Means for Europe, the United States, and Relations with Russia"

May 22 – Dallas Warburg Chapter German White Asparagus Dinner, held in cooperation with the German American Chamber of Commerce of the Southern U.S., Inc.

May 27 – Nashville Warburg Chapter event with Ambassador J.D. Bindenagel, former U.S. Ambassador and Special Envoy for Holocaust Issues, on "The Story of the 'Portrait of Wally' by Egon Schiele and the Washington Principles on Nazi-Confiscated Art"

May 31 – Dallas Warburg Chapter support of the 60thanniversary celebration of the establishment of the German Consulate in Houston June 2 – Indianapolis Warburg Chapter discussion and luncheon with Ambassador J.D. Bindenagel, former U.S. Ambassador and Special Envoy for Holocaust Issues, on "Getting Past 'No' on TTIP," held in cooperation with the International Center of Indiana, the Athenaeum Foundation, and the German Consul General of Chicago, and sponsored by Barnes & Thornburg LLP

June 2 – Indianapolis Warburg Chapter lecture and discussion with Ambassador J.D. Bindenagel on "The Story of the 'Portrait of Wally' by Egon Schiele and the Washington Principles on Nazi-Confiscated Art," held in cooperation with the Jewish Community Relations Council Indianapolis, the International Center of Indiana, the Athenaeum Foundation, and the German Consul General in Chicago, and sponsored by the Jewish Community Center Indianapolis

June 4 – Phoenix Warburg Chapter event with Ambassador J.D. Bindenagel on "The Story of the 'Portrait of Wally' by Egon Schiele and the Washington Principles on Nazi-Confiscated Art," sponsored by Polsinelli PC

June 17 – Dallas Warburg Chapter discussion and luncheon with Ulrike Guérot, Senior Fellow at the Open Society Initiative for Europe, on "Europe After the EP Elections: New Parliament, New Commission – New Politics?" sponsored by Locke Lord LLP

June 17 – Dallas Warburg Chapter small group dinner with Ulrike Guérot

June 18 – San Diego Warburg Chapter event with Wilfried Prewo, former Chief Executive of the Chamber of Industry and Commerce in Hannover, on "The Euroland Economy After the Crisis: Stalemate or Recovery?" sponsored by Duane Morris LLP

June 19 – San Francisco Warburg Chapter event with Ulrike Guérot on "Europe and the U.S. Between NSA, TTIP, and Ukraine: Common Policy or Drifting Apart?" held in cooperation with the German-American Business Association and the Bay Area Council Economic Institute

June 20 – Phoenix Warburg Chapter event with Ulrike Guérot on "Europe and the U.S. Between NSA, TTIP, and Ukraine: Common Policy or Drifting Apart?" held in cooperation with the Phoenix Committee on Foreign Relations and sponsored by Snell & Wilmer

June 23 – Alexandria Warburg Chapter event with Ulrike Guérot on "Europe and the U.S. Between NSA, TTIP, and Ukraine: Common Policy or Drifting Apart?" held in cooperation with Northern Virginia Community College

June 24 – Atlanta Warburg Chapter event with Ulrike Guérot on "Europe and the U.S. Between NSA, TTIP, and Ukraine: Common Policy or Drifting Apart?"

June 25 – Boston Warburg Chapter event with Ulrike Guérot on "Europe After the EP Elections: New Parliament, New Commission – New Politics?" sponsored by the Goethe-Institut Boston

June 26 – Philadelphia Warburg Chapter event with Ulrike Guérot on "Europe and the U.S. Between NSA, TTIP, and Ukraine: Common Policy or Drifting Apart?" held in cooperation with the German American Chamber of Commerce, Philadelphia

June 27 – Minneapolis/St. Paul Warburg Chapter event with Ulrike Guérot on "Europe and the U.S. Between NSA, TTIP, and Ukraine: Common Policy or Drifting Apart?" sponsored by the Germanic-American Institute

September 2 – Charlotte Warburg Chapter visit to Davidson College by Ambassador Thomas Matussek, Managing Director of Deutsche Bank's Herrhausen Foundation, with a general breakfast seminar with Davidson College students and faculty

September 2 – Charlotte Warburg Chapter discussion and luncheon with **Ambassador Thomas Matussek** on "Challenges for U.S.-German Cooperation in a Globalized World"

September 3 – Alexandria Warburg Chapter discussion and luncheon with **Ambassador Thomas Matussek** with George Mason University faculty

September 3 – Alexandria Warburg Chapter discussion and reception with Ambassador Thomas Matussek on "Challenges for U.S.-German Cooperation in a Globalized World," held in cooperation with George Mason University and the George C. Marshall International Center

September 4 – Charlotte Warburg Chapter expert panel discussion on climate talks with Rob Caldwell, Senior Vice President for Distributed Energy Resources at Duke Energy; R. Andreas Kraemer, Director of Ecologic Institute Berlin; and Robert Phocas, Energy and Sustainability Manager for the City of Charlotte, in cooperation with the German American Chamber of Commerce of the Southern U.S., Inc., and the German Consul General in Atlanta

September 4 – Dallas Warburg Chapter event with Ambassador Thomas Matussek on "Challenges for U.S.-German Cooperation in a Globalized World," hosted by Locke Lord LLP

September 5 – Minneapolis/St. Paul Warburg Chapter event with Ambassador Thomas Matussek on "Challenges for U.S.-German Cooperation in a Globalized World," held in cooperation with the Germanic-American Institute

September 8 – St. Louis Warburg Chapter reading and discussion with Author Peter Schneider on his new book, Berlin Now: The City After the Wall, held in cooperation with Washington University in St. Louis

September 9 – Chicago Warburg Chapter event with Peter Schneider on *Berlin Now: The City After the Wall*, held in cooperation with the Goethe-Institut Chicago

September 10 – Madison Warburg Chapter lecture and class visit by **Peter Schneider** on *Berlin Now: The City After the Wall*, sponsored by the Center for German and European Studies at University of Wisconsin – Madison

September 11 – Minneapolis/St. Paul Warburg Chapter event with **Peter Schneider** on *Berlin Now: The City After the Wall*, sponsored by the Germanic-American Institute

September 15 – San Francisco Warburg Chapter event with **Peter Schneider** on *Berlin Now: The City After the Wall*, sponsored by the Institute for the Future

September 16 – Denver Warburg Chapter event with Peter Schneider on Berlin Now: The City After the Wall

September 17 – Dallas Warburg Chapter event with **Peter Schneider** on *Berlin Now: The City After the Wall*, held in cooperation with the Rotary Club of Dallas

September 22 – Nashville Warburg Chapter event with Peter Schneider on Berlin Now: The City After the Wall

September 23 – Alexandria Warburg Chapter event with Peter Schneider on Berlin Now: The City After the Wall, held in cooperation with the BMW Center for German and European Studies and the German Department at Georgetown University

September 23 – Chicago Warburg Chapter event with former Bundestag Member Ruprecht Polenz, President of the German Society for Eastern European Studies, on "Germany's Role in the World"

September 24 – Charlotte Warburg Chapter reading and discussion with **Peter Schneider** on *Berlin Now: The City After the Wall* at Davidson College

Eric M. Warburg Chapters (Continued)

September 24 – Charlotte Warburg Chapter evening discussion and reception with Peter Schneider on Berlin Now: The City After the Wall, as part of the 2014 Honorary Consul Series, held in cooperation with Honorary German Consul Klaus Becker and hosted by Parker Poe Adams & Bernstein LLP

