2011 Annual Report



AMERICAN COUNCIL ON GERMANY



Table of Contents

The Council and Its MissionPage 1	
A Message from the Chairman and the PresidentPage 2	

POLICY PROGRAMS

Calendar of Events	Page 4
Eric M. Warburg Chapters	Page 8
Study Tours	Page 11
Policy Conferences	Page 12

PROGRAMS FOR THE SUCCESSOR GENERATION

American-German Young Leaders Conference	Page 13
Tripartite Young Leaders Conference	Page 16
Fellowships	Page 18

PUBLICATIONS

PARTNERS IN PROMOTING TRANSATLANTIC COOPERATION

John J. McCloy Awards Dinner	Page 22
Corporate Membership Program	Page 24
Co-Sponsors and Collaborating Organizations	Page 25
Roster of Individual Members	Page 26
Foundation and Individual Support	Page 28

Officers, Directors, and Star	fPage 29
-------------------------------	----------

The Council and Its Mission

The American Council on Germany (ACG) is an independent, nonpartisan nonprofit organization which promotes dialogue among leaders from business, government, and the media in the United States and Europe. The ACG strengthens transatlantic understanding and coordinates policy initiatives on key issues in the post-September 11th world. The ACG was incorporated in 1952 in New York to encourage reconciliation and understanding following the two disastrous wars in the first half of the 20th century. Among its early leaders were John J. and Ellen McCloy, General Lucius D. Clay, Christopher Emmet, Joseph Kaskell, George N. Shuster, and Eric M. Warburg. Because of their vision of transatlantic cooperation, the Council has served as a key bridge between Germany and the United States for nearly 60 years. In the 21st century, transatlantic cooperation on a range of global economic, political, and social issues is more important than ever. As the European Union continues to evolve, the ACG provides Americans with a better understanding of Europe as a whole.

Through its range of programs and outreach activities, the American Council on Germany anticipates emerging challenges for the transatlantic relationship and encourages innovative approaches to problem solving. The ACG supports the open exchange of views and builds personal networks among leaders on both sides of the Atlantic by:

- convening regular **policy discussions** in New York City, Washington, D.C., and at its Eric M. Warburg Chapters throughout the United States to inform individuals about German and European affairs as well as global challenges that Europe and the United States are facing;
- identifying leaders from the successor generation on both sides of the Atlantic to engage in annual American-German Young Leaders Conferences and in Tripartite Young Leaders Conferences;
- organizing high-level policy conferences and Study Tours in Europe and the United States on important political and economic issues;
- awarding **fellowships** to American and German mid-career professionals from the fields of agriculture, environmental policy, journalism, and urban affairs, along with academia, to enable them to conduct research and collaborate with their professional counterparts; and
- publishing occasional papers on a range of issues affecting the transatlantic relationship and distributing them to more than 1,000 individuals and a newsletter on German-American business relations and other timely content for corporate members.

A Message from the Chairman and the President



Robert M. Kimmitt Chairman



William M. Drozdiak President

As we prepare to celebrate the 60th anniversary of the founding of the American Council on Germany, the sundry economic and foreign policy challenges facing the West remind us that the German-American partnership still serves as the vital foundation of the transatlantic alliance. President Obama cited Germany's undisputed leadership role in Europe when he presented Chancellor Angela Merkel with the Presidential Medal of Freedom at a state dinner hosted in the White House Rose Garden last June, and he noted that our two countries can solve many of our international problems only by working together. Indeed, the policy agenda confronting Germany and the United States stretches across the entire globe: from countering Iran's quest to acquire nuclear weapons, to facing the Taliban and al-Qaeda in Afghanistan, to seeking a common strategy on how to respond to the rise of newly emerging powers like China and India.

In 2011, the struggle to recover from the worst economic downturn since the Great Depression continued to absorb the attention of governments around the world, showing how our livelihoods are more intertwined than many believe. As Germany and its European Union partners grapple for ways to defuse a sovereign debt crisis threatening the southern tier of their continent, the United States has engaged as an interested, if somewhat nervous, partner, recognizing its own economic recovery may well depend on a successful resolution of the eurozone crisis.

During the past year, in our various meetings and programs, we have explored interconnections of these global challenges as well as potential solutions. The new President of the Bundesbank, Jens Weidmann, who was an ACG Young Leader in 2004, spoke with members in Washington about the European Central Bank's intensive efforts to help support Europe's single currency in the face of Greece's possible default. One of his colleagues on the Bundesbank's Executive Board, Andreas Dombret, talked about Europe's different perspectives on finding the right path toward financial stability. Our former Board Member Robert Zoellick, now serving as President of the World Bank, offered his insights on how to accelerate recovery in the global economy. In addition, Werner Hoyer, Minister of State at the German Foreign Office, who was later named President of the European Investment Bank, shed light on the economic and political dynamics at a time of crisis. We also welcomed several prominent visitors from the German Bundestag - including Peter Beyer, Michael Fuchs, Jürgen Trittin, and Karl-Georg Wellmann - who emphasized the need for Germany and the United States to maintain close consultations in order to learn from each other. Foreign Minister Guido Westerwelle spoke with us about Germany's efforts to shape a positive outcome to the democratic uprisings across the Arab world as well as Germany's inside role in negotiations with Iran to reassure the world that Tehran would not be allowed to develop nuclear weapons. Ambassador Thomas Matussek, Germany's former envoy to the United Nations who recently returned from a posting in New Delhi, talked about how Germany, like the United States, is building a new strategic partnership with India. And Theo Sommer, the distinguished Editor-at-Large for DIE ZEIT newspaper, discussed the shifting basis of Germany's foreign and security policy as it strives to expand its influence around the world through the tools of diplomacy and economic aid instead of military might.

Our Young Leader programs help cultivate a new generation of Europeans and Americans

and teach them to think in different ways about common solutions to global problems. In recognition of Poland's growing clout within Europe, we launched a new program in 2011 with our partners the Dräger Foundation and the Polish Center for International Relations to bring together an accomplished group of young Poles, Germans, and Americans who will meet several times over the course of the next two years. As with our flagship American-German Young Leaders Conference, which for the past three decades has assembled each year 50 young professionals from both sides of the Atlantic for a week of intensive conversations about current affairs, these gatherings are designed to enhance social friendships and encourage new ways of looking at problems within their own societies. We are delighted, as illustrated on the ACG Facebook page, that many of these Young Leaders hail this kind of program as a transformative experience that opened their eves to different perspectives about the world and how to achieve greater international understanding in dealing with our most vexing problems.

Last year we also engaged in new ventures that raised the ACG's profile in the fields of culture and media. Thanks to support from our Board Member Guido Goldman, the Council helped co-sponsor a tour throughout Germany by the Alvin Ailey American Dance Theater, the premier African-American dance ensemble in the United States. With state support for the arts shrinking, we believe that it is important not to neglect popular fields such as entertainment in building greater goodwill and understanding between our nations. The extraordinary success of the Ailey performances - which were sold out across Germany - attests to the continuing fascination with America among Germans old and young alike. The Council also placed an emphasis on cultural issues at its Berlin conference on "The Transatlantic Partnership in the 21st Century," rounding out an agenda that covered economic issues and foreign policy.

In taking account of the media revolution, we convened a conference on future trends in digital media in cooperation with the Columbia University Graduate School of Journalism. For the first time under ACG auspices, this gathering brought young German and American media professionals together, culminating in an inaugural lecture about global media issues in honor of our former Chairman, NBC anchorman and foreign correspondent Garrick Utley. The guest speaker, Mathias Doepfner, Chairman and Chief Executive Officer of Axel Springer AG, addressed "Generation iPad" and the future of journalism on the Internet. The Utley Lecture will become an annual event that will explore the remarkable upheavals in media and communications that are transforming the way we live and connect with the outside world. The Council is grateful to ACG Vice Chairman Richard M. Hunt for making this lecture series possible.

Our Warburg Chapters, based in 20 cities around the United States, continue to do a superb job of keeping Americans across the country informed about the state of relations with Germany. We have encouraged the Chapters, named after one of our founders, Eric M. Warburg, to focus on topics of regional importance and to seek ways of deriving inspiration from across the Atlantic. Thus, in October, the Chapter in Madison, Wisconsin, convened a conference on the future of the American automotive industry titled "Reinventing the Industrial Heartland." The daylong event featured speakers from BMW and other firms who explored the reasons behind the Midwest's industrial decline and what lessons the region might learn from Germany's ability to maintain competitive industrial leadership in a global marketplace.

In other ways, we strive to keep Americans and Germans attuned to what they can learn from each other. Our fellowship programs attract strong interest from mid-career professionals in the fields of journalism, agriculture, environmental policy, and urban affairs. In 2011, the Council subsidized the work of 35 fellows from Germany and the United States, enabling them to travel and pursue their research in fields that will contribute to greater understanding between our two nations. In addition, we conducted two Study Tours that brought delegations of leading American experts into contact with their German peers to discuss recent developments in two areas of vital concern to all of us: energy security and climate change, and the impact of immigration and the integration of ethnic minorities.

In order to augment the contributions of our

individual and corporate members, the Council for the past two decades has raised funds for these worthy programs through the John J. McCloy Awards Dinner, which each year honors two leading business executives heading a German and an American company. In 2011, the ACG bestowed McCloy Awards on Ellen Kullman, Chair of the Board and Chief Executive Officer of DuPont, and Peter Löscher, President and Chief Executive Officer of Siemens AG. In addition, the Council gave a special Lifetime Achievement Award to longstanding Board Member and former Secretary of State Henry A. Kissinger. The honors for DuPont and Siemens reflect the continuing importance of the U.S.-European relationship, which, in terms of trade, jobs, and investment, still accounts for nearly half of all global economic activity. We are grateful to all those who generously supported this special evening, and to everyone who contributes to our work. Your support will be well invested in programs that we believe will enhance the future health of one of history's most successful partnerships.

February 2012

2011 Calendar of Events

February 1 – Discussion and reception, held in cooperation with the Leo Baeck Institute, with **Joschka Fischer**, former German Foreign Minister, and **Norbert Frei**, 2010-2011 Theodor Heuss Visiting Professor at the New School for Social Research, with introductory remarks by **Horst Freitag**, then Consul General of Germany in New York, on "The German Foreign Ministry Confronts a Nazi Past"

February 23 – Discussion and luncheon, held in cooperation with American Friends of Bucerius and hosted by Alston + Bird LLP, with **Parag Khanna**, Senior Research Fellow in the American Strategy Program and Director of the Global Governance Initiative, both at the New America Foundation, on "How to Run the World: Charting a Course to the Next Renaissance"

March 10 – Discussion and breakfast, hosted by Alston + Bird LLP, with **Peter Beyer**, Member of the German Bundestag (CDU/CSU), on "The United States and Germany – Prospects and Challenges"

March 18 – Discussion and breakfast, hosted by Deutsche Bank, with Klaus-Dieter Frankenberger, Bureau Chief of the Foreign Affairs Desk at the *Frankfurter Allgemeine Zeitung*, on "Berlin Consensus – Berlin Delusion: The Euro Crisis, Political Scandals, and Merkel's Future"

March 21 – Discussion and luncheon, hosted by Crowell & Moring LLP, with Horst Freitag, then Consul General of Germany in New York; Hanns W. Maull, Senior Fellow at the Transatlantic Academy and Professor of Foreign Policy and International Relations at the University of Trier; and Thomas Roth, Correspondent and Head of the New York Studio of ARD, on "German Perspectives on the Upheavals in Egypt and the Arab World"

March 25 – Discussion and luncheon, in cooperation with American Friends of Bucerius and hosted by Alston + Bird LLP, with **Robert Dujarric**, Director of the Institute of Contemporary Asian Studies at Temple University, Japan Campus, and **Paul Scalise**, Adjunct Fellow at the Institute of Contemporary Asian Studies at Temple University, Japan Campus, on "Implications of the Earthquake and Future Prospects for Japan"

March 30 – Panel discussion and luncheon, in cooperation with DZ BANK Group, Bausparkasse Schwäbisch Hall AG, and the Consulate General of Germany in New York, with Cristian deRitis, Director in the Credit Analytics Group at Moody's Analytics; Jürgen Gießler, General Manager at Bausparkasse Schwäbisch Hall AG; and Christian Oestreich, Head of the International Markets Division at Bausparkasse Schwäbisch Hall AG, and moderated by William M. Drozdiak, President of the American Council on Germany, on "The Future of U.S. Housing Finance: Lessons from Germany"

March 31 – Annual Meeting of the Members, with a discussion and reception with **Ambassador Robert M. Kimmitt**, incoming Chairman of the American Council on Germany, Independent Chairman of the



Horst Freitag, then Consul General of Germany in New York; Florian Strassberger, General Manager and Head of North America at DZ BANK AG; panelists Christian Oestreich, Head of the International Markets Division at Bausparkasse Schwäbisch Hall AG; Cristian deRitis, Director in the Credit Analytics Group at Moody's Analytics; and Jürgen Gießler, General Manager at Bausparkasse Schwäbisch Hall AG; together with ACG President William M. Drozdiak (left to right)



ACG President William M. Drozdiak; art historian Gertje Utley; speaker Mathias Doepfner, Chairman and CEO of Axel Springer AG; and ACG Board Member and former ACG Chairman Garrick Utley, then President of The Levin Institute at SUNY, at the inaugural Garrick Utley Lecture on Global Media Issues (left to right)



ACG Board Member Joseph McLaughlin, Partner at Sidley Austin LLP; speaker Gunter Dunkel, Chairman of the Managing Board of NORD/LB; Busso von Alvensleben, Consul General of Germany in New York; and Christian Jagenberg, Executive Vice President and General Manager at NORD/LB (left to right)

Deloitte Center for Cross-Border Investment, and Senior International Counsel at Wilmer Cutler Pickering Hale and Dorr LLP, on "A New Era in German-American Relations"

April 3-7 – ACG Study Tour to Berlin on immigration

April 12 – Discussion and luncheon, hosted by Crowell & Moring LLP, with **Matthias Wissmann**, former Federal Minister, President of the German Association of the Automotive Industry, and Senior International Counsel at WilmerHale, on "High Tech and Global Strategy: Keys to Germany's Success in the Automobile Business"

April 13 – Discussion and luncheon with **Andreas Dombret**, Member of the Executive Board of the German Bundesbank, on "Financial Stability – Challenges from a European Perspective"

April 18 – Discussion and breakfast, hosted by Sidley Austin LLP, with **Michael Fuchs**, Member of the German Bundestag (CDU/CSU), on "Germany and the United States: Common Solutions for Common Problems?"