September 24 – Minneapolis/St. Paul Warburg Chapter event with former Bundestag Member **Ruprecht Polenz**, President of the German Society for Eastern European Studies, on "The Putin Doctrine – A Danger to Global Security," held in cooperation with the Germanic-American Institute

September 25 – Pittsburgh Warburg Chapter discussion with Peter Schneider with students and faculty at the University of Pittsburgh, as part of a series of events at the university on the 25th anniversary of the fall of the Berlin Wall

September 25 – Pittsburgh Warburg Chapter evening discussion and reception with Peter Schneider on Berlin Now: The City After the Wall, held in cooperation with the German American Business Circle and the World Affairs Council of Pittsburgh

September 26 – Boston Warburg Chapter event with **Peter Schneider** on *Berlin Now: The City After the Wall*, held in cooperation with the Goethe-Institut Boston

September 29 – San Francisco Warburg Chapter discussion and breakfast with former Bundestag Member Ruprecht Polenz, President of the German Society for Eastern European Studies, with American Jewish Committee members and German Consul General in San Francisco Stefan Schlüter

September 29 – San Francisco Warburg Chapter discussion and luncheon with Ruprecht Polenz on "Germany's Future Role in the World – Challenges and Opportunities in Times of Big Changes Internationally," held in cooperation with German Consul General in San Francisco Stefan Schlüter

September 30 – Dallas Warburg Chapter discussion and luncheon with **Ruprecht Polenz** on "The Putin Doctrine – A Danger to Global Security," hosted by Locke Lord LLP

October 1 – Boston Warburg Chapter class discussion at Boston University with Ruprecht Polenz on European-Russian relations in recent decades

October 1 – Boston Warburg Chapter discussion and luncheon with Ruprecht Polenz on "The Putin Doctrine – A Danger to Global Security," held in cooperation with the Center for the Study of Europe at Boston University

October 2 – Atlanta Warburg Chapter Meet & Greet with Jürgen Hardt, Bundestag Member (CDU) and Coordinator of

Transatlantic Cooperation, on "The United States and Germany – Friends in Turbulent Times," as an honorary Kissinger Speaker, held in cooperation with the German American Chamber of Commerce of the Southern U.S., Inc.

October 2 – Charlotte Warburg Chapter school visit by former Bundestag Member Ruprecht Polenz, President of the German Society for Eastern European Studies, to the Providence Day School Global Studies Program

October 2 – Charlotte Warburg Chapter discussion and luncheon with **Ruprecht Polenz** on "The Putin Doctrine – A Danger to Global Security," held in cooperation with the World Affairs Council of Charlotte

October 2 – Chicago Warburg Chapter event with Hans-Gert Pöttering (1973 American-German Young Leader), Chairman of the Konrad Adenauer Foundation and former President of the European Parliament, on "Europe: Player or Loser," held in cooperation with the Konrad Adenauer Foundation

October 3 – Pittsburgh Warburg Chapter special seminar and videoconference at North Hills High School with Ruprecht Polenz on "Peace in the Middle East? A German View of the Israeli-Palestinian Conflict," held in cooperation with the World Affairs Council of Pittsburgh and with the high school's German Club and Academy for World Affairs

October 3 – Pittsburgh Warburg Chapter discussion and luncheon with Ruprecht Polenz on "Germany's Role in the World," held in cooperation with the World Affairs Council of Pittsburgh

October 6 – San Francisco Warburg Chapter event with Hans-Gert Pöttering (1973 American-German Young Leader), Chairman of the Konrad Adenauer Foundation and former President of the European Parliament, on "Europe: Player or Loser," held in cooperation with the Konrad Adenauer Foundation and the German American Business Association of California

October 8 – Alexandria Warburg Chapter event with Hans-Gert Pöttering on "The European Perspective: Values, Policies, and Economy," held in cooperation with the Konrad Adenauer Foundation, the George C. Marshall International Center, George Mason University, and the Northern Virginia Regional Commission

October 11-12 – San Diego Warburg Chapter support of the San Diego German Currents Film Festival at the San Diego Natural History Museum

October 14 – Chicago Warburg Chapter event with Andreas Dombret, Member of the Executive Board of the Deutsche Bundesbank, on "The Euro Area – Taking Off or Staying

Grounded?" as an honorary Kissinger Speaker, hosted by Dentons US LLP

October 14 – Phoenix Warburg Chapter event with Bernd Fischer (1977 American-German Young Leader), German Consul General in Los Angeles, on the 25th anniversary of the fall of the Berlin Wall, held in cooperation with the German Consulate General in Los Angeles and the German Honorary Consul in San Diego

October 15 – Indianapolis Warburg Chapter event celebrating the 25th anniversary of the fall of the Berlin Wall, held in cooperation with the German Consul General in Chicago, the Foundation for Lutheran Child and Family Services, Schlafly Saint Louis Brewery, the Indiana University Max Kade German-American Center, the Athenaeum Foundation, and the Cologne-Indianapolis Sister City Committee

October 20 – Denver Warburg Chapter discussion with Thomas Bagger, Head of Policy Planning at the German Federal Foreign Office, on "Germany and the EU: Is Germany Undermining European Unity?" at Denver University's Josef Korbel School of International Studies

October 20 – Denver Warburg Chapter discussion and dinner with **Thomas Bagger** on "The German Moment – Strengths and Limitations of the German Economic and Political Model in a Fragile World"

October 21 – Dallas Warburg Chapter event with Thomas
Bagger on "The German Moment – Strengths and Limitations
of the German Economic and Political Model in a Fragile
World," held in cooperation with the Dallas Committee on
Foreign Relations and hosted by Locke Lorde LLP

October 22 – Minneapolis/St. Paul Warburg Chapter event with Thomas Bagger on "The German Moment – Strengths and Limitations of the German Economic and Political Model in a Fragile World," held in cooperation with the Germanic-American Institute

October 23 – Philadelphia Warburg Chapter event with Thomas Bagger on "The German Moment – Strengths and Limitations of the German Economic and Political Model in a Fragile World," held in cooperation with the German American Chamber of Commerce, Philadelphia

October 24 – Alexandria Warburg Chapter discussion and luncheon with Thomas Bagger on "The German Moment – Strengths and Limitations of the German Economic and Political Model in a Fragile World," held in cooperation with George Mason University, the George C. Marshall International Center, and the Northern Virginia Regional Commission

October 24 – Alexandria Warburg Chapter small group discussion and dinner with Klaus-Dieter Frankenberger, Foreign Editor at the *Frankfurter Allgemeine Zeitung*, on "What Does a Successful Transatlantic Relationship Look Like?"

October 26 – Charlotte Warburg Chapter small evening discussion with Klaus-Dieter Frankenberger, held in cooperation with Honorary German Consul Klaus Becker

October 27 – Charlotte Warburg Chapter visit to Davidson College by Klaus-Dieter Frankenberger and question-and-answer session with Davidson students and faculty

October 27 – Charlotte Warburg Chapter discussion and reception with Klaus-Dieter Frankenberger on "25 Years: Germany Strong, Europe Weak," held in cooperation with Honorary German Consul Klaus Becker and sponsored by GreerWalker LLP

October 29 – Atlanta Warburg Chapter event with Klaus-Dieter Frankenberger on "From Restraint to Responsibility: Is There a New German Foreign and Security Policy?" held in cooperation with the German American Chamber of Commerce of the Southern U.S., Inc.