April 27 – Discussion and luncheon, held in cooperation with American Friends of Bucerius and hosted by Alston + Bird LLP, with **Eckart Woertz**, Visiting Fellow at Princeton University, on "Oil, the Dollar, and Stability of the International Markets"

May 11 – Discussion and luncheon with **Ambassador Robert Zoellick**, President of the World Bank and a former ACG Board Member, on "How to Speed Recovery in the Global Economy"

June 6 – Discussion and luncheon, held in cooperation with American Friends of Bucerius and hosted by Alston + Bird LLP, with **Charles Kupchan**, Senior Fellow at the Council on Foreign Relations and Professor of International Affairs at Georgetown University, on "Is the European Union Unraveling?"

June 14 – Nineteenth Annual John J. McCloy Awards Dinner, honoring Ellen Kullman, Chair of the Board and Chief Executive Officer of DuPont, and Peter Löscher, President and Chief Executive Officer of Siemens AG, with a special award presentation to Henry A. Kissinger, former Secretary of State and an ACG Board Member

June 15 – Discussion and luncheon, held in cooperation with the Atlantik-Brücke e.V. and American Friends of Bucerius and hosted by Alston + Bird LLP, with **Friedrich Merz**, Chairman of the Atlantik-Brücke e.V. and Partner at Mayer Brown LLP, on "Ways Out of the Budget Crisis: A European Perspective"

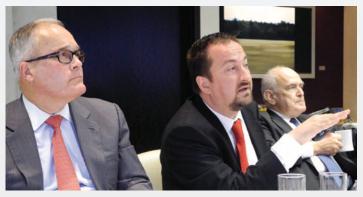
June 22 – Discussion and luncheon, hosted by Crowell & Moring LLP, with Frederick Kempe, President and CEO of the Atlantic Council, on his new book, *BERLIN 1961: Kennedy, Khrushchev and the Most Dangerous Place on Earth*



Julian Gingold and Roxann Romano, both of UBS; Klaus-Peter Statz, President and CEO of Deutsche Telekom, Inc.; speaker Matthias Kurth, President of the German Federal Regulatory Agency for Electricity, Gas, Telecommunications, Post, and Railway; Edward S. McFadden, Vice President of External Communications at VERIZON Communications and American-German Young Leaders Steering Committee Chairman; and Busso von Alvensleben, Consul General of Germany in New York (left to right)



ACG President William M. Drozdiak; speaker Ambassador Robert Zoellick, World Bank President and a former ACG Board Member; and ACG Board Member Garrick Utley, then President of The Levin Institute at SUNY (left to right)



David W. Detjen, Partner at Alston + Bird LLP; speaker Zsolt Nyiri, Director of the Transatlantic Trends Survey at the German Marshall Fund of the United States; and ACG Board Member Guido Goldman, Director of German Studies at the Minda de Gunzburg Center for European Studies at Harvard University (left to right)

2011 Calendar of Events (Continued)

June 23 – Farewell luncheon in honor of Horst Freitag, outgoing Consul General of Germany in New York, hosted by Sidley Austin LLP

July 11 – Conference on "The Transatlantic Partnership in the 21st Century" in Berlin, co-sponsored by Allianz SE

July 15 – Discussion and breakfast, co-sponsored with the Heinrich Böll Foundation, with **Jürgen Trittin**, Chairman of Alliance 90/The Greens in the German Bundestag, on "Transatlantic Foreign and Security Policy in Focus: Common Problems, Shared Solutions"

July 25 – Discussion and breakfast with **Werner Hoyer**, Minister of State at the German Foreign Office, on "Stress Test for Europe – From a Financial to a Political Crisis?"

August 28-September 1 – XXXIII American-German Young Leaders Conference in Munich and Berlin on "Wanted: Strategies for a Revitalized Transatlantic Partnership and Why It Matters"

September 14 – Discussion and luncheon, co-sponsored with the Konrad Adenauer Foundation and hosted by Alston + Bird LLP, with **Kurt Biedenkopf**, former Minister-President of the Free State of Saxony, on "Global Financial Markets – A Future for the Euro?"

September 16 – Discussion and luncheon, held in cooperation with American Friends of Bucerius and hosted by Alston + Bird LLP, with Abdullah Akyuz, President of the U.S. Representative Office of the Turkish Industry and Business Association (TUSIAD-US, Inc.), on "The Transformation of Turkey and Its Political and Economic Role in the Region"

September 22 – Discussion and luncheon with **Gunter Dunkel**, Chairman of the Managing Board of NORD/LB, on "The Financial Crisis and the German Banking Landscape: An Update"

September 26 – Discussion and luncheon, co-sponsored by Arnold & Porter LLP, Deutsche Bank, JPMorgan Chase, Pfizer Inc, and VERIZON, with German Bundesbank President Jens Weidmann (2004 Young Leader) in Washington, D.C., on "Germany's Role in the Global Economy"

October 3 – Discussion and breakfast, held in cooperation with Deutsches Haus at NYU, with **Ulrike Guérot**, Senior Research Fellow and Head of the Berlin Office of the European Council on Foreign Relations, on "Is Germany Able and Ready to Reinvent Europe?"

October 4 – Panel discussion, in cooperation with the Leo Baeck Institute, with **Monica Dugot**, Senior Vice President and International Director of Restitution at Christie's New York; **Lawrence M. Kaye**, Partner and Co-Chair of the Art Law Group at Herrick, Feinstein LLP; and **Claudia von Selle**, Attorney in the Berlin and Paris office of Zschunke, on "Restitution of Nazi-Looted Art: Latest Developments"



Ambassador Peter Wittig, Permanent Representative of Germany to the United Nations; speaker Werner Hoyer, Minister of State at the German Foreign Office; Harald Leibrecht, Coordinator for Transatlantic Cooperation at the Foreign Office; Ambassador Witold Sobkow, Permanent Representative of Poland to the United Nations; ACG Board Member Guido Goldman, Director of German Studies at the Minda de Gunzburg Center for European Studies at Harvard University; Pedro Serrano, Ambassador and acting Head of the Delegation of the European Union to the United Nations; and Ambassador Csaba Kőrösi, Permanent Representative of the Republic of Hungary to the United Nations (left to right)



ACG Chairman Ambassador Robert M. Kimmitt; speaker Guido Westerwelle, German Foreign Minister; and ACG Honorary Vice Chairman Paul A. Volcker, former Federal Reserve Chairman (left to right)



Former ACG Board Member Robert D. Hormats (1978 Young Leader), Under Secretary for Economic, Energy, and Agricultural Affairs at the State Department, and speaker Jens Weidmann (2004 YL), President of the German Bundesbank (left to right)

October 13 – Discussion and luncheon, hosted by UBS, with **Matthias Kurth**, President of the German Federal Regulatory Agency for Electricity, Gas, Telecommunications, Post, and Railway, on "Electric Grid-Lock? Germany Powers Up for a Carbon-Free Future Without Nuclear Energy"

October 17 – Discussion and luncheon, held in cooperation with American Friends of Bucerius and hosted by Alston + Bird LLP, with **Isobel Coleman**, Senior Fellow for U.S. Foreign Policy; Director of the Civil Society, Markets, and Democracy Initiative; and Director of the Women and Foreign Policy Program, all at the Council on Foreign Relations, on "Women Are the New Global Growth Engine"

October 19 – Discussion and luncheon, hosted by Alston + Bird LLP, with **Zsolt Nyiri**, Director of the Transatlantic Trends Survey at the German Marshall Fund of the United States, on "Ten Years After 9/11: How Europeans View the U.S."

October 24-26 – Transatlantic Workshop on Digital Media: A Look at Today and the Future, in cooperation with the Columbia University Graduate School of Journalism and sponsored by the German Marshall Fund of the United States with support also from Marsh GmbH and the Atlantik-Brücke

October 26 – Garrick Utley Lecture on Global Media Issues by **Mathias Doepfner**, Chairman and CEO of Axel Springer AG, on "Generation iPad – The Future of Journalism on the Internet," with special thanks to ACG Vice Chairman Richard M. Hunt

November 4 – Discussion and breakfast, held in cooperation with the Konrad Adenauer Foundation and hosted by Reiss+Preuss LLP, with Karl-Georg Wellmann, Member of the German Bundestag (CDU), on "A True Greek Tragedy – A German Perspective on the European Financial Challenges"

November 7 – Discussion and luncheon, held in cooperation with the Heinrich Böll Foundation and hosted by Crowell & Moring LLP, with **Ralf Fuecks**, President of the Heinrich Böll Foundation, on "How Germany's Greens See Europe's Financial Crisis"

November 13-15 – Tripartite Young Leaders Conference in Warsaw on "The European Union in Crisis – The Future of the Euro and the Eurozone," in cooperation with the Dräger Foundation and the Polish Center for International Relations

November 15 – Discussion and luncheon, held in cooperation with American Friends of Bucerius and hosted by Alston + Bird LLP, with **Ambassador John Kornblum**, Senior Counsel at Nörr LLP, former U.S. Ambassador to Germany, and a former ACG Board Member, on "The Pathology of the Euro Crisis" November 16 – Discussion and reception for Young Leader alumni with Karl-Theodor zu Guttenberg (2003 YL), former German Defense Minister

November 28 – Discussion and luncheon, co-sponsored with vbw – The Bavarian Industry Association and bayme vbm – The Employers' Associations for the Bavarian Metalworking and Electrical Industries, with **Peter Ramsauer**, German Minister of Transport, Building, and Urban Development, on "Going Mobile: How Planes, Trains, and Automobiles Are Navigating the Bumpy, Globalized World"

November 29 – Discussion and luncheon, co-sponsored with Landesbank Hessen-Thüringen, with **Volker Bouffier**, Minister-President of Hesse, on "Germany, Europe, and the United States Tackling Economic and Political Challenges"

December 4-8 – ACG Study Tour to Berlin on climate and energy issues

December 7 – Discussion and breakfast, in cooperation with Deutsches Haus at NYU, with **Naika Foroutan**, Director of the VW Research Project on Hybrid European-Muslim Identities, on "Germany and Muslim Immigration"

December 8 – Discussion and luncheon, co-sponsored by the German Marshall Fund of the United States and hosted by Crowell & Moring LLP, on "Decoding the Eurozone Debate," with **Daniel Goffart**, Economics and Politics Editor of *Handelsblatt;* **Martin Greive**, Senior Correspondent at *Die Welt* and *Welt am Sonntag;* **Jürgen Matthes**, Senior Economist with the Cologne Institute for Economic Research; **Maria Rotter**, Senior Staffer for the Chairman of the European Affairs Committee in the German Bundestag, Gunter Krichbaum; and **Mark Schieritz**, Frankfurt Bureau Chief of *DIE ZEIT*, on "Decoding the German Eurozone Debate"

December 12 – Discussion and luncheon, held in cooperation with American Friends of Bucerius and hosted by Alston + Bird LLP, with **Theo Sommer**, Editor-at-Large for *DIE ZEIT*, on "Germany's Foreign and Security Policy"

December 12 – Discussion and luncheon for ACG Board Members with **Guido Westerwelle**, German Foreign Minister, on "Crisis Management in Europe"

December 14 – Discussion and luncheon with **Ambassador Thomas Matussek**, Head of Public Affairs at Deutsche Bank, on "India and Germany – A Strategic Partnership"

December 21 – Discussion and luncheon, hosted by Sidley Austin LLP, with **Jonathan Steinberg**, Walter H. Annenberg Professor of Modern European History at the University of Pennsylvania, on "Bismarck's Social Reforms: How He Did It and Why It Still Matters"

Eric M. Warburg Chapters

Atlanta, Georgia | Boca Raton, Florida | Boston, Massachusetts | Charlotte, North Carolina | Chicago, Illinois | Dallas, Texas | Denver, Colorado | Indianapolis, Indiana | Los Angeles, California | Madison, Wisconsin | Milwaukee, Wisconsin | Minneapolis/St. Paul, Minnesota | Nashville, Tennessee | Philadelphia, Pennsylvania | Phoenix, Arizona | Pittsburgh, Pennsylvania | Richmond, Virginia | St. Louis, Missouri | San Diego, California | San Francisco, California

The Eric M. Warburg Chapters of the American Council on Germany provide members and the general public around the United States with a dynamic forum for discussing economic, political, and social issues on the transatlantic agenda. The Council launched the Chapter program in 1992 in order to promote a greater understanding of German and European affairs beyond the business community in New York and the policy community in Washington, D.C. Chapter programming now brings the insights of government officials, journalists, and experts in international affairs to 20 cities, from coast to coast.

The Warburg Chapters held more than 50 events in 2011, exploring aspects of Germany's role in the European Union, growing concerns over the financial stability of the euro, migration in Germany, and the effects of the Arab Spring on transatlantic dialogue. The calendar of events included discussions with many distinguished German officials and experts.

Numerous speakers shared their unique vantage point on the financial crisis in Europe and Germany's role as a key player in both the eurozone and European Union, including ACG Board Member **Guido Goldman**, Director of German Studies at the Minda de Gunzburg Center for European Studies at Harvard University; **Werner Hoyer**, Minister of State at the German Foreign Office, who was later named President of the European Investment Bank; **Wilfried Prewo**, Chief Executive of the Chamber of Industry and Commerce in Hannover; and **Jürgen Stark**, Member of the Executive Board of the European Central Bank.

Ali Aslan (2010 Young Leader), International Affairs Advisor at the Press and Information Office of the German Government, and Özcan Mutlu, Spokesperson for Education and European Policies for Alliance 90/The Greens, spoke on the integration of minorities in Germany.

Various experts spoke on Germany's expanding role in the EU, including Ulrike Guérot, Senior Research Fellow and Head of the Berlin Office of the European Council on Foreign Relations, and Constanze Stelzenmüller, Senior Transatlantic Fellow at the German Marshall Fund of the United States. A number of speakers discussed the current contours of the transatlantic relationship, including ACG Chairman **Ambassador Robert M. Kimmitt; Harald Leibrecht**, Member of the German Bundestag and Coordinator for Transatlantic Cooperation for the German Government; **Hans von Ploetz**, former German Ambassador and State Secretary in the German Foreign Office; **Ambassador Klaus Scharioth**, then Ambassador of Germany to the United States; and **Stephen Szabo**, Executive Director of the Transatlantic Academy.

2011 Warburg Chapter Events

January 15: Award dinner for Paul A. Volcker, ACG Honorary Vice Chairman, as Distinguished German-American of the Year, held by the German-American Heritage Foundation of the USA, Inc., and co-sponsored by the Philadelphia Warburg Chapter

January 19: San Francisco Warburg Chapter event with Parag Khanna, Senior Research Fellow in the American Strategy Program and Director of the Global Governance Initiative, both at the New America Foundation, on "Mega-Diplomacy: Solutions for a Borderless World," co-sponsored by the World Affairs Council of Northern California

January 20: San Francisco Warburg Chapter event with William M. Drozdiak, President of the American Council on Germany, on "Why Europe Matters: The Future of the Atlantic Partnership in a Troubled World," co-sponsored by the German Consul General in San Francisco, Peter Rothen

January 25: Phoenix Warburg Chapter event with William M. Drozdiak on "Why Europe Matters: The Decline of the West and the Rise of the Rest"

January 26: Dallas Warburg Chapter event with William M. Drozdiak, co-sponsored by Southern Methodist University's John Goodwin Tower Center for Political Studies

January 26: Dallas Warburg Chapter member reception with William M. Drozdiak

January 27: Boca Raton Warburg Chapter event with William M. Drozdiak on "Why Europe Matters: The Decline of the West and the Rise of the Rest," co-sponsored by Florida Atlantic University

February 23: Dallas Warburg Chapter event with Richard Golden, Director of the Jewish Studies Program at University of North Texas; Bishop Emeritus Mark Herbener; and author Bryan Rigg on "Religious Hate: Yesterday, Today, and Tomorrow," co-sponsored by the American Jewish Committee, the Dallas Goethe Center, and the Dallas Holocaust Museum

March 8: San Francisco Warburg Chapter event with Ambassador Klaus Scharioth, then Ambassador of Germany to the United States, on "The Transatlantic Agenda," cosponsored by the German Consul General in San Francisco, Peter Rothen, and the World Affairs Council of Northern California

March 14: Pittsburgh Warburg Chapter event with Oliver Schnakenberg, Deputy Consul General of Germany in New York, on "The German View of the Recent Wave of Democratic Uprisings in the Arab World," co-sponsored by the University of Pittsburgh's Office of the Vice-Provost for Research, European Union Center of Excellence and European Studies Center, Office of the Dean, and Swanson School of Engineering

March 15: Milwaukee Warburg Chapter event with William M. Drozdiak on "Germany's Evolving Role in the EU," cosponsored by the Institute of World Affairs

March 16: Madison Warburg Chapter event with William M. Drozdiak on "The Euro, the Dollar, and the Global Financial Crisis," cosponsored by the University of Wisconsin-Madison Center for German and European Studies and the Madison Committee on Foreign Relations

March 31: Boston Warburg Chapter event with Helga Haftendorn, Professor Emerita at the Free University of Berlin, on "The Arctic: An Area of Conflict and Cooperation," cosponsored by the Transatlantic Relations Seminar of the Weatherhead Center for International Affairs at Harvard University March 31: Pittsburgh Warburg Chapter event with **Ralf Fuecks**, President of the Heinrich Böll Foundation, on "The Green New Deal," co-sponsored by the World Affairs Council of Pittsburgh

April 13: Richmond Warburg Chapter event with **Stephen Szabo**, Executive Director of the Transatlantic Academy, on "Can Berlin and Washington Agree on Russia?"

April 14: Boca Raton Warburg Chapter event with Stephen Szabo on "The Eastern Front: Germany's Russia Policy and Its Meaning for the West," co-sponsored by Florida Atlantic University

April 27: Boston Warburg Chapter event with Paul Jowett, Partner at Roland Berger Strategy Consultants GmbH in Munich, on "Private Equity in Germany from 1965 to 2010," co-sponsored by the German-American Business Council, the German Study Group, and the Minda de Gunzburg Center for European Studies at Harvard University

April 28: San Francisco Warburg Chapter event with **Özcan Mutlu**, Spokesperson for Education and European Policies for Alliance 90/The Greens in the Berlin House of Representatives, on "The Integration Debate in Germany in 2011: What Is the German Approach to a Successful Integration of Foreign Minorities?"

May 3: Indianapolis Warburg Chapter event with Steffen Russ, Senior German Law Enforcement Attaché at the Federal Criminal Police Office at the German Embassy in Washington, D.C., on "German-American Cooperation in the International and Domestic War on Terrorism," co-sponsored by the Consulate General of Germany in Chicago, the International Center of Indianapolis, the Indianapolis-Cologne Sister City Committee, the Jewish Community Relations Committee, and the Max Kade German-American Center at Indiana University-Purdue University Indianapolis

May 5: Boston Warburg Chapter event with Hans von Ploetz, former German Ambassador and State Secretary in the German Foreign Office, on "Russia and the West: A European Perspective," co-sponsored by the Transatlantic Relations Seminar of the Weatherhead Center for International Affairs at Harvard University May 9: Phoenix Warburg Chapter event with Wilfried Prewo, Chief Executive of the Chamber of Industry and Commerce in Hannover, on "Germany's Strong Recovery – Wirtschaftswunder II?"

May 10: Denver Warburg Chapter event with Wilfried Prewo on "Germany's Strong Recovery – Wirtschaftswunder II?"

May 11: Nashville Warburg Chapter event with Wilfried Prewo on "Germany's Strong Recovery – Wirtschaftswunder II?" co-sponsored by the German-American Chamber of Commerce South, Tennessee Chapter

May 18: Dallas Warburg Chapter event with Henning Riecke, Head of the USA/Transatlantic Relations Program at the German Council on Foreign Relations (DGAP), on "Reshaping the German Military Forces – New Capabilities and Limitations of the Bundeswehr After the Recently Announced Reform"

May 19: San Francisco Warburg Chapter event with **Henning Riecke** on "Transformation in the Arab World: German Perspectives and Positions on Changes in the Region"

May 23: Philadelphia Warburg Chapter event with Ambassador Klaus Scharioth, then Ambassador of Germany to the United States, co-sponsored by the German-American Chamber of Commerce and the World Affairs Council of Philadelphia

May 24: Dallas Warburg Chapter event with Gil Elan, Executive Director at the Southwest Jewish Congress; Hanns Maull, Senior Fellow at the Transatlantic Academy and Professor of Foreign Policy and International Relations at the University of Trier; and Oscar Guevara Morales, Visiting Fellow in Human Freedom at the George W. Bush Institute, on "Perspectives on the Arab Spring," co-sponsored by the American Jewish Committee

May 25: Charlotte Warburg Chapter event with Wilfried Prewo, Chief Executive of the Chamber of Industry and Commerce in Hannover, on "Germany's Strong Recovery – Wirtschaftswunder II?" presented in cooperation with the German-American Chamber of Commerce of the Southern U.S., Inc. May 25: Chicago Warburg Chapter event with Hanns Maull, Senior Fellow at the Transatlantic Academy and Professor of Foreign Policy and International Relations at the University of Trier, on "Germany and the Euro: How Solid a Tie?"

May 26: Boston Warburg Chapter event with Matthias Wittenburg, Divisional Board Member at Commerzbank Corporates and Markets in Frankfurt am Main, on "Mitigating the Effects of Black Swans and Other Devastating Effects of Business Economies," co-sponsored with the German-American Business Council of Boston

May 26: Minneapolis/St. Paul Warburg Chapter event with Hanns Maull on "The U.S., China, and the Future of the International Order: A German/European Perspective," cosponsored by the German-American Chamber of Commerce, the Germanic-American Institute, and the Honorary Consul of Germany in Minneapolis

June 18: St. Louis Warburg Chapter event with Bernhard von der Planitz, former Consul General of Germany in New York, "A Conversation About American-European Relations"

September 6: Philadelphia Warburg Chapter event with Ali Aslan (2010 Young Leader), International Affairs Advisor at the Press and Information Office of the German Government, on "Islam in Germany: Challenges and Opportunities for Muslim Integration"

September 7: Charlotte Warburg Chapter event with Ali Aslan on "Islam, Integration, and Identity in Europe: The Case of Germany"

September 8: Nashville Warburg Chapter event with Ali Aslan on "Islam in Germany: Challenges and Opportunities for Muslim Integration"

September 12: San Francisco Warburg Chapter event with **Ali Aslan** on "Islam in Germany: Challenges and Opportunities for Muslim Integration"

September 13: Dallas Warburg Chapter event with **Ali Aslan** on "Islam in Germany: Challenges and Opportunities for Muslim Integration"

Eric M. Warburg Chapters (Continued)

September 14: Denver Warburg Chapter event with **Ali Aslan** on "1961-2011: 50 Years of Turkish Immigration to Germany"

September 15: Pittsburgh Warburg Chapter event with Hartmut Berghoff, Director of the German Historical Institute, on "Persistence or Demise of the Classical 'Mittelstand'? Small and Medium-Sized Family Firms in the Federal Republic of Germany"

September 21: Dallas Warburg Chapter event with Wilfried Prewo, Chief Executive of the Chamber of Industry and Commerce in Hannover, on "Germany's Strong Recovery – Wirtschaftswunder II?" co-sponsored by the Rotary Club of Dallas

September 22: Boca Raton Warburg Chapter event with Helena Kane Finn, Vice President and Director of Programs at the American Council on Germany, on "Turkey and Europe: The Double Helix"

September 22: Chicago Warburg Chapter event with Wilfried Prewo, Chief Executive of the Chamber of Industry and Commerce in Hannover, on "Germany's Strong Recovery – Wirtschaftswunder II?"

September 26: Pittsburgh Warburg Chapter event with Werner Sonne, Senior Correspondent for ARD German TV, on "Germany's Long and Winding Road: From Postwar Rubble to Europe's Economic Powerhouse," cosponsored by the World Affairs Council of Pittsburgh

October 5: Boston Warburg Chapter event with **Ulrike Guérot**, Senior Research Fellow and Head of the Berlin Office of the European Council on Foreign Relations, on "The New German Question: How Can Europe Get the Germany It Needs?" co-sponsored with the Minda de Gunzburg Center for European Studies and the Weatherhead Center for International Affairs, both at Harvard University

October 5-6: Madison Warburg Chapter conference on "**Reinventing the Industrial Heartland: Supply Chain Sustainability and the New Automotive Industry,**" co-sponsored with the German Marshall Fund of the United States and the Center for German and European Studies at the University of Wisconsin-Madison **October 6:** Atlanta Warburg Chapter event with **Constanze Stelzenmüller**, Senior Transatlantic Fellow at the German Marshall Fund of the United States, on "The Future of the European Union," co-sponsored by the German Marshall Fund of the United States

October 6: San Francisco Warburg Chapter event with **Werner Hoyer**, Minister of State at the German Foreign Office, on "The Transatlantic Relationship Amid the Financial Crisis," co-sponsored by the World Affairs Council of Northern California

October 7: German-American Day in Philadelphia, proclaimed by Mayor Michael Nutter, with a speech given by Philadelphia Warburg Chapter Director **Harry Carl Schaub**, co-sponsored by the Philadelphia Warburg Chapter

October 8: German Day in Dallas, co-sponsored by the Dallas Warburg Chapter

October 12: Boston Warburg Chapter event with **Karl Kaiser**, Adjunct Professor of Public Policy at the Kennedy School of Government and Director of the Program on Transatlantic Relations at the Weatherhead Center for International Affairs, both at Harvard University, on "The European Union in Crisis?" co-sponsored with the Boston Committee on Foreign Relations

November 14: Nashville Warburg Chapter event with **Lutz Goergens**, Consul General of Germany in Atlanta, on "The Euro: Global Politics and the Marketplace"

November 15: San Francisco Warburg Chapter event with **Harald Leibrecht**, Member of the German Bundestag and Coordinator for Transatlantic Cooperation for the German Government, on "The Role of Civil Society in Transatlantic Relations"

November 18: Dallas Warburg Chapter event with **Ambassador Robert M. Kimmitt**, Chairman of the American Council on Germany and Independent Chairman at the Deloitte Center for Cross-Border Investment, on "From Throw-Weights to Interest Rates: A New Era in German-American Relations"

November 29: Boston Warburg Chapter event with **Richard Wright**, former Ambassador and Head of the European Commission's Delegation to Russia and a Fellow at the Weatherhead Center for International Affairs at Harvard University, on "The Interaction of the EU's Common Foreign Security Policy and National Foreign Policy: The Case of Cooperation with the U.S."

November 29: Dallas Warburg Chapter event with **Jürgen Stark**, Member of the Executive Board of the European Central Bank, on "Globalization and Monetary Policy: From Virtue to Vice?" co-sponsored by the Globalization and Monetary Policy Institute of the Federal Reserve Bank of Dallas

December 5: Boston Warburg Chapter event with **Guido Goldman**, Director of German Studies at the Minda de Gunzburg Center for European Studies at Harvard University and an ACG Board Member, on "Germany and the Euro Crisis," co-sponsored by the Minda de Gunzburg Center and the Weatherhead Center for International Affairs, also at Harvard University

Warburg Chapter Directors

With many thanks to the **Chapter Directors** and other volunteers for their time and efforts:

C. Robert Barker III - Atlanta William M. Bass - Denver Douglas Berry - Nashville Johannes M. Biermann – San Francisco Bernhard Juergen Bleise – Denver Elizabeth E. Covington – Madison Iohn D. Gatto - Chicago Albert E. Guarnieri - Charlotte Arthur B. Gunlicks - Richmond Rudolph W. Hardy - Boston Hansjörg Heppe – Dallas Helge Jordan – Phoenix R. Donald Keysser - Minneapolis/St. Paul Dale Medearis - Richmond Catherine S. Meschievitz - Boca Raton David A. Murdoch – Pittsburgh Marc Redlich - Boston Harry Carl Schaub - Philadelphia Ulrike K. and Thomas F. Schlafly - St. Louis Sven Schumacher – Indianapolis Gary Shellman - Milwaukee William B. Stronge – Boca Raton Christa Tiefenbacher-Hudson -Minneapolis/St. Paul

Linda Berger – Pittsburgh Nicola Bremer – Dallas Tanya Galey – Charlotte Caroline Murawski – Chicago Patricia Wendling – Minneapolis/St. Paul

Study Tours



December Study Tour participants receive a private tour of the Bundestag led by staffer Sarmad Hussain (2005 Young Leader), a longtime member of the American-German Young Leaders Steering Committee [Photo courtesy of Ed Fillmer]

The American Council on Germany's Study Tours give American professionals the opportunity to engage in a dialogue with German officials, business leaders, journalists, and other experts to gain a better understanding of the German political, economic, social, and environmental landscape.

The Council conducted a spring Study Tour on immigration from April 3 to 7, 2011, and a winter Study Tour on climate and energy issues from December 4 to 8, 2011, in Berlin. Each Study Tour delegation was made up of 15 American practitioners, officials, experts, and opinion shapers with direct experience in the topic of the tour. The delegates came from around the United States, bringing a range of views and ideas into the dialogue in Berlin.

The Study Tour on immigration focused on the economic and social aspects of immigration in Germany as well as the political implications of social policies and initiatives. The participants met with experts who could discuss the latest developments in Germany as the country experiences larger populations of immigrants and growing multicultural identities.