October 29 – Boston Warburg Chapter event with Thomas Bagger, Head of Policy Planning at the German Federal Foreign Office, on "Germany and Europe Facing the Ukraine Crisis and ISIS," held in cooperation with the Weatherhead Center for International Affairs of Harvard University

October 30 – Nashville Warburg Chapter small group dinner with Klaus-Dieter Frankenberger

October 31 – Nashville Warburg Chapter discussion and luncheon with Klaus-Dieter Frankenberger on "The End of Restraint? Germany's Foreign and Security Policy Under Merkel III"

November 5 – Charlotte Warburg Chapter event on the 25th anniversary of the fall of the Berlin Wall, with remarks by Professor Kurt Biedenkopf, former Prime Minister of Saxony, as part of Davidson College's Wall Week, held in cooperation with the North Carolina Zeitgeist Foundation, Davidson College, Lufthansa German Airlines, and the German Embassy

November 5 – Indianapolis Warburg Chapter discussion and luncheon with Philipp Ackermann, Minister and Deputy Chief of Mission at the German Embassy in Washington, D.C., on "25 Years After the Fall of the Wall: The Current State of Germany and Bilateral U.S.-German Relations," held in cooperation with the Foundation for Lutheran Child and Family Services, Barnes & Thornburg LLP, the International Center of Indiana, the

Eric M. Warburg Chapters (Continued)

Athenaeum Foundation, and the Consul General of Germany in Chicago

November 17 – Charlotte Warburg Chapter event with Hans-Ulrich Klose, advisor to the Robert Bosch Foundation and former Member of the Bundestag, on "German Foreign Policy Perspectives on Russia, Ukraine, Turkey, and the Middle East: Impact on the Transatlantic Partnership"

November 18 – Boca Raton Warburg Chapter event with Hans-Ulrich Klose on "German Foreign Policy and Today's World Hot Spots – Russia, Ukraine, Turkey, and the Middle East," held in cooperation with Florida Atlantic University

November 19 – Denver Warburg Chapter event with Hans-Ulrich Klose on "German Foreign Policy Perspectives on Russia, Ukraine, Turkey, and the Middle East: Impact on the Transatlantic Partnership"

November 20 – Madison Warburg Chapter event with Hans-Ulrich Klose on "German Foreign Policy Perspectives on Russia, Ukraine, Turkey, and the Middle East: Impact on the Transatlantic Partnership," held in cooperation with the Center for German and European Studies at University of Wisconsin – Madison

December 2 – Boston Warburg Chapter event with Anna Holzscheiter, John F. Kennedy Memorial Fellow at the Minda de Gunzburg Center for European Studies at Harvard University, on "Effective Governance of Global Public Health," held in cooperation with the Minda de Gunzburg Center for European Studies

December 11 – Boston Warburg Chapter panel discussion with Ambassador Nicholas Burns, Professor of the Practice of Diplomacy and International Politics at the Harvard Kennedy School; ACG Board Member Professor Karl Kaiser, Professor of Public Policy at the Harvard Kennedy School; and Professor Charles Maier, Leverett Saltonstall Professor of History at Harvard, moderated by Professor Grzegorz Ekiert, Professor of Government and Director of the Minda de Gunzburg Center for European Studies at Harvard University, on "Europe 25 Years After the Fall of the Berlin Wall: What Kind of Future?" held in honor of Professor Karl Kaiser's 80th birthday, in cooperation with the Goethe-Institut Boston and the Consulate General of Germany in Boston



Warburg Chapter leaders gathered at the Chapter Directors Conference in San Diego

Warburg Chapter Leadership

The ACG expresses its thanks to the below Warburg Chapter Directors for volunteering their time and energy to bring quality programming to audiences around the country:

Alexandria, Virginia **Dale Medearis**(1995 McCloy Fellow in
Environmental Policy)

Atlanta, Georgia **Martina Stellmaszek**

Boca Raton, Florida
Catherine S. Meschievitz

Boston, Massachusetts
Marc Redlich

Charlotte, North Carolina Albert E. Guarnieri

Chicago, Illinois **John D. Gatto**

Dallas, Texas **Hansjörg Heppe** (2006

Young Leader) **Nicola Bremer**

Denver, Colorado William M. Bass Bernhard Juergen Bleise

Indianapolis, Indiana Sven Schumacher

Madison, Wisconsin Elizabeth E. Covington Minneapolis/St. Paul, Minnesota R. Donald Keysser Christa Tiefenbacher-Hudson

Nashville, Tennessee **Douglas Berry** (1992 Young Leader)

Philadelphia, Pennsylvania Harry Carl Schaub

Phoenix, Arizona **Helge Jordan** (2003 Young
Leader)

Pittsburgh, Pennsylvania

David A. Murdoch (Former

ACG Board Member)

St. Louis, Missouri
Ulrike K. Schlafly (ACG
Board Member)

San Diego, California **Eberhard H. Röhm**

San Francisco, California Johannes M. Biermann Bettina Warburg

Seattle, Washington Brian K. Klein (ACG Board Member and 1989 Young Leader)

Study Tours

The American Council on Germany organized two Study Tours to Berlin in 2014 to take a closer look at the topics of immigration and climate and energy issues, respectively. Each Study Tour brings a group of American experts to Germany to meet with government officials, political leaders, businesspeople, academics, journalists, nongovernmental organizations, and think tanks to discuss the latest developments in their field. These programs are designed to build direct dialogue between American and German experts, with the intention that this will create lasting networks of professional discourse. Each Study Tour creates a two-way exchange of ideas, best practices, and policies on the political and social landscapes of both nations in relation to the topics of immigration and climate/energy. This program is generously supported by the German Federal Ministry for Economics and Energy through its European Recovery Program to support transatlantic dialogue.

Each Study Tour opens on a Sunday evening with a dinner, followed by four intensive days of meetings and briefings. At each of these meetings, German experts share their knowledge on the respective topic, and their American counterparts engage with them in dialogue. Dinner each evening is accompanied by distinguished speakers such as Ali Aslan (2010 Young Leader), TV Host and Journalist; Erik Kirschbaum, Journalist and Author; Karsten D. Voigt, former German Bundestag Member and Coordinator for German-American Cooperation; and Ambassador Hans-Georg Wieck, former President of the German Federal Intelligence Service and former Ambassador to Iran, the Soviet Union, and India. Other important figures, such as Tiglet Aslan, Head of the Berlin Office at Deekeling Arndt Advisors; Berend Diekmann, Head of the U.S. and Foreign Trade Division at the Federal Ministry for Economic Affairs and Energy; Hans-Ulrich Klose, former Bundestag Member and Chairman of the German-American Parliamentary Group; and Detlef Wächter, Head of Division in the Office for the United States and Canada at the Federal Foreign Office, also briefed both delegations. This gives participants the opportunity to hear about German and EU foreign policy, German history, and current affairs from a German viewpoint, thus giving each participant a more all-encompassing view of German society. Both groups met with a representative at the U.S. Embassy in Berlin.

The Study Tour on Immigration took place from May 18 to 22. This trip focused on immigration policy, particularly ongoing issues with political refugees and asylum seekers; multiculturalism in Germany and its importance for the future of the nation; and EU migration due to the eurozone crisis. Prominent speakers included Ralf Gebel, Chief of Staff of the Minister of State at the Federal Chancellery; Mekonnen Mesghena, Head of Migration and Diversity at the Heinrich Böll Foundation; Almut Möller, Head of the Alfred von Oppenheim Center for European Policy Studies at the German Council on Foreign Relations (DGAP); Bundestag Members Dietmar Nietan (SPD) and Omid Nouripour (Alliance 90/The Greens); Rolf-Dieter Schnelle, former Director of the Expert Council of German Foundations on Integration and Migration; Peer Steinbrück, Chairman of the German-American Parliamentary Group of the Bundestag; and Astrid Ziebarth,

Director for Immigration and Integration at the German Marshall Fund of the United States. The group heard closing-dinner remarks from ACG Board Member **Guido Goldman**, Director of German Studies at the Minda de Gunzburg Center for European Studies at Harvard University. The delegates also had meetings at the American Jewish Committee Berlin Office, the Federal Chancellery, the Federal Foreign Office, the Federal Ministry of the Interior, the Immigration Department of the Berlin Police for Kreuzberg, the Jewish Museum Berlin, and the Mercator Foundation.