This group met with experts in the field of immigration such as **Deidre Berger**, Director of the American Jewish Committee; **Naika Foroutan**, Director of the VW Research Project on Hybrid European-Muslim Identities; **Almut Möller**, Head of the Alfred von Oppenheim Center for European Policy Studies; **Eberhard Sandschneider**, Otto Wolff Director of the Research Institute at the German Council on Foreign Relations (DGAP); author **Peter Schneider**; and **Constanze Stelzen-müller**, Senior Transatlantic Fellow at the German Marshall Fund of the United States. The delegation heard from Members of the German

Bundestag such as Hans-Ulrich Klose (SPD), Dietmar Nietan (SPD), Omid Nouripour (Alliance 90/The Greens), and Ruprecht Polenz (CDU). Government officials past and present also addressed the group, such as Ali Aslan (2010 Young Leader), International Affairs Advisor at the Press and Information Office of the German Government; Joschka Fischer, former German Foreign Minister; Ambassador Heinrich Kreft of the German Foreign Office; Ambassador John Kornblum, former U.S. Ambassador to Germany and a former ACG Board Member; Rolf Nikel, Deputy National Security Advisor; and Otto Schily, former German Minister of the Interior.

The Study Tour on climate and energy issues in December featured in-depth discussions about the viability of renewable energy, particularly in light of the German decision to move away from nuclear power after the Fukushima disaster in Japan. The German view on climate change, as well as the role of green and renewable energies in German business and industry, painted a dynamic picture of energy policies and initiatives to the American delegation. The exchange of ideas and dialogue on such topics gave the participants the chance to expand their own views on policies and innovations surrounding green energy.

The delegation for climate and energy issues met with officials including Berend Dieckmann, Head of the Department of North America and the OECD at the Federal Ministry of Economics and Technology; Werner Hoyer, Minister of State at the German Foreign Office, who was later named President of the European Investment Bank; Renate Künast, Chairwoman of Alliance 90/The Greens; and Karsten Voigt, former Member of the Bundestag (SPD). On a visit to the Bundestag, the delegation met with Hans-Ulrich Klose and Steffen Seibert, State Secretary and Government Spokesperson. Nicola Brüning, the Head of BMW's Representative Office; Ambassador John Kornblum; and Hasso Plattner, Chairman of the Supervisory Board of SAP AG, spoke with the group over dinner discussions on various evenings during the tour. The delegation heard from experts on climate and energy such as Ralf Fuecks, President of the Heinrich Böll Foundation; R. Andreas Kraemer, Director of Ecologic Institute; and Ernst Ulrich von Weizsäcker, Co-Chair of the International Resource Panel and Dean Emeritus of the Bren School for Environmental Science and Management in Santa Barbara, California.

The participants have continued to build on their collaboration across the Atlantic – and with one another – since returning from the Study Tours. Many have initiated dialogues in their local industries, companies, and communities to broaden the conversation surrounding each topic.

The Study Tours are made possible by the generous support of the Transatlantic Program of the Federal Republic of Germany with funds from the Federal Ministry of Economics and Technology's European Recovery Program.

Policy Conferences



The economic panel at the Council's conference on "The Transatlantic Partnership in the 21st Century" (from left): moderator Garrick Utley, then President of The Levin Institute at SUNY and an ACG Board Member; ACG Honorary Vice Chairman Paul A. Volcker, former Federal Reserve Chairman; John C. Lechleiter, Chairman, President, and CEO of Eli Lilly and Company; Gabor Steingart, Editorin-Chief of *Handelsblatt*; and former ACG Board Member Ambassador John Kornblum, former U.S. Ambassador to Germany

The American Council on Germany convened three policy conferences throughout the course of 2011 to look at various facets of the transatlantic agenda. The Berlin conference on the transatlantic partnership and the Madison conference on the automotive industry dealt with recent financial tumult and its repercussions. The conference on digital media looked at the future of journalism. All three conferences not only examined current events but also explored solutions to shared challenges, placing an emphasis on exchanging best practices and learning from innovative approaches on the other side of the Atlantic.

"The Transatlantic Partnership in the 21st Century"

The Council's conference on "The Transatlantic Partnership in the 21st Century" took place on July 11 in Berlin and gave a comprehensive overview of economic, foreign policy, and cultural issues. More than 400 people attended the meeting.

Michael Diekmann, Chairman of the Board of Management of Allianz SE, welcomed the participants to the conference, which was the inaugural event at Allianz Forum on Pariser Platz, mere steps away from Brandenburg Gate. The distinguished panelists on the economic outlook included Ambassador John Kornblum, former U.S. Ambassador to Germany and a former ACG Board Member; John C. Lechleiter, Chairman, President, and Chief Executive Officer of Eli Lilly and Company; and ACG Honorary Vice Chairman Paul A. Volcker, former Federal Reserve Chairman. Steve Erlanger, Paris Bureau Chief for the New York Times; Jim Hoagland, Associate Editor and Chief Foreign Correspondent at the Washington Post; and Munich Security Conference Chairman Ambassador Wolfgang Ischinger (1978 Young Leader) were among the speakers discussing foreign policy. And cultural issues came into focus with the help of a panel that included **Iudith** Jamison, the renowned Artistic Director Emerita of the Alvin Ailey American Dance Theater; Michael Naumann, former Federal Culture Minister and Editor-in-Chief of Cicero magazine; and award-winning author Peter Schneider. The conference was cosponsored by Allianz SE.

Conference participants had the special opportunity to attend the premiere of the Alvin Ailey American Dance Theater's show in Berlin, which was sponsored in part by the Council. In addition, U.S. Ambassador to Germany **Philip D. Murphy** not only addressed those gathered at the conference but also welcomed ACG Board Members and corporate members to the U.S. Embassy for a reception to mark the opening of the performance.

"Reinventing the Heartland: Supply Chain Sustainability and the New Automotive Industry"

The ACG's Warburg Chapter in Madison, Wisconsin, held the conference "Reinventing the Heartland: Supply Chain Sustainability and the New Automotive Industry" on October 5 and 6, in cooperation with the Center for German and European Studies at the University of Wisconsin-Madison. About 70 people were in attendance, from the private sector, local government, research organizations, academia, and the media. The conference examined job creation, fuel-efficient technologies, and impacts on the environment. Participants discussed how Americans and Germans can learn from innovations across the Atlantic. The conference was made possible by generous funding from the German Marshall Fund of the United States.

Transatlantic Workshop on Digital Media: A Look at Today and the Future

The Council brought together about 60 nextgeneration media entrepreneurs, journalists, analysts, and technology experts for a Transatlantic Workshop on Digital Media: A Look at Today and the Future, in cooperation with the Columbia University Graduate School of Journalism, from October 24 to 26. The meeting provided an opportunity for Americans and Germans to discuss innovations and best practices in the fast-paced world of new media. The keynote address was delivered by the distinguished Dean of the Columbia University Graduate School of Journalism, Nicholas Leman. Busso von Alvensleben, Consul General of Germany in New York, welcomed participants to his residence for a reception. In addition, the conference enabled participants to make site visits to view newmedia outlets firsthand and to attend the inaugural Garrick Utley Lecture on Global Media Issues by Mathias Doepfner, Chairman and CEO of Axel Springer AG. The meeting was sponsored by the German Marshall Fund of the United States with support also from Marsh GmbH and the Atlantik-Brücke.

American-German Young Leaders Conference



Amy Beth Cyphert (2011 Young Leader), Assistant Director, Faculty Affiliate, at West Virginia University; Young Leaders Steering Committee member Sarmad Hussain (2005 YL), staffer in the German Bundestag; Tanja Mildenberger (2010 YL), Head of Cabinet and Parliament Division at the Federal Chancellery; Ambassador Horst Freitag, German Ambassador to South Africa; Marina Schuster (2006 YL), Member of the German Bundestag (FDP); and Katja Pohlmann (2010 YL), Senior Advisor to the Chairman on Economic Development and Cooperation of the CDU Parliamentary Group at the German Bundestag (left to right)

The American Council on Germany's American-German Young Leaders Conferences are designed to provide a forum for bright, informed, and sophisticated young professionals to discuss major issues affecting the transatlantic relationship. About 50 Young Leaders come together each year to examine political, economic, and social issues, with a mind toward exchanging best practices and expanding perspectives. The 2011 conference – the 33rd meeting – did not disappoint.

The 2011 American-German Young Leaders convened from August 28 to September 1 to explore global issues affecting both countries and connect with their transatlantic counterparts. The delegates came from a wide variety of fields, including architecture, constitutional law, angel investing, philosophy, and incubator startups, building on the traditional pool of talent in business, law, politics, national security, and journalism. The overarching conference theme was "Wanted: Strategies for a Revitalized Transatlantic Partnership and Why It Matters."

The American delegates converged in Munich for an initial orientation that included visits with Steering Committee member **Paul Melot de Beauregard** (2010 Young Leader) of McDermott Will & Emery, **Eckart Pech** (2005 YL) of Telefónica Germany, and former ACG Board Member **Kurt Viermetz**, who generously welcomed the Young Leaders to his home for a spirited reception featuring traditional Bavarian music among the picturesque mountains.

The many highlights of the conference included private audiences with alumni such as German President **Christian Wulff** (1992 YL), whom the delegates met with on location at Schloss Bellevue, and **Cem Özdemir** (2001 YL), the national Co-Chair of the Green Party. The group later had the opportunity to meet with **Wolfgang Schäuble**, German Minister of Finance. In addition, the Young Leaders had meetings with officials including **Harald Leibrecht**, Coordinator for Transatlantic Cooperation in the German Foreign Office, and **Markus Löning**, Commissioner for Human Rights Policy and Humanitarian



Steering Committee member Ann Marie Hauser (2007 Young Leader), Communications and Election Strategist; 2011 Young Leader Rachael A. Wagner, Principal at Lion Capital; Wolfgang Schäuble, German Minister of Finance; and 2011 Young Leaders Nicole Agnew, Vice President for Merchant Banking at Goldman, Sachs & Co., and Janosch Novak, Vice President for Group Strategy and Planning at Deutsche Bank AG (left to right)

Aid in the Foreign Office, along with **Emily Haber**, State Secretary in the Foreign Office, and **Klaus-Dieter Fritsche**, State Secretary in the Ministry of the Interior. The group also met with **General Volker Wieker**, Generalinspekteur der Bundeswehr, the highest-ranking officer of the German Armed Forces.

The Young Leaders received a private tour of the Jewish Museum Berlin and met with **Aubrey Pomerance**, who heads the museum's archives. And ACG Board Member **John J. Calaman** and his wife, **Marjorie Nesbitt**, gave the delegates a warm welcome at Tuteur Haus.

Besides meeting with a veritable litany of officials, the delegates tackled thorny issues in working groups, gathering to consider the following subjects:

- "Are Transatlantic Relations Still Relevant?"
- "Shared Transatlantic Challenges/Different Approaches"
- "Meltdown's Lessons: What Are the Fundamentals for Growth?"
- "Politics: U.S. Presidential Race/German Regional-National Elections"
- "The Internet in a Post-WikiLeaks, Post-Egypt World"
- "Culture Clash: Do National Identity and Western Thought Still Matter?"
- "Reviewing the Grand Strategy and Wrap-Up"

In addition to enhancing participants' exposure to the current international agenda, the conferences deepen mutual understanding among the next generation of decision makers in both the United States and Germany – and as such remain a crucial investment in the future of transatlantic relations.

American-German Young Leaders Conference (Continued)

In Gratitude

Sponsors

The ACG is grateful to the following for their support of the 33rd American-German Young Leaders Conference:

Aareal Bank AG Anna-Maria and Stephen Kellen Foundation John J. Calaman and Marjorie Nesbitt Daimler AG Lilly Deutschland McDermott Will & Emery Nörr LLP Pfizer Deutschland GmbH Telefónica Germany GmbH & Co. OHG Kurt Viermetz

And the German Marshall Fund of the United States

Steering Committee

The American Council on Germany would also like to express its many thanks to the Young Leaders Steering Committee, whose tireless efforts bring to fruition a dynamic and effective forum:

Edward S. McFadden (Chairman) Vice President, External Affairs VERIZON Communications

Paul Melot de Beauregard Partner McDermott Will & Emery

Matthias Deiss Berlin Correspondent and Managing Editor ARD Berlin

Antonin Finkelnburg Arbeitgeberverband Gesamtmetall

Ann Marie Hauser Communications and Election Strategist

Sarmad Hussain Referent German Bundestag

Holger Schlageter CEO and Director Schlageter Institut – Psychological Institute of Diagnostics and Development

Catherine Barr Windels Independent Public Affairs Consultant

2011 American Delegates

David S. Abraham Chief Executive Officer Clearwater Initiative Hitachi International Affairs Fellow Council on Foreign Relations

Asheesh Agarwal Of Counsel Ogletree Deakins

Nicole V. Agnew Vice President, Merchant Banking Goldman, Sachs & Co.

Daniel Clemens New Business Development Manager Google Inc.

Amy Beth Cyphert Assistant Director, Faculty Affiliate West Virginia University

Erin F. Delaney (Rapporteur) Academic Fellow and Lecturer-in-Law Columbia Law School

Paul DeLong Director of Marketing and Sales, North America Daimler – car2go

Rachel E. Dry Deputy Editor, Outlook The Washington Post

Norelie García Director, Federal Public Affairs AT&T

Anthony A. Goldsby Project Manager of Public-Private Partnerships Group Walsh Group

Brian E. Harrison Director, Health Care Practice DCI Group

Candace Celeste Jackson Attorney Nelson Mullins Riley & Scarborough, LLP **Courtney Killingsworth** Director of Programs Global Kids, Inc

Sujean Lee General Manager The History Channel Magazine

Mandy Schmitt Mahoney Vice President Southeast Energy Efficiency Alliance

Jose M. Mallea President Strategia, Inc.

Ikechi Ogbonna Senior Manager, Strategic Planning and Operations, International Public Affairs Pfizer Inc

Jennifer L. Parenti Lieutenant Colonel and Military Assistant to the Foreign Policy Advisor to the Chief of Staff U.S. Air Force

James H. Rohrbach Chief Product Officer Noodle Education, Inc. Head of Special Projects 2tor, Inc

Glenn J. Schatz President and Co-Founder ECoRE Ventures

Ganesh Sitaraman Assistant Professor of Law Vanderbilt Law School

Erik F. Swabb Associate, Regulatory and Government Affairs Department Wilmer Cutler Pickering Hale and Dorr LLP

Rachael A. Wagner Principal Lion Capital

2011 German Delegates

Anna-Theresa Arco Freelance Journalist

Corinna Bölhoff Counselor Permanent Representation of Germany to the European Union

Vincenz von Braun Founding Partner anchor Rechtsanwälte

Uwe Brinkmann Armament and Law Lecturer Führungsakademie der Bundeswehr

Helen Daeuwel Manager and Executive Assistant Daimler AG

Alexander Fugger Managing Director Fürst Fugger Zentralverwaltung

Stephan Grävinghoff Business to Business Manager Lilly Deutschland GmbH

Gloria Hartner Strategy Manager EADS Cassidian

Torsten Herbst Parliamentary Whip, FDP Parliamentary Group Saxon State Parliament Secretary-General FDP Saxony

Jan Kengelbach Principal BC Partners Ltd.