The Study Tour on Climate and Energy Issues took place from December 7 to 12. The delegation left Berlin with a deep understanding of the *Energiewende*, Germany's energy transition. Germany has made a commitment across party lines and with strong public support to shut down its nuclear power plants by 2022. Germans have put their focus on sustainable renewables as the future of energy production. The discourse in Berlin pivoted around electricity consumption, renewable energy resources, and carbon emissions reduction goals. Germany remains a frontrunner in research and development for new technology and sustainability.

The group heard from distinguished personalities such as **Alex Bree**, Head of the Division for Raw Materials and the Mining Industry from the Ministry for Economic Affairs and Energy; **Nicola Brüning**, Head of BMW's office in Berlin; **Marcus Hicken**, Deputy Head of Division for Energy and Raw Material Foreign Policy; **Winfried Horstmann**, Advisor to the Chancellor on Energy Policy; **Peter Roesgen**, Advisor to the Chancellor on Sustainable Development; and **Hinrich Thölken**, Head of the Division for Climate and Environmental Foreign Policy, and Sustainable Economy.

They also heard from experts such as Camilla Bausch, now Director of Ecologic Institute; Susanne Dröge, Head of the Division for Global Issues at the German Institute for International and Security Affairs (SWP); Carel Carlowitz Mohn, Director of Media Programs for Clean Energy Wire (CLEW); Wolfgang Niedermark, Vice President and Head of the BASF Berlin Liaison Office; and Peter Schneider, Author of Berlin Now: The City After the Wall. They met with experts from Angora Energiewende, the Berlin Agency for Electromobility, the German Energy Agency (dena), the Institute for Advanced Sustainability Studies e.V., the Hasso-Plattner-Institut, the Potsdam Institute of Climate Impact Research (PIK), and the European Climate Foundation. The group was generously hosted for lunch by both CMS Hasche Sigle and the Heinrich Böll Foundation.

2014 Study Tour Participants



Delegates to the 2014 Study Tour on Immigration atop the Bundestag with Bundestag Member Özcan Mutlu (Alliance 90/The Greens) (seventh from the right); Helena Kane Finn (fifth from the right), ACG Vice President and Director of Programs; and Johanna Gregory (left), ACG Program Manager

Study Tour on Immigration

Seema Agnani

Executive Director Chhaya Community Development Corporation New York, New York

Brooke Binkowski

Journalist KPBS/NPR San Diego, California

Timothy D. Bradley, Jr.

Mayor

Borough of Mount Joy Mount Joy, Pennsylvania

Terri Morris Downs

Executive Director Immigrant Welcome Center Indianapolis, Indiana

J. Richard Gama

Judge

Superior Court of Arizona in Maricopa County Phoenix, Arizona

Delancey Gustin

Policy Analyst U.S. Citizenship and Immigration Services Washington, D.C.

William A. Hahn

Attorney Hahn & Matkov Boston, Massachusetts

Chelsea Hanson

Assistant Director for Immigration Policy American Jewish Committee Washington, D.C.

Jon Huss

Attorney Law Office of Jon Huss Casper, Wyoming

Rebecca Kilberg

Communications Specialist Migration Policy Institute Washington, D.C.

Dae Young Kim

Assistant Professor George Mason University Fairfax, Virginia

Luis F.B. Plascencia

Assistant Professor and Southwest Borderlands Scholar Arizona State University Glendale, Arizona

Susan Shattuck

Program Manager, Field Operations Atlanta Customs and Border Protection Atlanta, Georgia

Elizabeth Venditto

Program Specialist, Immigration History Research Center University of Minnesota Minneapolis, Minnesota

Study Tour on Climate and Energy Issues

Adam Agalloco

Energy Manager City of Philadelphia Philadelphia, Pennsylvania

Fritz Beeson

Senior Director Law Services – Litigation Salt River Project Phoenix, Arizona

Marilyn Brown

Professor Georgia Institute of Technology Atlanta, Georgia

Henry Campen

Attorney
Parker Poe Adams &
Bernstein LLP
Raleigh, North Carolina

Jason Groenewold

Manager, Business
Development
Duke Energy
Charlotte, North Carolina

Iesse Kharbanda

Executive Director Hoosier Environmental Council Indianapolis, Indiana

Robert W. Lazaro, Jr.

Director, Regional Energy Planning Northern Virginia Regional Commission Fairfax, Virginia

Melissa Kjolsing Lynch

Director Minnesota Cup Minneapolis, Minnesota

Alice Madden

Principal Deputy Assistant Secretary Office of Intergovernmental and External Affairs Department of Energy Washington, D.C.

Maeve McBride

Coordinator 350Vermont Burlington, Vermont

Ieff Oestmann

President and CEO
East Kansas Agri-Energy
LLC
Garnett, Kansas

Kate Powell

News Department Intern and Junior Reporter KSFR 101.1 FM White Rock – Sante Fe Santa Fe, New Mexico

Amit Ronen

Director George Washington University Solar Institute Washington, D.C.

Catherine Trinkle

Senior Counsel BASF Corporation Florham Park, New Jersey

Melis Tusiray

Director of Programs American Friends of Bucerius New York, New York

XXXVI American-German Young Leaders Conference



A group of 2014 Young Leaders by the German Bundestag

The American-German Young Leaders Conferences are designed to engage up-and-coming American and German professionals in an intense exploration of issues on the transatlantic agenda while forming a strong network of influential thought leaders. Forty-seven Young Leaders gathered from August 10 to 15, 2014, in Berlin to look at the future of German-American relations and to confront the admittedly sobering overarching theme of the conference: "Unconscious Uncoupling: Are the U.S. and Europe Still in a Relationship?" The delegates hail from a wide range of fields, including banking, economics, government, media, the military, law, and entrepreneurism.

In addition to meeting in working groups, the Young Leaders met with high-level officials to discuss key economic, political, and social issues. Speakers included Klaus-Dieter Fritsche, State Secretary and Chief Intelligence Advisor to Chancellor Merkel; Emily Haber, State Secretary at the Federal Ministry of the Interior; Jürgen Hardt, Coordinator of Transatlantic Cooperation at the Federal Foreign Office; Christoph Heusgen, National Security Advisor to Chancellor Merkel; Steffen Kampeter, Deputy Finance Minister and Parliamentary State Secretary; and Michael Roth (2004 Young Leader), Deputy Foreign Minister and Minister for Europe. Delegates also toured the Jewish Museum Berlin and met with Chief Archivist Aubrey Pomerance. The American delegates took part in an orientation in Munich before the conference.

The 2014 Young Leaders hashed over a wide range of hotbutton topics, including the following issues:

- "Identity Politics: What Makes an American or a German?";
- "Can Transatlantic Trust Be Restored?";
- "History Bites Back: Can Any Form of Power Soft, Hard, or Smart – Work?";
- "Setting a Growth Agenda";
- "Populism & Politics: Assessing the Electoral Landscape 2014 & Beyond"; and
- "Transatlantic Transitioning: Setting an Agenda for Growth and Security."



Young Leaders meeting with German Defense Minister Ursula von der Leyen (right), who was introduced by 2014 Young Leader Nathanael Liminski (second from the right), Executive Staff in the Office of the Federal Minister of Defense



Lieutenant General Peter Schelzig, Vice Chief of Defense (Deputy Chairman of the Joint Chiefs of Staff) at the German Ministry of Defense, and 2014 Young Leaders Lena Sinn, Attorney at the Federal Defense Administration; Cristina Gonzalez, Senior Producer at Cox Media Group; and Major Seth A. Johnston, Assistant Professor in the Department of Social Sciences at the U.S. Military Academy (left to right)

Even as delegates acknowledged the bumps in the road experienced in the transatlantic relationship, many speakers underlined the strong bond that Germany and the United States have. Lieutenant General Peter Schelzig, Vice Chief of Defense (Deputy Chairman of the Joint Chiefs of Staff) at the German Ministry of Defense, reminded those gathered of the two countries' deep historical ties and also the necessity of their partnership and indeed friendship in today's complex world: "Ladies and gentlemen, the challenges ahead of us – political, economic, ecological, military – are too manifold, too diverse, too complex, and simply too great to be mastered single-handedly. ... These challenges can only be mastered together, by friends." His remarks were distributed as an Occasional Paper.

The findings of the conference were summarized in a report. The ACG extends its thanks to 2014 Young Leader **William J. Adams**, Senior International Economist at the PNC Financial Services Group, for serving as rapporteur.

So the question remained: Are the U.S. and Europe still in a relationship? The Young Leaders found that yes, indeed they are – and delegates will do everything in their power to shore up that relationship in the long term.

XXXVI American-German Young Leaders Conference (Continued)

2014 AMERICAN DELEGATION

William J. Adams

Senior International Economist The PNC Financial Services Group

Jonathan D. Bergner

Director, Federal Affairs National Association of Mutual Insurance Cos.

Jeremy Broggi

Associate Wiley Rein LLP

Autumn A. Carter

Executive Director California Common Sense

Sewell Chan

Deputy Editor, Op-Ed/Sunday Review The New York Times

Rohit Chopra

Assistant Director and Student Loan Ombudsman Consumer Financial Protection Bureau

Alyssa DaCunha

Associate
Wilmer Cutler Pickering Hale
& Dorr LLP

Jose Felix Diaz

State Representative Florida State Legislature

"There are very few times in our lives where we can really connect and interact with our contemporaries from abroad. Plus, the access to the highest levels of government that was provided was beyond compare. The American-German relationship is so unique and special, and programs such as yours are vital to the fostering of continuing friendships and goodwill. ... It was one of the greatest experiences of my young professional life and I will cherish it forever." - Jose Felix Diaz



Naren Shaam, Founder and CEO of GoEuro Corp; 2014 Young Leader Gillian Morris, CEO of Hitlist; Stefan Jorgensen, Founder of itembase; Benjamin Rohé (2011 Young Leader and 2014 Entrepreneur Fellow), Founder and CEO of MAS Angel Fund GmbH & Co.; and Holger G. Weiss, CEO of AUPEO!

Steven J. Ehrlich

Associate
Spitzberg Partners

Matthew T. Epperly

Vice President The Harbour Group

Cristina Gonzalez

Senior Producer Cox Media Group

"America could use more experiences such as the ACG Young Leaders program, because the only way we truly begin to understand and solve problems is to engage in dialogue. I'm thankful to the American Council on Germany for the experience; it will forever shape my interest, understanding, and commitment to German-American relations."

— Cristina Gonzalez

Felice Gorordo

CEO Clearpath

Major Seth A. Johnston

Assistant Professor, Department of Social Sciences U.S. Military Academy

Ellen E. Kim

Director of Marketing and Business Development 'wichcraft

Joseph Levinson

Counsel to Commissioner
Daniel M. Gallagher
U.S. Securities and Exchange
Commission

Jason McAlpine

Global Manager – Planning and Mergers & Acquisitions BASF Corporation

Lia N. Miller

Watch Officer
Executive Secretariat –
Operations Center
Department of State

Gillian Morris

CEO Hitlist

Jason G. Olson

Director, International External Affairs AT&T

Lauren H. O'Neill

Director of Programs, Public Sector Dataminr

Katie Sieben

Assistant Majority Leader Minnesota State Senate

Kevin L. Turner

Chief Deputy Attorney General Office of the Alabama Attorney General

2014 GERMAN DELEGATION

Felix Blobel

Associated Partner Noerr LLP

Tanja Faller

Senior Energy Economist African Development Bank

Karina Häuslmeier

Desk Officer, USA Federal Foreign Office

Philipp Halstrick

Top News Editor Thomson Reuters

Jan Malte Hießerich

Director (Team Lead, CEO Communications) Hering Schuppener Consulting

"I would like to thank you and your colleagues for the wonderful opportunity to meet some of the brightest young talents I've ever met. The discussions we had were both insightful and thought-provoking. But they were nothing compared to the many talks and unofficial discussion rounds we had during the program about a wide array of issues that, in some instances, really opened up my eyes."

- Jan Malte Hießerich

Çiğdem İpek

Desk Officer: Education and Vocational Training Chancellery – Federal Government Commissioner for Migration, Refugees, and Integration

Andreas Kaiser

Desk Officer
Energy, Economics,
Environment
Embassy of the State of Israel
in Germany

Ana-Constantina Kolb

Personal Staffer Office of Dr. Norbert Röttgen, Member of the German Bundestag (CDU/CSU)

"I can now very much relate to what alumni have always said, but the week of the conference managed to beat my correspondingly high expectations. I would like to emphasize how spectacular each and every one of the speakers was, how open and insightful their comments were. As a woman, I was also particularly happy to see a woman with a prominent role on the Steering Committee and that we were able to meet Bundesministerin von der Leven and Staatssekretärin Emily Haber." - Ana-Constantina Kolb

Dennis Kolberg

Desk Officer: EU Coordination Division German Federal Ministry of Finance

Jörg Landsch

Vice President, Regional Management U.S. Deutsche Bank AG

Carmen Lehmacher

Program Manager, Organizational Development Unit Deutsche Bank AG

Nathanael Liminski

Executive Staff
Office of the Minister
Federal Ministry of Defense

Ricarda Pöhl

Business Manager and Legal Counsel FundedBvMe

Ludwig Preller

Managing Director, Member of the Board CLEVIS GmbH, MAS Angel Fund

Stefan Rosenthal

Head of Section Market Analyses, Reporting Deutsche Bundesbank

Sandra Röttgen

Private Secretary of Minister of State Helge Braun Federal Chancellery

Britta Rottbeck

Speechwriter Office of Dr. Angela Merkel

Jan Schinköth

Partner DLA Piper UK LLP

Lena Sinn

Attorney Federal Defense Administration

Hendrik Sittig

Personal Assistant to the Director of Programs (TV/Radio/Online) rbb – Rundfunk Berlin Brandenburg

Stefan Uecker

Advisor to the Interior Committee SPD Parliamentary Group German Bundestag

Tim Wenniges

Head of Unit Suedwestmetall – Employers' Association of the Metal and Electrical Industry

Horst Wieshuber

Advisor to Federal President Gauck Division 10 for Intercultural & Interfaith Dialogue

Thomas Wurdig

Manager, Regulatory Strategy Daimler AG

Patrick Zahn

Managing Partner KiK Textilien und Non-Food GmbH

In Gratitude

The ACG is grateful to the following sponsors of the 2014 American-German Young Leaders Conference:

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Noerr LLP
Pfizer Deutschland

Steering Committee

The American Council on Germany would also like to express its many thanks to the Young Leaders Steering Committee. The following committee members worked tirelessly in conjunction with ACG Executive Vice President Karen Furey to bring a dynamic conference to fruition:

Edward S. McFadden

(Chairman)
Vice President, External
Communications
Verizon

Tony Finkelnburg

Head of Public Policy/Campaigning Arbeitgeberverband Gesamtmetall

Ronald I. Granieri

Senior Fellow and Executive Director Center for the Study of America and the West Foreign Policy Research Institute

Sarmad Hussain

Deekeling Arndt Advisors in Communications GmbH

Alumni Reunite to Network and Exchange Ideas

Alumni of the American-German Young Leaders
Conference convene for
discussions and other
meetings on a regular basis
in New York, Berlin,
Munich, and around the
world. While the
conference itself lasts for
only one week, the bonds
formed during the
conference endure for the
long term.