Antje Lein-Struck Secretary General Munich Security Conference

Robert Loef Senior Associate Nörr LLP Holger Niermann Economist and Deputy Head of Division Division of Economic Policy and Economic Development Federal Chancellery

Janosch Novak Vice President – Group Strategy and Planning Deutsche Bank AG

Domenica Preysing Doctoral Student Otto Suhr Institute, Free University of Berlin Policy Officer German Federal Ministry for Economic Cooperation and Development

Benjamin Rohé CEO, Entrepreneur, and Advisor make a startup GmbH

Tobias Rosefeldt Professor of Classical German Philosophy Humboldt University

Jennifer Ruholl Desk Officer Federal Ministry of Finance

Birgit Rummel Head of Regional Market Department SELA (Southern Europe/Latin America International Health) Munich RE/Munich Health

Ludger Johannes Wocken Principal Private Secretary of H.E. Christian Wulff Office of the President of the Federal Republic of Germany

Lars Zimmermann Chairman of the Management Board New Responsibility Foundation

Tripartite Young Leaders Conference

The American Council on Germany organized a Tripartite Young Leaders Conference in cooperation with the Dräger Foundation and the Polish Center for International Relations with the goal of creating an enduring network of future global leaders among the three countries. Forty Young Leaders from Germany, Poland, and the United States took part in the conference on "The European Union in Crisis: The Future of the Euro and the Eurozone," which was held at the Foundation for German-Polish Cooperation in Warsaw from November 13 to 15, 2011. The program is designed to develop leadership qualities in young professionals by encouraging dialogue across national boundaries and professional fields.

The participants include bankers, lawyers, and leaders from the private sector and public sector, along with academics, journalists, and researchers. The group is politically and geographically diverse. The conference agenda was shaped by the Young Leaders themselves, and the delegates participated as panelists in every discussion, along with providing reports at the final session.

The conference opened with a reception and dinner hosted by **Ambassador Janusz Reiter**, President of the Center for International Relations in Warsaw, and **William M. Drozdiak**, President of the American Council on Germany. The dinner speaker was **Jan Techau** (2008-10 Young Leaders Study Group member), Director for Carnegie Europe in Brussels, who shared his ideas on "The Time for a Strategic Europe."

The first session of the conference dealt with the escalating debt crisis in Europe and featured Sven Giegold, Member of the European Parliament, and Ryszard Petru, President of the Society of Polish Economists. The second session, "How Will the Euro Crisis Affect the Model of European Integration?" addressed the possibility of a total crisis resulting from the failure of the rescue package. Marek Belka, President of the National Bank of Poland, gave the Polish perspective on "How to Deal with the Economic and Financial Crisis in the EU." Małgorzata Kaluzynska from the Ministry of Foreign Affairs raised questions about coordination within the eurozone and European integration. In the evening, William A. Heidt, Charge d'Affaires at the U.S. Embassy, hosted a reception at his home for the conference participants.

On the second day of the conference, the rescue package was evaluated by **Rafał Antczak**, Vice-President of the Board in the Consulting Department at Deloitte. This session was moderated by Polish-American author **Andrew Nagorski** of the EastWest Institute in New York.

Another conference session was dedicated to role playing. The Young Leaders were asked to present the perspectives of bankers, the European Union, the Greek people, and Occupy Wall Street protesters. The Young Leaders who played these parts made this one of the liveliest segments of the conference. The final session was dedicated to a discussion about China and India, and their roles as either threats or anchors for Europe.

The conference itself was only the first step in forging a network among the delegates. Tripartite Young Leaders have remained in contact with one another since the conference and are preparing to work with the organizers to develop the program for their next meeting, in Brussels in 2012.

Delegates to the Tripartite Young Leaders Conference

Aimee Kanner Arias (American) Assistant Professor Department of Political Science Florida Atlantic University Boca Raton, Florida

Johannes Raphael Bahrke (German)

Editor Europa Plus ZDF Mainz, Germany

Wojciech Białożyt (Polish) Member of the Editorial Staff *Liberté!* magazine Warsaw, Poland

Jamila Bilimoria (American) Senior Manager Accounting and Reporting Siemens Corporation Iselin, New Jersey Susan Boedy (American) Principal and Director Investor Relations and Marketing Knightsbridge Advisers, LLC Boston, Massachusetts

Sven Böll (German) Head of the Business and Economic Desk SPIEGEL ONLINE Hamburg, Germany

Pola Cebulak (Polish) Ph.D. Student University of Geneva Geneva, Switzerland

Maia Comeau (American) Director of Congressional Relations The German Marshall Fund of the United States Washington, D.C.

Joanna Foust (American) Legislative Director Daimler Fairfax, Virginia

Justyna Gotkowska (Polish) Analyst German Foreign and Security Policy Centre for Eastern Studies Warsaw, Poland

Armin Häberle (German) Managing Editor and Head of Research FINANCE Emerging Europe FINANCIAL GATES GmbH, F.A.Z.-Institut Frankfurt am Main, Germany

Frank Hauben (American) Associate Bridgewater Associates New York, New York

Ekkhard Issel (German) Executive Director Investment Banking Division Morgan Stanley Bank AG Frankfurt am Main, Germany

Krzysztof Iszkowski (Polish) Assistant Professor Centre for the Study of Democracy Warsaw School of Social Sciences and Humanities Warsaw, Poland Julian Georg Jakob (German) Senior Policy Advisor on Development Policy FDP Parliamentary Group in the German Bundestag Berlin, Germany

Adam Jarosz (Polish) Ph.D. Student Nicolaus Copernicus University Toruń Toruń, Poland

Scott Johnson (American) F-16 Instructor Pilot and Olmsted Scholar U.S. Air Force Ljubljana, Slovenia

Artur Kluz (Polish) Partner Metropolitan Capital Solutions Warsaw, Poland

Matthew Kroenig (American) Assistant Professor of Government Georgetown University Stanton Nuclear Security Fellow Council on Foreign Relations Washington, D.C.

Małgorzata Krusiewicz (Polish) Ph.D. Student Warsaw School of Economics Warsaw, Poland

Sarah Marie Lenti (American) Political Consultant Alexandria, Virginia

Jeffrey Levine (American) Senior Financial Analyst U.S. Treasury Department Federal Reserve Bank of New York New York, New York

Johannes Lindner (German) Advisor Oversight Division DG-Payments and Market Infrastructure European Central Bank Frankfurt am Main, Germany

Sebastian Litta (German) Fellow/Project Director Stiftung Neue Verantwortung Berlin, Germany Ignacy Morawski (Polish) Main Economist The Polish Bank of Entrepreneurship Warsaw, Poland

Emilie Ngombom (American) Director Programs and Public-Private Partnerships Global Community Enterprise New York, New York

Katarina Niewiedzial (German) Director Das Progressive Zentrum Berlin, Germany

Marco Overhaus (German) Research Associate German Institute for International and Security Affairs Berlin, Germany

Mitra Qurban (German) Executive Coordinator for Corporate Public Policy and Responsibility Deutsche Post DHL Bonn, Germany

Ralf Retter (German) Desk Officer Federal Ministry for Economic Cooperation and Development Bonn, Germany

David Rossbach (American) Assistant Professor of Political Science Chatham University Pittsburgh, Pennsylvania

Jan Schildbach (German) Vice President, Senior Economist Banking, Financial Markets, Regulation Deutsche Bank Research Frankfurt am Main, Germany

Zornitsa Stoyanova-Yerburgh (American) Managing Editor Ethics & International Affairs Journal Carnegie Council for Ethics & International Affairs New York, New York

Jennifer Stutsman (American) Speechwriter to the Deputy Secretary of Energy U.S. Department of Energy Washington, D.C. Anna Visvizi (Polish) Associate Professor Department of International Business and European Affairs (IBEA) The American College of Greece (DEREE) Athens, Greece

Oliver Wiechoczek (German) Senior Advisor to the German Board Members European Investment Bank Berlin, Germany

Jarosław Wiśniewski (Polish) Ph.D. Student European Studies King's College London London, United Kingdom

Rafał Wiśniewski (Polish) Ph.D. Student Faculty of Political Science and Journalism Adam Mickiewicz University Poznań, Poland

Frederike Wolf (German) Political Consultant Miller und Meier Consulting GmbH Berlin, Germany

Izabela Zygmunt (Polish) Field Officer for Multilingualism European Commission Warsaw, Poland

McCloy Fellowships



Before attending a Kansas State football game, the German McCloy Fellows in Agriculture met Kansas Governor Sam Brownback (center). The fellows are (from left) Stefan Metzdorf, Senior Project Manager at the Deutscher Bauernverband; Thomas Huschle and Peter Hoffmann, both Independent Farmers; and Jörg Hilger, Chief Executive Officer of the Sächsicher Landesbauernverband.

Under the auspices of the American Council on Germany, 28 Americans and Germans were awarded McCloy Fellowships in 2011. The fellowships give individuals in relatively early stages of their careers the opportunity to travel across the Atlantic for three weeks to meet with their counterparts and discuss best practices. The fellowships are designed to build transatlantic bridges by fostering dialogue and promoting understanding. The McCloy Fellowships are named after John J. McCloy, the founding Chairman of the ACG.

Since the creation of the fellowship program in 1976, more than 750 McCloy Fellows in Agriculture, Environmental Policy, Journalism, and Urban Affairs have traveled abroad to pursue timely articles, meet with policymakers, and undertake research of their own design. While the fellows represent various backgrounds and industries, they share similar qualities of ambition, leadership, and intellectual curiosity. These traits have contributed to the success of the program.

Once the fellows have returned, many maintain their relationships by continuing to draw from the expertise of their transatlantic peers, staying engaged not least with the help of social media. Fellowship alumni have the chance to host future groups of fellows as they travel. The network of Germans and Americans who have traveled as McCloy Fellows continues to thrive.

Agriculture

The American McCloy Fellows in Agriculture travel to Germany in a small group and meet with professionals within the agricultural industry, including farmers and policymakers. The four fellows for 2011 – who hailed from Colorado, Ohio, Oregon, and Washington, D.C. – traveled in September and met with representatives from the Deutscher Bauernverband (German Farmers Association) as well as fellowship alumni. Fellows discussed the differences and similarities in agriculture in Germany and the United States, from government funding to meatpacking. The fellows had the opportunity to visit farmers' markets, vineyards, and dairy farms while in Germany.

The German counterparts traveled to the United States in late October to meet with American farmers and local officials, along with the American Farm Bureau Federation. The four German McCloy Fellows – from Achern, Bonn, Dresden, and Perl Büschdorf – visited farms, factories, breweries, and government offices while in America, discussing topics such as soy production and nongovernmental organizations. The fellows traveled to Washington, D.C., California, Kansas, Louisiana, and Pennsylvania before finishing their fellowship in New York City.

The ACG extends its thanks to the American Farm Bureau Federation and the Deutscher Bauernverband for their assistance in identifying qualified candidates for the agriculture fellowships and for ensuring the fellows' itineraries are tailored to their professional interests.

Environmental Policy

The ACG awards the McClov Fellowships in Environmental Policy to talented professionals in the fields of environmental policymaking, research, and journalism to travel across the Atlantic to conduct research. In 2011, six McCloy Fellowships were awarded to Americans and Germans. Anke Schulmeister, Senior Forest Policy Officer for the European Office of the World Wildlife Fund, researched the illegal timber trade in the United States. Amanda Bilek, Energy Policy Specialist at the Great Plains Institute, is researching Germany's success with biogas. Philine Gaffron, Senior Researcher for the Institut für Verkehrsplanung und Logistik at Technische Universität Hamburg-Harburg, examined urban transportation and environmental justice within the United States. Brian Marrs, a Graduate Student in Environmental Management at Yale University, evaluated the supply and demand of Germany's natural gas resources. The ACG is appreciative of the cooperation of Ecologic Institute in this field.

Journalism

The American Council on Germany awards the McCloy Fellowships in Journalism to skilled American and German journalists to pursue stories on issues affecting the transatlantic relationship. The fellows conduct interviews while traveling for three weeks. In 2011, three Americans and three Germans were awarded the fellowship to research timely topics and make cross-cultural comparisons. Assia Boundaoui, a Graduate Student at the NYU School of Journalism, is researching the effects of the Arab Spring on immigration policies in Germany and the European Union. Alison Jones, a Freelance Journalist and Radio Reporter from North Carolina, examined the experience of German POWs in the United States during World War II. Steve Przybilla, a Reporter for Mittelbadische Presse, traveled to California to research the West Coast's preparedness for earthquakes in a post-Fukushima world.

The American McCloy Fellows in Journalism are selected by a panel of distinguished journalists. The members of the selection jury for the 2011 American journalists were ACG Board Member **Lee Cullum**, host of "CEO," a series of television interviews with business leaders on KERA-TV & FM; **Josh Friedman**, Director of Maria Moors Cabot Prizes at the Columbia University Graduate School of Journalism; and **Michael Parks**, a Professor at the University of Southern California Annenberg School for Communication, together with ACG President **William M. Drozdiak**.

Urban Affairs

The McCloy Fellowships in Urban Affairs help develop dialogue between government officials in the United States and Germany. Fellows travel as a group for three weeks, meeting with local government leaders to discuss best practices in city planning, immigrant affairs, transportation, and energy reform.

In March of 2011, four German McCloy Fellows came to the United States for three weeks. The fellows – from Leipzig, Nürnberg, Osnabrück, and Stendal – met with officials from various areas of the United States, including New York, Oregon, Washington, and Wyoming, in addition to attending the National League of Cities' Congressional Conference in Washington, D.C.

The American McCloy Fellows – from Indiana, North Dakota, Ohio, and Texas – traveled to Germany in September of 2011. The fellows met with city officials and policymakers from various cities, including Berlin and Cologne. The fellows had the opportunity to discuss topics such as the revitalization of former East German communities and sustainable city planning.

The ACG would also like to thank the **National League of Cities** and the **Deutscher Städtetag** (German Association of Cities) for their assistance in selecting candidates and for helping with the coordination of the fellows' itineraries.

Other Fellowships

Goldman Fellowship

The Dr. Guido Goldman Fellowship for the Study of German and European Economic and International Affairs is awarded each year to a talented young American scholar whose research focuses on German economic and international policy within a wider European context. The fellowship was launched in 2003 to honor political scientist and ACG Board Member **Guido Goldman**, Director of German Studies at the Minda de Gunzburg Center for European Studies at Harvard University.

In 2011, the Goldman Fellowship was awarded to **Elizabeth Bennett**, a Ph.D. candidate from Brown University in Providence, Rhode Island. Ms. Bennett is conducting research on certified fair trade policy in Germany. This is building upon her dissertation on how transnational civil society groups develop and implement voluntary ethical certification systems.

Hunt Fellowships

The American Council on Germany awards the Dr. Richard M. Hunt Fellowships for the Study of German Politics, Culture, and Society each year to promising American scholars whose work explores key themes in modern German society or political, cultural, and social history of Germany. The fellowships were established in 2003 in honor of **Richard M. Hunt**, former President and current Vice Chairman of the ACG, who is a respected historian and was a mentor to many young academics at Harvard University.

In 2011, two Hunt Fellowships were awarded. **Hans Leaman**, a Ph.D. candidate from Yale University in New Haven, Connecticut, was awarded the fellowship to continue his research on religious influences in early modern Germany. **Willeke Sandler**, a Ph.D. candidate from Duke University in Durham, North Carolina, researched colonialist identity in Germany during the Third Reich.

Kellen Fellowships

Each year the Anna-Maria and Stephen M. Kellen Fellowships enable Berlin-based German journalists to travel to the United States to conduct interviews and research timely transatlantic topics. The Kellen Fellowships began in 1997 thanks to the generous support of the Anna-Maria and Stephen Kellen Foundation, which was established by Anna-Maria Kellen and the late Stephen M. Kellen, a Berlin native who was an ACG Director and Co-Chairman of the New York investment firm Arnhold and S. Bleichroeder Holdings, Inc.

Four Kellen Fellowships were awarded in 2011. Sebastian Lange, the Editor-in-Chief of *Politik und Kommunikation*, was awarded the fellowship to research transparency in U.S. politics and the 2012 Presidential Election; Katja Schlesinger, a Reporter for Deutschlandradio Kultur, explored the future of Guantanamo Bay prison; Markus Wacket, Senior Correspondent for Reuters in Berlin, is conducting research on the green industry in the United States; and Nadine Wojcik, a Reporter for Deutsche Welle, focused on the gentrification of major cities in the United States and Germany.

2011 McCloy Fellows

Agriculture

Tracy Grondine Director of Media Relations American Farm Bureau Federation Woodbridge, Virginia

Katherine Harrison Owner/Operator Harrison Farm Groveport, Ohio

Jörg Hilger

Chief Executive Officer Sächsischer Landesbauernverband e.V. Dresden, Germany

Peter Hoffmann Independent Farmer Perl Büschdorf, Germany

Thomas Huschle Independent Farmer Achern, Germany

Shane Otley Independent Farmer Baker City, Oregon

Stefan Metzdorf Senior Project Manager Deutscher Bauernverband Bonn, Germany

Chad Vorthmann Vice President of Organization Colorado Farm Bureau Centennial, Colorado

"The fellowship was enlightening both personally and professionally. I learned a great deal about the rich history of German culture and its cities. The fellowship engaged us at all levels from policy to development. I have a greater respect for historic preservation as a result of the time spent in German cities."

Freddy Collier, Jr. 2011 American McCloy Fellow in Urban Affairs

Environmental Policy

Amanda Bilek Energy Policy Specialist Great Plains Institute Minneapolis, Minnesota Project: "Examining Key Policy Factors to Germany's Biogas Success"

Philine Gaffron

Senior Researcher Institut für Verkehrsplanung und Logistik Technische Universität Hamburg-Harburg Hamburg, Germany Project: "Urban Transportation and Environmental Justice – Broadening the Perspective"

Verena Graichen

Senior Researcher Öko-Institut Berlin, Germany Project: "Emission Trading Schemes: An Environmental Policy Instrument Developing Between the U.S. and Europe"

Ari Kahn

Electric Vehicle Program Manager New York City Mayor's Office New York, New York Project: "Germany's Use of the Electric Car"

Brian Marrs

Graduate Student Yale University New Haven, Connecticut Project: "The Gateway to Low-Carbon Energy"

Anke Schulmeister

Senior Forest Policy Officer World Wildlife Fund Brussels, Belgium Project: "Legislation Against Trade in Illegal Timber Products"

Journalism

Anna von Bayern

Politics Reporter and Editor Bild am Sonntag Berlin, Germany Project: "Supporting the Arab Democratic Awakening: Proposal for a Joint Long-Term Western Strategy"

Assia Boundaoui

Graduate Student New York University School of Journalism Freelance Journalist New York, New York Project: "The Arab Spring and Illegal Migration Into Europe"

Zachary Gottlieb

Web Production Manager Greentech Media Brooklyn, New York Project: "Ways Germany Uses Smart-Grid Technologies"

Lissy Kaufmann

Freelance Journalist Munich, Germany Project: "Environmental Protection Policies in the U.S."

Alison Jones

Freelance Journalist and Radio Producer Durham, North Carolina Project: "The German POW Experience in America"

Steve Przybilla

Journalist Mittelbadische Presse/Reiff Media Offenburg, Germany Project: "The West Coast on the Brink of an Earthquake Disaster"

"Fortunately we had three whole weeks for meetings and the exchange of ideas with Americans who actively form and develop U.S. farming and food business with talent and creativity. What remains now are new friends in the USA, suggestions and useful knowledge for our own business, project ideas in the field of youth education, new partners for common leadership development programs (and a lot more), and the sincere gratitude of the four German McCloy Fellows! We will be very happy to host our American exchange partners in fall 2012!"

Stefan Metzdorf 2011 German McCloy Fellow in Agriculture

Urban Affairs

Claudia Bierbaum Executive Officer in Urban Planning City of Osnabrück, Germany

Freddy Collier, Jr. Chief Planner City of Cleveland, Ohio

Palermo Galindo

Planner and Hispanic and Immigrant Liaison City of Fort Wayne, Indiana

Tyrone Grandstrand

City Council Member City of Grand Forks, North Dakota

Stefan Heining

Head of Division of Urban Development Planning City of Leipzig, Germany

Mandy Krümmel

Head of Central Administration and Organization City of Stendal, Germany

Kimberlee Probasco Senior Management Analyst City of Arlington, Texas

Britta Walther

Head of Division of Housing and Urban Revitalization City of Nürnberg, Germany

Occasional Papers

#1: "A New Era in German-American Relations"

An address by **Ambassador Robert M**.

Kimmitt, incoming Chairman of the American Council on Germany, Independent Chairman of the Deloitte Center for Cross-Border Investment, and Senior International Counsel at Wilmer Cutler Pickering Hale and Dorr LLP At the American Council on Germany's Annual Meeting of the Members March 31, 2011 New York City

#2: "Financial Stability – Challenges from a European Perspective"

An address by **Andreas Dombret**, Member of the Executive Board of the German Bundesbank Before the American Council on Germany April 13, 2011 New York City

#3: "Germany and the United States: Common Solutions for Common Problems?"

An address by **Michael Fuchs**, Member of the German Bundestag (CDU/CSU) Before the American Council on Germany April 18, 2011 New York City

#4: "Transatlantic Foreign and Security Policy in Focus: Common Problems, Shared Solutions"

An address by **Jürgen Trittin**, Chairman of Alliance 90/The Greens in the German Bundestag Before the American Council on Germany July 15, 2011 New York City

#5: "Germany's Role in the Global Economy"

An address by **Jens Weidmann** (2004 ACG Young Leader), President of the German Bundesbank Before the American Council on Germany September 26, 2011 Washington, D.C.

#6: "The Pathology of the Euro Crisis"

An address by **Ambassador John Kornblum**, Senior Counsel at Nörr LLP Before the American Council on Germany and American Friends of Bucerius November 15, 2011 New York City

#7: "Germany's Foreign and Security Policy"

An address by **Theo Sommer**, Editor-at-Large of *DIE ZEIT* Before the American Council on Germany and American Friends of Bucerius December 12, 2011 New York City

Special Publications

The 19th Annual John J. McCloy Awards Dinner

Honoring **Ellen Kullman**, Chair of the Board and Chief Executive Officer of DuPont, and **Peter Löscher**, President and Chief Executive Officer of Siemens AG, with a special award presentation to **Henry A. Kissinger**, former Secretary of State and an ACG Board Member June 14, 2011 New York City

The 33rd American-German Young Leaders Conference

"Wanted: Strategies for a Revitalized Transatlantic Partnership and Why It Matters"

Report prepared by **Erin F. Delaney** (2011 Young Leader), Academic Fellow at Columbia Law School, with contributions from other delegates August-September 2011 Munich and Berlin

2011 John J. McCloy Awards Dinner



ACG Honorary Vice Chairman Paul A. Volcker, former Chairman of the Federal Reserve Board, presenting the McCloy Lifetime Achievement Award to Henry A. Kissinger, former Secretary of State and an ACG Board Member (left to right)



ACG President William M. Drozdiak; McCloy Award recipients Peter Löscher, President and Chief Executive Officer of Siemens AG, and Ellen Kullman, Chair of the Board and Chief Executive Officer of DuPont; Henry A. Kissinger, former Secretary of State and an ACG Board Member, recipient of the McCloy Lifetime Achievement Award; and Ambassador Robert M. Kimmitt, Chairman of the American Council on Germany, Independent Chairman of the Deloitte Center for Cross-Border Investment, and Senior International Counsel at Wilmer Cutler Pickering Hale and Dorr LLP (left to right)



Former ACG Board Member John J. McCloy II, Chairman of the Board of Gravitas Technology, Inc., and McCloy Award recipient Ellen Kullman, Chair of the Board and Chief Executive Officer of DuPont



McCloy Award recipient Peter Löscher, President and Chief Executive Officer of Siemens AG, and Henry A. Kissinger, former Secretary of State and an ACG Board Member, recipient of the McCloy Lifetime Achievement Award (left to right)

The American Council on Germany presents John J. McCloy Awards each year to the leader of an American firm and the leader of a German firm for their work to enhance the transatlantic economic relationship. First presented in 1993, the awards are named in honor of John J. McCloy, the founding Chairman of the American Council on Germany and the first civilian U.S. High Commissioner for Germany after World War II, who also served as an advisor to every U.S. President from Franklin Roosevelt to Ronald Reagan. The awards pay tribute to Mr. McCloy's tireless efforts to promote closer transatlantic ties.

The ACG presented the 2011 John J. McCloy Awards to **Ellen Kullman**, Chair of the Board and Chief Executive Officer of DuPont, and **Peter Löscher**, President and Chief Executive Officer of Siemens AG, on June 14 at the Grand Hyatt at Grand Central in New York City for their and their companies' work to enhance transatlantic ties. In addition, **Henry A. Kissinger**, former Secretary of State and an ACG Board Member, received the McCloy Lifetime Achievement Award for his longtime commitment to promoting a closer transatlantic partnership. More than 550 businesspeople, dignitaries, and other luminaries were in attendance.

Ambassador Robert M. Kimmitt, Chairman of the American Council on Germany, Independent Chairman of the Deloitte Center for Cross-Border Investment, and Senior International Counsel at Wilmer Cutler Pickering Hale and Dorr LLP, who earlier served as U.S. Ambassador to Germany, was the host for the evening and presented the McCloy Awards to Mrs. Kullman and Mr. Löscher at the Council's 19th annual dinner. The McCloy Lifetime Achievement Award was presented to Dr. Kissinger by ACG Honorary Vice Chairman **Paul A. Volcker**, former Chairman of the Federal Reserve Board.

Ambassador Klaus Scharioth, then Ambassador of Germany to the United States, delivered remarks at the dinner and relayed a letter from Chancellor Angela Merkel. Others in attendance included Ambassador Peter Wittig, Permanent Representative of Germany to the United Nations; Horst Freitag, then Consul General of Germany in New York; W. Michael Blumenthal, former U.S. Secretary of the Treasury; and former ACG Board Member John J. McCloy II, Chairman of the Board of Gravitas Technology, Inc.

The American Council on Germany would like to express its great thanks to those who participated in the McCloy Awards Dinner for providing vital funding for the Council's Young Leader programs, fellowships, highlevel conferences, policy discussions around the United States, and other initiatives.

Underwriters

Patrons

Alcoa AT&T CSC Davis Polk & Wardwell LLP Debevoise & Plimpton LLP Deloitte Deutsche Bank DuPont Siemens Corporation Allianz of America Corporation Arnhold and S. Bleichroeder Holdings, Inc. **BASF** Corporation Bosch Cravath, Swaine & Moore LLP Crowell & Moring LLP DHL Ernst & Young LLP JPMorgan Lilly Mannheim LLC Mayer Brown LLP Milbank, Tweed, Hadley & McCloy LLP PricewaterhouseCoopers LLP Shearman & Sterling LLP Skadden, Arps, Slate, Meagher & Flom LLP

Sponsors

Aon Hewitt BayernLB Bloomberg Citigroup Clifford Chance US LLP Commerzbank AG DZ BANK Goldman Sachs IBM Kirkland & Ellis LLP Liberty Mutual Ogilvy Pacific Resources Special Risk & **Insurance Services** Patterson Belknap Webb & Tyler LLP PHD Sidley Austin LLP SourceRight Solutions Sphere Consulting LLC **Tishman Speyer** Towers Watson UnitedHealthcare

Friends

Kathleen King von Alvensleben Anthem BCBS Aquiline Capital Partners LLC Augustin Partners LLC William M. Barron BIT **Boston Consulting Group** Boyden Global Executive Search Cigna **Cooper Notification** Lee Cullum Dechert LLP David W. Detjen EAG European Advisory Group Guido Goldman Rudolph S. Houck ISP Leader & Berkon LLP Littleton Joyce Ughetta Park & Kelly LLP MSC Industrial Supply Co. MullinTBG Dan L. Nicewander Thomas Sauermilch Staples Edward Tanenbaum Turner Supply Company W.W. Grainger The Walt Disney Company James Wolfensohn

Corporate Membership Program

As part of its mission to advance the understanding of key economic and political issues on the transatlantic agenda, the American Council on Germany is committed to working closely with the German-American business community. The ACG's corporate membership program provides business leaders with access to top economic officials and other leaders at high-level conferences and discussions on current transatlantic business issues and a forum where they can network and discuss issues of mutual concern. In addition, corporate members receive special publications and mailings. Top contributors are automatically members of the Business Advisory Committee (BAC).

With no shortage of political and economic flux in 2011, the American Council on Germany was all the more dedicated to providing the German-American business community with timely information and encouraging an ongoing dialogue on rapidly evolving developments. As the euro crisis compounded in the fall, the ACG welcomed numerous German officials to New York City to offer their perspectives on the political and financial implications on both sides of the Atlantic – and beyond. BAC members were also invited to a slate of activities in July in Berlin, including the Council's conference on "The Transatlantic Partnership in the 21st Century," additional policy discussions, and the premiere performance of the Alvin Ailey American Dance Theater in the capital.