Almost 100 American-German Young Leader alumni gathered on May 16 at Allianz Forum on Pariser Platz in Berlin. The group had a discussion with Peter G. Harf, CEO of Agnaten SE, on "Investment Strategy for Consumer Goods in an Uncertain World." He was introduced by Anna von Bayern (2010 Young Leader), Political Correspondent at Axel Springer/Bild am Sonntag.

Alumni were welcomed to a reception hosted by **Busso von Alvensleben**, then Consul General of Germany in New York, on May 21 at his residence. **Ming-Yi C. Smith** (2010 Young Leader), who is trained as a concert pianist, treated alumni to a beautiful Mendelssohn piece in between networking.

To read more about the alumni reunion from May 1 to 3, please see page 7.

Young Leader alumni also met less formally to continue the dialogue begun during the conference.

McCloy Fellowships



2014 American McCloy Fellows in Agriculture Kristi Boswell of Washington, D.C.; Susan Wilkins of Hillsboro, West Virginia; Meghan Mueseler of Wichita, Kansas; and Nicholas Colglazier of Centennial, Colorado, visiting a dairy farm in Bavaria

Since the creation of the fellowship program in 1976, more than 900 McCloy Fellows from Germany and the United States have traveled abroad to meet with policymakers, pursue timely articles, and undertake research of their own design. While the fellows represent various backgrounds and industries, they share similar qualities of ambition, leadership, and intellectual curiosity. The McCloy Fellowships are named after John J. McCloy, the founding Chairman of the ACG.

Under the auspices of the American Council on Germany, 17 McCloy Fellowships were awarded in 2014 to professionals with outstanding backgrounds. The fellowships give individuals in the relatively early stages of their careers the opportunity to travel across the Atlantic for three weeks to meet with their counterparts and research current topics in transatlantic relations.

Once the fellows have returned from overseas, many maintain the new bonds they formed. Fellowship alumni include elected officials of local, state, and national prominence; reporters and editors at major media outlets; accomplished artists; and leaders in business and the nonprofit sector.

ACG McCloy Fellowships

In 2014, the ACG McCloy Fellowships allowed individuals to research timely topics, meet their transatlantic counterparts, and discuss best practices in a wide array of fields. The McCloy Fellowships were open to individuals from nonprofits, think tanks, law, journalism, the public sector, and cultural organizations. Fellows travel abroad for up to three weeks to explore issues affecting the transatlantic relationship. Marselle Alexander-Ozinskas, Land Program Associate at the S.D. Bechtel, Jr., Foundation in San Francisco, California, is researching "The Attitude of German Public Benefit Foundations Toward Partnership for Social Good." Christina Felschen, Editor-in-Chief at NGO Welthungerhilfe in Bonn, Germany, is investigating "The Invisible Neighbors: Undocumented Migrants in Arizona and California." Julia Genth, Official in Charge of Municipal Environmental Protection for the City of Lindau, Germany, is looking at "Local Approaches to a Global Challenge: Global Climate Change and the Local Answers in German and U.S. Municipalities." Marc Hasse, Science Editor for Hamburger Abendblatt, is researching "Learning in the Digital Society." **Herman Howard**, Department Chairperson for English, Foreign Languages, and Mass Communications at Benedict College in Charlotte, North Carolina, is examining "What Is the Role of the European Space Agency in Germany and What Are the Implications of Its Relationship with NASA?" Tobias Schaefer, Water Protection Officer for Gruene LIGA e.V. in Berlin, is investigating "Watershed Management and River Restoration in the U.S.: Policies, Instruments, and Strategies." Benjamin Shivers, German Instructor at Woodward Academy in College Park, Georgia, is exploring "Public Policy and the Vocational Education Symbiosis in Germany and Georgia." Tyler Strom, Senior Program Officer at the Chicago Council on Global Affairs, is looking at "Growing Organic: Germany's Agricultural Policy Toward Sustainable Food Protection." And Henning Wilts, Senior Research Fellow at the Wuppertal Institute in Frankfurt, is studying "Zero Waste: Learning from the U.S.

Experiences on Critical Raw Materials."

McCloy Fellowships in Agriculture

The ACG awarded four McClov Fellowships in Agriculture in 2014. These four Americans traveled as a group to Germany in the early fall to meet with their counterparts and discuss best practices. This exchange is particularly important because agriculture policy remains one major point of the debate in the Transatlantic Trade and Investment Partnership (TTIP) negotiations. During their three weeks in Germany, the fellows are hosted by fellowship alumni and members of the Deutscher Bauernverband (German Farmers' Association). The 2014 McCloy Fellows in Agriculture are: Kristi Boswell, Director of Congressional Relations for the American Farm Bureau Federation in Washington, D.C.; Nicholas Colglazier, Director of Public Policy, State Affairs, for the Colorado Farm Bureau in Centennial, Colorado; Meghan Mueseler, Farmer from Wichita, Kansas; and Susan Wilkins, Farmer and Chair of the Young Farmers & Ranchers Committee for the West Virginia Farm Bureau from Hillsboro, West Virginia.

The ACG extends its thanks to the American Farm Bureau Federation and the Deutscher Bauernverband for their assistance in identifying qualified candidates for the agriculture fellowships and for ensuring the fellows' itineraries are tailored to their professional interests.

"I am so grateful for this opportunity and believe that I am a better representative of agriculture and person because of being a McCloy Fellow. In the end, we are taught to always 'Arbeit mit Leidenschaft' or, translated into English, to 'Work with Passion.' That is what farmers in Germany, the United States, and across the world do every day, and that is what I will continue to do in representing them and this amazing industry in my career and in my everyday life."

– 2014 McCloy Fellow in Agriculture Kristi Boswell

Other Fellowships

McCloy Fellowships in Urban Affairs

The McCloy Fellowships in Urban Affairs brought together four German fellows for three weeks of meetings with city officials, policymakers, and local leaders to exchange best practices. Fellows are selected in conjunction with the Deutscher Städtetag (Association of German Cities) and are hosted by American alumni of the fellowship program. The fellows, Sandra Boehm, Head of the Department of Vehicle Registration for the City of Offenbach; Christine Mever, Personal Assistant to the Lord Mayor of the City of Nuremberg; Henrik Neumann, Senior Planning Officer from the City of Jena; and Christine Wilcken, Chief Office Manager for the Association of German Cities in Berlin, began their program in New York City by meeting with officials from the largest American city before continuing on to Washington, D.C.; Seminole, Florida; Flagstaff, Arizona; Cincinnati, Ohio; and Detroit, Michigan.