The Council is very grateful for the support of all of its corporate members, especially at a time of financial tumult. The ACG would also like to express special thanks to the Co-Chairmen of the Business Advisory Committee: ACG Board Member **Dale L. Ponikvar**, Partner at Milbank, Tweed, Hadley & McCloy LLP, who also serves as the ACG's Counsel, and **Christian Jagenberg**, Executive Vice President and General Manager of NORD/LB.

Corporate Leaders

(\$10,000 and above)

Arnhold and S. Bleichroeder Holdings, Inc. AT&T Bayer Corporation BMW (US) Holding Corp. Daimler Deutsche Bank AG Eli Lilly and Company Goldman Sachs The Halle Foundation Lufthansa Mercedes-Benz USA, LLC Pfizer Inc Siemens

Corporate Associates

(\$5,000-\$9,999)

Baldwin-Gottschalk Group **BASF** Corporation Citi Commerzbank AG Curtis, Mallet-Prevost, Colt & Mosle LLP Debevoise & Plimpton Deloitte & Touche Deutsche Post DHL - North America Deutsche Telekom DZ BANK Ernst & Young **JPMorgan** Chase Mannheim LLC Milbank, Tweed, Hadley & McCloy LLP Nörr LLP NORD/LB Paramount Group PricewaterhouseCoopers LLP Sidley Austin LLP Volkswagen of America Wilmer Cutler Pickering Hale and Dorr LLP

Corporate Contributors

(Up to \$4,999)

BayernLB KBR Corporate Finance Inc. Landesbank Hessen-Thüringen Locke Lord LLP Medley Global Advisors R&J Investors Ramer Equities Inc.

Co-Sponsors and Collaborating Organizations

- Aareal Bank AG
- Allianz SE
- Alston + Bird LLP
- American Farm Bureau Federation
- American Friends of Bucerius
- American Jewish Committee of Dallas
- American Jewish Committee of Philadelphia
- Arnold & Porter LLP
- Atlantik-Brücke e.V.
- Baker & McKenzie LLP
- Bausparkasse Schwäbisch Hall AG
- bayme vbm The Employers' Associations for the Bavarian Metalworking and Electrical Industries
- Boston Committee on Foreign Relations
- John J. Calaman and Marjorie Nesbitt
- Center for International Relations in Warsaw
- Columbia University Graduate School of Journalism
- Consulate General of Germany in Chicago
- Consulate General of Germany in New York
- Consulate General of Germany in San Francisco
- Crowell & Moring LLP
- Daimler AG
- Dallas Goethe Center
- Dallas Holocaust Museum
- The Dallas Museum of Art
- Deutsche Bank
- Deutscher Bauernverband
- Deutscher Städtetag
- Deutsches Haus at NYU
- Dräger Foundation
- DZ BANK Group
- Ecologic Institute
- Federal Reserve Bank of Dallas' Globalization and Monetary Policy Institute
- Florida Atlantic University
- German-American Business Association of California
- German-American Business Council of Boston, Inc.
- German-American Chamber of Commerce of the Midwest, Inc., Minnesota Chapter
- German-American Chamber of Commerce, Inc., Philadelphia
- German-American Chamber of Commerce South, Tennessee Chapter
- German-American Chamber of Commerce of the Southern U.S., Inc.
- German-American Heritage Foundation of the USA, Inc.
- German Marshall Fund of the United States
- German Society of Pennsylvania
- German Study Group of Boston
- Germanic-American Institute
- Goethe-Institut San Francisco
- Heinrich Böll Foundation
- Honorary Consul of Germany in Minneapolis
- Richard M. Hunt

- Indianapolis-Cologne Sister City Committee
- Institute of World Affairs
- International Center of Indianapolis
- Jewish Community Relations Committee
- JPMorgan Chase
- Konrad Adenauer Foundation
- Landesbank Hessen-Thüringen
- Leo Baeck Institute
- Lilly Deutschland
- Locke Lord LLP
- Lutheran Child and Family Services
- The Madison Committee on Foreign Relations
- Marsh GmbH
- Max Kade German-American Center at Indiana University-Purdue University Indianapolis
- McDermott Will & Emery
- Minda de Gunzburg Center for European Studies at Harvard University
- Montgomery, McCracken, Walker & Rhoads, LLP
- National League of Cities
- Nörr LLP
- Pfizer Inc
- Pfizer Deutschland GmbH
- Parker Poe Adams and Bernstein LLP
- Pillsbury Winthrop Shaw Pittman LLP
- Reiss+Preuss LLP
- Rotary Club of Dallas
- Sidley Austin LLP
- Southern Methodist University's John Goodwin Tower Center for Political Studies
- State of Bavaria United States Office West Coast Division
- Telefónica Germany GmbH & Co. OHG
- UBS
- University of Pennsylvania's German Studies Department and History Department
- University of Pittsburgh's Office of the Vice-Provost for Research, European Union Center of Excellence and European Studies Center, Office of the Dean, and Swanson School of Engineering
- University of Richmond
- University of Wisconsin-Madison Center for German and European Studies (A DAAD Center of Excellence)
- The University of Wisconsin-Madison European Union Center of Excellence
- vbw The Bavarian Industry Association
- VERIZON
- Kurt Viermetz
- Weatherhead Center for International Affairs at Harvard University
- World Affairs Council of Charlotte
- World Affairs Council of Northern California
- World Affairs Council of Philadelphia
- World Affairs Council of Pittsburgh

2011 Roster of Individual Members

Michaela Abels Jefferson L. Adams Courtney Adante Thilo C. Agthe Arthur Yorke Allen Michael A. Almond Emilv Altman Jessica Altschul Peter S. Alwardt Reinhard Andress Sebastian Arango Henry H. Arnhold Christian Artmann Ronald D. Asmus Harold T. Atkins Paul Stewart Atkins Reinhard Augustin Alex M. Azar II Wolfgang Baare-Schmidt Eva Babei C. Margarethe Baillou Harm Bandholz C. Robert Barker III William Barron Frederick W. Bartelsmeyer Brad L. Barton William M. Bass Caroline E. Bassett Matthias G. Baudisch Gregg E. Bauer Lawrence A. Bauer Peter V. Baugher Anna von Bavern Paul Melot de Beauregard Florian Becker Robert W. Becker William W. Beddow Ronald J. Bee Robert M. Beecroft John L. Behling, Jr. Hugo Beit Andre Belelieu John B. Bellinger III Alexander Bender Erica E. Bens Marcel A. Bens Andrea Bentschneider Bradford A. Berenson J. Frederick Berg, Jr. Sven Olaf Berggoetz Dieter Bergt Kevin Bertram Rudy H. Beutell Sebastian G. Biedenkopf Iohannes M. Biermann Andreas Billmeier J.D. Bindenagel Robert A. Black Christian T. Blackwell Robert D. Blackwill Michael D. Blechman Bryce C. Blegen Bernhard Juergen Bleise Sol Z. Bloomenkranz Joseph Blum Constantin R. Boden Bruce E. Boevers Brigitte G. Bomm David V. Bonfili Michael P. Bornemann William J. Bott Eve Wilson Bower Ernestine Bradley Philip O. Brandes Marcus Brauer

Rainer Braun Andreas K. Bremer Alexander M. Brill Esther D Brimmer Paula Broadwell Charles N. Brower Keirn C. Brown, Jr. Reginald J. Brown Willard Bruce Reinhard Bruch Christian C. Brune Siegfried Brunner Oliver G. Buck Richard R. Burt Martin Bussmann Iames Michael Byrne John J. Calaman Edwina S. Campbell Joseph F. Campbell, Jr. John Canady Richard J. Caples C.W. Carson, Jr. Theodore N. Carter M. Blouke Carus Dagmar A. Cassan Ted J. Chiappari Uwe Christians Volker Christians James W. Cicconi Robert M. Clark Steven C. Clemons William M. Clossev Ariel Cohen E. Thomas Coleman Russell F. Coleman Nancy Walbridge Collins Heather Ann Conley Anthony I.R. Cook Jay W. Cooper Bryan N. Corbett Ronald D. Coyle Lew W. Cramer Melinda Creasman Lee Cullum William P. Curran Robert E. Curry III Michael R. Czinkota Charles H. Dallara Kenneth W. Dam Marcia W. Dam Bal G. Das Karen F. Davidson Christine Davies Lauren K. Day Richard Debs Robert K. Decelles Hans W. Decker Bern E. Deichmann Erin F. Delaney Logan D. Delany, Jr. Ruth E. Denk Stephanie Denkowicz David W. Detjen Dieter Dettke Wolfgang Dietrich Andreas Dische Charles W. Dittrich Ronald F. Docksai Astrid Doerner Felix Dohna Jeffrey J. Donarski Karen Donfried Robert F. Donovan Robert J. Donze Marisa Doppler

Melanie Dreyer-Lude Lawrence S. Eagleburger N. Cabot Earle, Jr. George A. Eberstadt Walter A. Eberstadt Donna R. Ecton Dean Christopher F. Edley, Jr. Janet McCune Edwards Alan van Egmond Juliane H. van Egmond Marcus Ehrhardt Stanton Paul Eigenbrodt Nicole Eldredge Robert F. Ellsworth Wolfgang Engel Enno W. Ercklentz, Ir. Cord H. Ernst Marcus A. Ernst Joseph M. Erwin Andre Esperling Christine Estereicher Irene von Estorff Florian von Eyb Sara Ann Fagin Sebastian A. Fairhurst Gabrielle U. Falger Ronald L. Faris Annamaria Fato Tibor Fedke Lawrence Feick Ieffrev Feltman Udo Fenchel Robert L. Fenstermacher, Jr. Heidi B. Fenton Edwin J. Feulner, Jr. Charles K. Fewell, Ir. Anthony J. Fiore Robert I. Fiore Peter Fischer Richard W. Fisher Robert S. Fisher Peter Flanigan Thomas S. Folev Frank J. Folz III Justin Fox Andrew D. Frank Andrew V. Frankel Marc E. Frey John G. Froemming Al From Alton Frye Johannes K. Gabel Shellev A. Galbraith Daniel Martin Gallagher, Jr. Paul Gallagher Shawn Gallagher John Galvin Nicholas P. Gardiner Henrike Garkisch-Mobed Karl Geercken Gary L. Geipel Werner Geissler James W. Gerard Hans-Michael Giesen Iarobin Gilbert Irene Magers Gingold Joel N. Glassman Guido Goldman Joshua Gotbaum Frank K. Gottschalk Eric C. Graage Helmut Grasse James R. Green Gregor F. Gregorich Gunther E. Greiner

Hartmut G. Grossmann Juergen Grossmann Markus Grüneisl Albert E. Guarnieri Andrew Gundlach Arthur B. Gunlicks Leonard B. Guttman Samuel S. Hageman Daniel S. Hamilton Hugh G. Hamilton, Jr. James N. Hamilton Hanns-Christian L. Hanebeck Michael G. Hanpeter Peter B. Hanson Paula Hanssen Rudolph W. Hardy John A. Hargraves William R. Harman Charles S. Harris Hope M. Harrison Thomas J. Harrold, Jr. Florian Hartmann Juliane Hauke Ann Marie Hauser Gregory F. Hauser Rita E. Hauser Charles B. Heck Lansing G. Hecker Thomas M. Heering Hubertus Heimann H.A. Tillmann Hein Ralph Heins Rolf H. Heitmeyer Thomas P. Henry Elliot I. Hen-Tov Leon Hen-Toy Hansiörg Heppe Rosario E. Heppe Judith F. Hernstadt Karl G. Herold John M. Herrmann II Heinz Jürgen Hess William Hetzler Christoph W. Heuer J. Kenneth Hickman Edward T. Hightower Alexander Hiller Hauke Hintze Katrin Hochstetter Michael W. Hodin Eva Maria Hoeller-Cladders Ulrike Hoffmann-Burchardi Francis O'Brien Hogan Oliver Hohenstatter Jorn A. Holl James F. Hollifield Arthur W. Hollingsworth H. Friedrich Holzapfel Burkart Holzner Alexis Hombrecher Roland Honekamp Rodney E. Hood Astrid Horan Karl Hormann Robert D. Hormats **Richard Hornik** Scott Horton Rudolph S. Houck Richard Ralston Hough III Karen Elliott House Erik Hower Curtis J. Hoxter Spencer S. Hsu Iosef Huber

Stephen C. Grill

Catherine Hug Thomas L. Hughes Heiko Hummel Ralph Humphrey Richard M. Hunt William E. Hunt Stephen K. Hunter Timothy P. Hurley Amy Fay Isaacs Herbert H. Jacobi Mary Jo Jacobi-Jephson Michael Jakob James L. Johnson, Jr. Konrad H. Iarausch Iosef Ioffe Sheridan Johns Helge Jordan Monu Joseph Irmintraud Iost Achim A. Jungbluth Kenneth I. Juster Ulrich Kahlow Karl Kaiser Otto A. Kaletsch Jan-Friedrich Kallmorgen Susan L. Karamanian Peter H. Kaskell Sebastian F.C. Kaufmann Daniel P. Kearney, Jr. Christopher A. Keber H. Michael Keden Dustin L. Keele Gisela Keller Robert K. Kelley Arthur L. Kelly Francis J. Kelly Thomas L. Kelly II Steven Kelman Maximilian W. Kempner Jan Kengelbach R. Craig Kennedy Steffen Kern Rodney K. Kerner Karen E. Kerr R. Donald Keysser Birgit Kienzle Robert M. Kimmitt Alfred H. Kingon J. Wilfried Kischkat Henry A. Kissinger Josef Klee Brian K. Klein David Klein Klaus Kleinfeld Paul Kleinschmidt Albert B. Knapp Michael Knigge Arend Julius Koch E Peter Kohler John C. Kornblum Sven Korndoerffer Melissa Kovacs Torsten H. Kracht Herbert H. Krauss Lili Seggos Krech Monika H. Kroener Gerald Kromer Uwe Krueger Dennis R. Kruse Christina M. Ksoll Roger M. Kubarych Matthias Kubicek Lawrence A. Kudlow Iennifer Martin Kuhn