The ACG would like to thank the National League of Cities and the Deutscher Städtetag for their assistance in selecting candidates and for helping with the coordination of the fellows' itineraries.

"The participation in the McCloy Fellowship program was an unforgettable journey and an outstanding experience both as an urban planner and personally. Within just three weeks' time, I had the chance to get to know the country, the places we visited, and all those helpful people I will always remember. The people we met were unbelievably friendly, supportive, and open-minded." – 2014 McCloy Fellow in Urban Affairs Henrik Neumann

Fellowships for Young Entrepreneurs and Innovators

The American Council on Germany's Fellowship for Young Entrepreneurs and Innovators is an exchange program for German businesspeople who show potential in entrepreneurism and/or technology and demonstrate leadership attributes. After a successful first year, the fellowship continued with two new awardees in 2014: Benjamin Rohé and Thomas Wuttke. Benjamin Rohé (2011 Young Leader) is the Founder and CEO of MAS Angel Fund GmbH & Co., based in Berlin, MAS Angel Fund invests in and helps start-ups in Berlin. Thomas Wuttke is the Managing Director of pg40 Consulting Group GmbH. Pg40 Consulting Group is a provider of business consulting, strategy implementation, IT management, technology, and innovation services.

Hunt and Goldman Fellowships

The Dr. Richard M. Hunt Fellowship for the Study of German Politics, Culture, and Society is awarded to promising young American academics whose work explores key themes of contemporary German society or the political, cultural, and social history of Germany. The fellowship is named in honor of former ACG President and current Vice Chairman Richard M. Hunt. In 2014, the Hunt Fellowship was awarded to Will Rall, Ph.D. candidate at the University of Tennessee - Knoxville, to complete research on "Nazi Charity: Giving, Emotion, and Morality in the Third Reich."

The Dr. Guido Goldman Fellowship for the Study of German and European Economic and International Affairs is awarded to an American scholar whose research concentrates on German economic and international policy in a wider European context. The fellowship was established to honor ACG Board Member Guido Goldman, Director of German Studies at the Minda de Gunzburg Center for European Studies at Harvard University. Jennifer Rodgers, Associate at the Berlin Program for Advanced German and European Studies

at the Free University of Berlin, was awarded the 2014 Goldman Fellowship to complete research on "From the 'Archive of Horrors' to the 'Shop Window of Democracy': The International Tracing Service, 1943-2013."

Kellen Fellowships

The Anna-Maria and Stephen Kellen Fellowships are awarded to promising young Berlin-based journalists to conduct interviews and complete research on current trends in the transatlantic partnership. The fellowship is named after **Anna-Maria Kellen** and the late Stephen M. Kellen, a Berlin native who was an ACG Board Member and Co-Chairman of the New York investment firm Arnhold and S. Bleichroeder Holdings, Inc., and is funded by the Anna-Maria and Stephen Kellen Foundation.

In 2014, the ACG awarded four individuals Kellen Fellowships: **Johannes Gernert**, Managing Editor of *Die Tageszeitung*, who is researching how algorithms can be used as a way to prevent crime; **Carina Körner**, Reporter for Bayeriches Fernsehen's Berlin Bureau, who is examining the use of antibiotics in farming; **Peter Mücke**, Parliamentary Correspondent for ARD-Hauptstadtstudio Berlin, who is researching universal health care in the United States; and **Bernard Pötter**, a Freelance Journalist, who is observing the greening of U.S. energy policy.

The ACG Marks the 25th Anniversary of the Fall of the Berlin Wall



ACG Chairman Ambassador Robert M. Kimmitt recounting his personal experiences around the fall of the Wall



Scott Miller (1990 Young Leader) chipping away at the Wall

Twenty-five years ago, a new world order emerged as two Germanys united and the Iron Curtain fell. The American Council on Germany's programs at the time strived to shed light on this watershed moment and to involve former East Germans in a new chapter of transatlantic dialogue. In 2014, the ACG marked the 25th anniversary of the fall of the Berlin Wall with a series of programs in New York and around the United States – and also where the Wall once stood.

The ACG hosted a discussion and luncheon with **Ambassador Robert M. Kimmitt**, Senior International Counsel at WilmerHale LLP and ACG Chairman, on "The Fall of 1989: An Insider Looks Back" in New York City. Ambassador Kimmitt was serving as Under Secretary of State for Political Affairs at this turning point in history and shared his insights from behind the scenes – leavened with some humorous anecdotes. The ACG is grateful to Alston & Bird LLP for hosting this event.

Author **Peter Schneider** traveled to 12 Warburg Chapters and New York City to discuss his latest book, which looks at the changes in Berlin since 1989. *Berlin Now: The City After the Wall* examines how Berlin is in constant transformation, evolving from a city of secret police to a city of artists and culture. The New York event was held in cooperation with Deutsches Haus at NYU.

The Charlotte Warburg Chapter hosted a reception and discussion with Klaus-Dieter Frankenberger, Foreign Editor at the Frankfurter Allgemeine Zeitung, on "25 Years: Germany Strong, Europe Weak." This event was part of the Dr. Henry A. Kissinger Speakers Program and was held in partnership with Klaus Becker, Honorary Consul of Germany, and sponsored by GreerWalker LLP. The Chapter also helped support Davidson College's Wall Week marking this milestone in history. Wall Week included the construction and destruction of a mock Berlin Wall on the Davidson campus; screenings of movies about life in the German Democratic Republic; and a panel discussion with a victim of Stasi oppression, a U.S. Lieutenant Colonel who served in Berlin in 1989, and Professor Kurt

Biedenkopf, former Prime Minister of Saxony, who also gave the keynote address. Wall Week was held in cooperation with the North Carolina Zeitgeist Foundation, Davidson College, Lufthansa German Airlines, and the German Embassy.

The Indianapolis Warburg Chapter hosted an event celebrating the 25th anniversary of the fall of the Wall with testimonials from residents of the former East Germany and discussions with Master Brewer Tom Schlafly. The event was held in partnership with the German Consul General in Chicago, the Foundation for Lutheran Child and Family Services, Schlafly Saint Louis Brewery, the Indiana University Max Kade German-American Center, the Athenaeum Foundation, and the Indianapolis-Cologne Sister City Committee. The Indianapolis Chapter also hosted a discussion and luncheon with Philipp Ackermann, Minister and Deputy Chief of Mission at the German Embassy in Washington, D.C., on "25 Years After the Fall of the Wall: The Current State of Germany and Bilateral U.S.-German Relations." This event was held in partnership with the Foundation for Lutheran Child and Family Services.

The Phoenix Warburg Chapter met with **Bernd Fischer** (1977 Young Leader), German Consul General in Los Angeles, to discuss the fall of the Wall and the accompanying events that took place across central Europe in 1989.

In addition, 2013 McCloy Fellow in Art **Sheryl Oring** opened an art exhibit at the Museum The Kennedys in Berlin to explore contemporary views about the Berlin Wall. Ms. Oring set up typewriters in the Prenzlauer Berg section of Berlin and collected the thoughts and feelings people have associated with the Berlin Wall. These thoughts were typed and put on display at her exhibit, called "Maueramt."

All of these events had the goal of analyzing the dramatic unfolding of a new era while reminding us how precious a commodity freedom is – a freedom that was only fairly recently secured for many in central Europe.

2014 Occasional Papers

Occasional Paper #1

A Discussion with the Newly Minted Permanent Representative of Germany to the United Nations, Ambassador Dr. Harald Braun

at the Annual Meeting of the American Council on Germany March 31, 2014 New York City

Occasional Paper #2

"The State of Europe: End of the Crisis or Crisis Without End?"