Milton W. Hudson

Karen A. Kurrasch Donald B. Kursch Birgit Kurtz Brian K. Kurzmann Arthur B. Laby Kelly Parsons Lai Grant M. Lally Ute Wolff Lally Nicholas D.J. Lane Christoph Lange Lars Lange Brian K. Langenberg Inge LaSusa Karen Laureano-Rikardsen Hugh R. Law Sarah P Law Richard Lehne Marc Lemcke Kurt Leopold Thorsten Liebert Justin W. Lilley Andreas Lindemann Kenneth Lipper John Lipsky Alexander S.J. Lis Aurelian J.A. Lis Eric H. Loeb Alexander Loefken Ruediger Loewe John David Lovi Allyson M. Lowe Frank E. Lov Oliver Luck William H. Luers Richard E. Lutringer Paul Michael Lutzeler Alan S. MacDonald Heinz W. Machatzke Thilo Maier Vada O'Hara Manager Christian Manders Ionathan L.B. Manders David O. Mann James Marczak Brian K. Marsicano Michael S. Mathews Charles B. Mathias Margarita Mathiopoulos Ernst-Richard Matthiensen Gale A. Mattox Patricia Matzye Andrew L. May Frank A. Maver Peter Mayer Costa Mazidii Colette Mazzucelli Gray McCalley, Jr. John J. McCloy II John Jay McCloy III Rush McCloy Hugh L. McColl, Jr. Edward S. McFadden Marjorie C. McFarland Ian McKechnie Susan McKee Joseph McLaughlin Cameron McMurtrey Mark S. McNeil Lawrence C. McQuade Vera McVev Dale Medearis Lois Pattison de Menil Charles H. Merriman III Catherine S. Meschievitz Hermann G. Michaeli

Dirk Michels Elizabeth Midgley Tanja Mildenberger Rav Miles Scott L. Miller Stephan M. Minikes Robin Mishra Andrew K. Mittag Achim Moeller Attila Molnar Margaret C. Monahan-Bopp Philip O'B. Montgomery III Mary F.L. Moslander Kenneth B. Moss Michael Benedikt Motz Claus Mueller Gerd D. Mueller Thomas Mueller Dennis Mulhaupt Bryan T. Mullins Melville D. Mummert David A. Murdoch Deroy Murdock Philip D. Murphy Robert L. Murphy Ian P. Murray Martha T. Muse Mark Naski Sanjiv Nathwani Sandra Navidi Georg Nebgen Benjamin Nelson Ian-Daniel Neumann Dan L. Nicewander Patrick J. Nichols Philip M. Nichols Chris Nickerson John D. Nicolav Robert T. Nitto, Jr. George Nolen Wolfram Nolte Birgit Gerdes Nomura Ioseph Nve Nick Oberheiden Reinhard Obermueller Fred J. O'Connor Edward B. O'Donnell, Jr. Leo L O'Donovan Sven C. Oehme Manfred Ohrenstein Cecil J. Olmstead John P. Olsen Christopher Freiherr von Oppenheim Michael L. Orso Christian F. Ostermann Juergen R. Ostertag Bernard O. Otremba-Blanc Martin Ott Esra Ozer Norbert Panek John J. Parisi Andrew Park Lawrence M. Parks Alfred C. Partoll Oliver Passavant Scott D. Pattison Harald Paumgarten Eckart Pech Ruth A. Pechauer Jeffrey M. Peck Jessica Peck Hester Maria Peirce Paul W. Pendorf Michael P. Petersilia

Jonathan Petropoulos Thomas Petz Walter F. Petzinger David H Pfeiffer Matthias M. Pitkowitz Eva-Maria Plummer Dale L. Ponikvar Marisa L. Porges Bruce D. Porter Damon S. Porter Rebecca I. Porter Richard W. Porter Adam Posen Joel S. Post Elke Pratley-Baumann Kye A. Presley-Dowd Jascha D. Preuss Caspar von Preysing Peyton D. Prospere Carranza M. Prvor Heinz-Helmer Puetthoff Cameron P. Quinn Nicole Rabner Juergen Rademaker Christoph Raethke Lawrence I. Ramer Justin X. Ramsteck Milan J. Reban Craig Redinger Marc Redlich Kimberly A. Reed Elke Rehbock Gerald I. Reihsen III Fred W. Reinke Guy A. Reiss Stanlev R. Resor Blain K. Rethmeier James M. Rhodes Linda Ricci Anne C. Richard Barbara D. Richter Dietmar M. Rieg John E. Rielly Monika S. Riely Clay P. Risen Joe Ritchie Uwe Robben Richard T. Roberts Eberhard H. Roehm Dominik Rohé Kai R. Rohrschneider Steven G. Rothmeier Gitta Rott David M. Rubenstein Rebecca R. Rubin Christoph Rueckel Paul Joseph Ryan Hans J. Sack Marietta Lutze Sackler Rosemary Sagar Larry D. Sall Thomas Sauermilch W.E. Tige Savage, Jr. **Justin Savfie** Alberta Sbragia Bruce Schachne Harry Carl Schaub David A. Scheffel Johann W. Scheidt Daniel J. Schellenberg Ian J. Schillinger Jonas Schirm Adelaide M. Schlafly Maria B. Schlafly Thomas E Schlafly

Ulrike K. Schlafly Holger Schlageter Benjamin Schliemann Karl H. Schmidt Julia Schmidt-Wilke Dieter A. Schmitz John P. Schmitz Joseph E. Schmitz Philip Schmitz Dieter H. Schneider Thomas F. Schneider Joachim Hossick Schott Robert L. Schott Hagen Schremmer Katia Schremmer Augustus O. Schroeder, Ir. Christopher M. Schroeder Max Schulz Charles B. Schumer Thomas A. Schwartz Kathrin Schwesinger Bruce K. Scott Brent Scowcroft Robert Seber William B. Sellers Willi Semmler Andreas Seuffert Robert L. Shafer Frank Shakespeare Peri E. Shamsai Harry Shannon Renate M. Sharp John P. Shay Joel L. Shin A. Bradley Shingleton R. Sargent Shriver Guriot Sidhu Stacev Silva Richard H. Sinkfield III Donald R. Skinner Walter B. Slocombe Nina Smidt Sarah Smilev Gary Smith Mark D. Smith William Y. Smith W. Richard Smyser Ied C. Snyder Steven E. Sokol Kai Harald Solmitz Martin Speckesser Joan E. Spero Jerry I. Speyer Matthias Spielkamp Solveig B. Spielmann Andrew F. Staab Immo Stabreit Walter E. Stadtler Stephen Stamas T. Eiko Stange Zane P. Stankoff Ruth Ann Stauffer Varbin Staykoff Fred G. Steingraber Mark Stencel Angela E. Stent Fritz R. Stern Peter Stockfisch Robert A. Stratton Carol Kahn Strauss Harlan J. Strauss William B. Stronge Herbert W. Stupp Holland A. Sullivan, Jr. Michael A. Sullivan

Philip Terzian Michael A. Tew Steven H. Thal Juergen H. Thieme Jeffrey Alan Thinnes Robert Thorburn Thor Thors, Jr. Ken D. Tidwell Sebastian B. Tiger William R. Timken, Jr. John Tokolish III Marc M. Tract Jennifer Tranter Austin Triggs Gregory D. Tripple H. Anton Tucher Susanne S. Nienaber von Türk John R. Tuttle Eric Ueland Corinna Ulrich Garrick Utley Gabe Shawn Varges Markus K. Veith Kurt F. Viermetz Sylvia B. Vogt Elizabeth A. Voight Paul A. Volcker Juergen von Hoevell Christina Voulgarelis Nadine M. Wachter Nancy J. Walker Nicola Walter Marie M. Warburg Haskell Sears Ward Stanford S. Warshawsky Gregory R. Webbink Helge H. Wehmeier Felix Weinacht Konrad M. Weis Wolfgang Weiss Matthew G. Wells Jeffrey D. Werner John C. Whitehead Dirk Willer Armstrong Williams Klaus Wilmes David C. Wilson Steven Winch Catherine Barr Windels Thomas S. Windmuller Wolfgang W. Winter H. Alexander Wise, Ir. David Wisowaty Iames H. Wistman Peter Wolfram David T. Wolfson Geoffrey T. Woolley V. Thomas Worrall IV Bernd J. Wuebben Barbara Wulfing Gary S. Young Andrew D. Zacks Todd C. Zapolski Stanley Zeitlin Andreas G. Zetzsche Karl Ziebarth Jan Christoph Zier Donald Zirkle Robert Zoellick

Edward Tanenbaum

Foundation and Individual Support

Foundation Support

- Anna-Maria and Stephen Kellen Foundation
- ERP Transatlantic Program
- German Marshall Fund of the United States
- The Halle Foundation
- The Roy A. Hunt Foundation
- Sumner Gerard Foundation
- The Walbridge Fund, Ltd.
- Andrew D. Zacks Foundation

Individual Support

\$5,000 and above

Paul S. Atkins Guido Goldman Richard M. Hunt Robert M. Kimmitt Joseph McLaughlin Dale L. Ponikvar Michael Ropers Stanford S. Warshawsky

\$1,000 to \$4,999

Joseph F. Campbell, Jr. Anthony J.R. Cook Lee Cullum Ruth E. Denk David W. Detjen Walter A. Eberstadt Gunther E. Greiner Peter Mayer Nick Oberheiden Justin X. Ramsteck Ulrike K. Schlafly Garrick Utley Kurt F. Viermetz Marie M. Warburg

\$500 to \$999

Arthur Yorke Allen Sol Z. Bloomenkranz Ernestine Bradley John J. Calaman Jeffrey Feltman Gary L. Geipel James W. Gerard William R. Harman Kenneth I. Juster Kurt Leopold John Lipsky Ernst-Richard Matthiensen Harry Carl Schaub Thomas S. Windmuller

To \$499

Michaela Abels Courtney Adante Michael A. Almond Peter S. Alwardt Sebastian Arango Harold T. Atkins Reinhard Augustin

Eva Babej Gregg E. Bauer Florian Becker Sven Olaf Berggoetz Sebastian G. Biedenkopf Johannes M. Biermann J.D. Bindenagel Robert A. Black Constantin R. Boden Bruce E. Boevers Brigitte G. Bomm David V. Bonfili Michael P. Bornemann William J. Bott Charles N. Brower Keirn C. Brown, Jr. Reinhard Bruch Jay W. Cooper Lew W. Cramer Robert E. Curry III Kenneth W. Dam Christine Davies Hans W. Decker Marisa Doppler Alan van Egmond Juliane H. van Egmond Joseph M. Erwin Werner Geissler Joshua Gotbaum Stephen C. Grill Hartmut G. Grossmann Rudolph W. Hardy Charles S. Harris Juliane Hauke Charles B. Heck Hubertus Heimann Leon Hen-Tov Hansjörg Heppe Judith F. Hernstadt Christoph W. Heuer Alexander Hiller Hauke Hintze Oliver Hohenstatter Rudolph S. Houck Stephen K. Hunter Mary Jo Jacobi-Jephson Helge Jordan Ulrich Kahlow Karl Kaiser Jan-Friedrich Kallmorgen Susan L. Karamanian I. Wilfried Kischkat

Katja Krumm Dennis R. Kruse Roger M. Kubarych Brian K. Kurzmann Christoph Lange Thorsten Liebert Brian K. Marsicano Charles B. Mathias Gale A. Mattox John Jay McCloy III Rush McCloy Mark S. McNeil Charles H. Merriman III Catherine S. Meschievitz Hermann G. Michaeli Scott L. Miller Andrew K. Mittag Claus Mueller Gerd D. Mueller David A. Murdoch Sandra Navidi Wolfram Nolte Manfred Ohrenstein Martin Ott Richard W. Porter Christoph Raethke Fred W. Reinke Dominik Rohé Kai R. Rohrschneider Rosemary Sagar Holger Schlageter Augustus O. Schroeder, Jr. Joel L. Shin Donald R. Skinner Jed C. Snyder Martin Speckesser Solveig B. Spielmann Walter E. Stadtler Ruth Ann Stauffer Mark Stencel Angela E. Stent Juergen H. Thieme Jeffrey Alan Thinnes Robert Thorburn John Tokolish III H. Anton Tucher Gabe Shawn Varges Helge H. Wehmeier Wolfgang Weiss David Wisowaty Andreas G. Zetzsche

2011 Officers, Directors, and Staff

Officers

Chairman **Robert M. Kimmitt**

Chairman Emeritus John Galvin

Vice Chairman Richard M. Hunt

Honorary Vice Chairman Paul A. Volcker

President William M. Drozdiak

Executive Vice President Karen Furey

Treasurer William R. Harman

Counsel **Dale L. Ponikvar**

Directors

Arthur Yorke Allen Douglass Winthrop Advisors LLC

Paul S. Atkins Chief Executive Patomak Global Partners, LLC

Alex M. Azar II President Lilly USA

Greg Babe President and CEO Bayer Corporation and Bayer MaterialScience LLC

Martin Bussmann Managing Director Mannheim LLC

John J. Calaman Senior Vice President – Wealth Management Morgan Stanley Smith Barney

James W. Cicconi Senior EVP – External and Legislative Affairs AT&T

Lee Cullum Host, "CEO" KERA-TV & FM

William M. Drozdiak President American Council on Germany

Richard W. Fisher President and CEO Federal Reserve Bank of Dallas

Guido Goldman Director of German Studies at the Minda de Gunzburg Center for European Studies Harvard University

Andrew Gundlach Director Arnhold and S. Bleichroeder Advisers, LLC

William R. Harman Investor **Richard M. Hunt** University Marshal a.D. Harvard University

Francis J. Kelly, Jr. Managing Director and Head, Government Affairs – Americas Deutsche Bank AG

Robert M. Kimmitt Chairman American Council on Germany Independent Chairman Deloitte Center for Cross-Border Investment Senior International Counsel Wilmer Cutler Pickering Hale and Dorr LLP

Henry A. Kissinger Chairman Kissinger Associates Inc.

Klaus Kleinfeld Chairman and CEO Alcoa Inc.

Alan S. MacDonald Chief Client Officer Citi

Joseph McLaughlin Partner Sidley Austin LLP

Dale L. Ponikvar Partner Milbank, Tweed, Hadley & McCloy LLP

Justin X. Ramsteck Managing Director JPMorgan Chase & Co.

Ulrike K. Schlafly International Consultant The Saint Louis Brewery, Inc.

Brent Scowcroft President The Scowcroft Group

Garrick Utley Senior Fellow The Levin Institute Marie M. Warburg Managing Director Private Life BioMed AG

Stanford S. Warshawsky Chairman Bismarck Capital, LLC

Honorary Director

Walter A. Eberstadt

Staff

Robin Cammarota Fellowship Coordinator

William M. Drozdiak President

Helena Kane Finn Vice President and Director of Programs

Karen Furey Executive Vice President

Johanna Gregory Program Assistant

Michele Nevenka Lalić Program Coordinator

Michele Ruehs Steinbuch Director of Corporate Communications



AMERICAN COUNCIL ON GERMANY

14 East 60th Street, Suite 1000, New York, New York 10022 Phone: 212-826-3636 • Fax: 212-758-3445 info@acgusa.org • www.acgusa.org