An address by Andreas Dombret, Member of the Executive Board of the Deutsche Bundesbank

Before the Dallas Eric M. Warburg Chapter of the American Council on Germany, the Federal Reserve Bank of Dallas, the GACC South, and the Dallas Committee on Foreign Relations April 15, 2014

Federal Reserve Bank of Dallas

Occasional Paper #3

"Germany as Model and Mediator for Northeast Asian

An address by **Lily Gardner Feldman**, Harry & Helen Gray Senior Fellow at the American Institute for Contemporary German Studies

before the American Council on Germany and American Friends of Bucerius

as part of the 2014 Transatlantic Global Agenda Series May 13, 2014

New York City

With special thanks to Alston & Bird LLP for hosting

Occasional Paper #4

"A Transatlantic Trade and Investment Partnership: Can the United States and Europe Lead the Way to Global Economic Recovery?"

An opening statement by **Dr. Nicola Leibinger-Kammüller**, President of TRUMPF GmbH + Co. KG at a discussion of the American Council on Germany June 18, 2014 New York City

Occasional Paper #5

"Germany, the Euro, and Europe"

An address by Carl-Ludwig Thiele, Member of the Executive Board of the Deutsche Bundesbank

before the American Council on Germany

July 2, 2014

New York City

With special thanks to Crowell & Moring LLP for hosting this event

Occasional Paper #6

The 2014 McCloy Awards Dinner

Acceptance speeches by Dr. Nicola Leibinger-Kammüller, CEO and President of the Managing Board of TRUMPF GmbH + Co. KG, and Stephen A. Schwarzman, Chairman, CEO, and Co-Founder of Blackstone

before the American Council on Germany

June 17, 2014

New York City

Occasional Paper #7

"On Friendship – Why the United States and Germany Are More Than Partners"

An address by Lieutenant General Peter Schelzig, Vice Chief of Defense (Deputy Chairman of the Joint Chiefs of Staff) at the German Ministry of Defense

before the American Council on Germany's XXXVI American-German Young Leaders Conference

August 13, 2014

Berlin

Occasional Paper #8

"Unconscious Uncoupling: Are the U.S. and Europe Still in a Relationship?"

The XXXVI American-German Young Leaders

Conference Report

Report prepared by William J. Adams (2014 Young Leader), Senior International Economist at the PNC Financial Services Group

August 8-15, 2014

Munich and Berlin

Occasional Paper #9

"From Restraint to Responsibility: Is There a New German Foreign and Security Policy?"

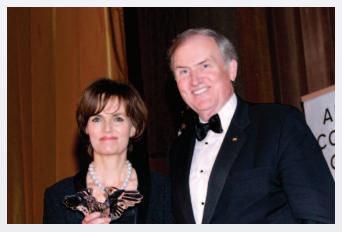
An address before various Eric M. Warburg Chapters of the American Council on Germany

by Klaus-Dieter Frankenberger, Foreign Editor at the Frankfurter Allgemeine Zeitung

as part of the Dr. Henry A. Kissinger Transatlantic Speakers Program

October 2014

2014 John J. McCloy Awards Dinner



Dr. Nicola Leibinger-Kammüller, CEO and President of the Managing Board of TRUMPF GmbH + Co. KG, and ACG Chairman Ambassador Robert M. Kimmitt



Stephen A. Schwarzman, Chairman, CEO, and Co-Founder of Blackstone, and ACG Chairman Ambassador Robert M. Kimmitt



ACG Director Dr. Henry A. Kissinger and German Defense Minister Ursula von der Leyen

The American Council on Germany's John J. McCloy Awards are presented to two business leaders each year – one leader of an American firm and one leader of a German firm – for outstanding contributions to the transatlantic economic relationship. In 2014, the ACG honored **Dr. Nicola Leibinger-Kammüller**, CEO and President of the Managing Board of TRUMPF GmbH + Co. KG, and **Stephen A. Schwarzman**, Chairman, CEO, and Co-Founder of Blackstone, at its 22nd annual McCloy Awards Dinner on June 17 at the Grand Hyatt at Grand Central in New York City. ACG Chairman **Ambassador Robert M. Kimmitt**, Senior International Counsel at WilmerHale LLP, was the master of ceremonies. More than 450 businesspeople, dignitaries, and other stakeholders in the German-American relationship were in attendance.

Among the highlights of the dinner was a conversation with ACG Director **Dr. Henry A. Kissinger** and German Defense Minister **Ursula von der Leyen**, moderated by **Jim Hoagland** of *The Washington Post*. Dr. Kissinger and Minister von der Leyen both covered a wide swath of geopolitical issues around the globe. As the barrage of tough policy questions hit a crescendo, Dr. Kissinger quipped: "I hope they serve breakfast here."

The honorees did not shy from addressing policy issues as well. In her acceptance speech, Dr. Leibinger-Kammüller gave a resounding endorsement of the Transatlantic Trade and Investment Partnership (TTIP). She told the audience that "I'm deeply convinced that we need the TTIP. The opportunities here certainly outweigh the risks. And for both sides, for the Europeans just as for the Americans, in view of the rather weary debate on both sides of the Atlantic, it is now our task as those active in industry to promote both." Mr. Schwarzman, for his part, praised Germany's Mittelstand companies and said that "What the German government has done to encourage entrepreneurship, to develop industry, and fuel economic growth is quite unique in the developed world."

The ACG would like to thank the many companies and individuals who helped make the dinner a success. Proceeds of the McCloy Awards Dinner fund the Council's work to strengthen transatlantic ties, including its flagship American-German Young Leaders Conferences, policy discussions in New York City and around the United States at its Warburg Chapters, fellowships for mid-career professionals, publications, and more, having a positive impact on hundreds of people each year.



A lighter moment during the conversation with ACG Director Dr. Henry A. Kissinger and German Defense Minister Ursula von der Leyen, moderated by Jim Hoagland of *The Washington Post*

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The American Council on Germany is committed to working closely with the American and German corporate communities to advance the understanding of key economic and political issues on the transatlantic agenda. The ACG's corporate membership program provides business leaders in the German-American community with access to top economic decision-makers and other business leaders from both countries; invitations to discussions and conferences on current transatlantic issues; and participation in a forum where American and German business leaders can network and discuss issues of mutual concern. In addition, corporate members receive executive summaries of the ACG's policy discussions and other publications of interest to the German and American corporate community. Top contributors are members of the Business Advisory Committee (BAC).

The year 2014 brought no dearth of issues for corporate members to examine. The Transatlantic Trade and Investment Partnership (TTIP) negotiations continued, but hopes to gain more traction went largely unfulfilled. The future shape of the European Union was called into question as right-wing parties gained ground in elections. Terrorism at the hands of ISIS and crises in Syria, Iraq, and Ukraine created huge demands on the international community, as did the growing toll of Ebola in western Africa. And the 70th anniversary of the D-Day landings and the 100th anniversary of the start of World War I reminded everyone of the gravity of conflict when not addressed in a timely manner.

In 2014, corporate members were given a special opportunity to meet with Ambassador John B. Emerson, U.S. Ambassador to Germany; Hans-Gert Pöttering (1973 Young Leader), Chairman of the Konrad Adenauer Foundation and past President of the European Parliament; and Guido Westerwelle, former German Federal Minister for Foreign Affairs and founder of the Westerwelle Foundation for International Understanding, among others. Corporate members were also invited to the ACG's German-American Conference on "Restoring Trust: The Future of the Transatlantic Partnership" in Washington, D.C., and its programs on the TTIP in New York City.

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