

AMERICAN COUNCIL ON GERMANY

ANNUAL REPORT

Table of Contents

ABOUT THE AMERICAN COUNCIL ON GERMANY

The Council and Its MissionPage	e 1
A Message from the Chairman and the PresidentPage	e 2

POLICY PROGRAMS

2013 Calendar of Events	Page 4
Policy Conferences	Page 7
Eric M. Warburg Chapters	Page 8
Study Tours	Page 12

PROGRAMS FOR THE SUCCESSOR GENERATION

American-German Young Leaders Conference	Page 14
Tripartite Young Leaders Conference	Page 17
Fellowships	Page 18

Publications	Page 21
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PARTNERS IN PROMOTING TRANSATLANTIC COOPERATION

John J. McCloy Awards Dinner	Page 22
Corporate Membership Program	Page 23
Co-Sponsors and Collaborating Organizations	Page 24
Foundation and Individual Support	Page 25
Roster of Individual Members	Page 26

In MemoriamPage	28
Officers, Directors, and StaffPage	29



The American Council on Germany (ACG) is an independent, nonpartisan nonprofit organization which promotes dialogue among leaders from business, government, and the media in the United States and Europe. The ACG strengthens transatlantic understanding and coordinates policy initiatives on key issues in the post-September 11th world.

The ACG was incorporated in 1952 in New York to encourage reconciliation and understanding following the two disastrous wars in the first half of the 20th century. Among its early leaders were John J. and Ellen McCloy, General Lucius D. Clay, Christopher Emmet, Joseph Kaskell, George N. Shuster, and Eric M. Warburg. Because of their vision of transatlantic cooperation, the Council has served as a key bridge between Germany and the United States for more than 60 years. In the 21st century, transatlantic cooperation on a range of global economic, political, and social issues is more important than ever. As the European Union continues to evolve, the ACG provides Americans with a better understanding of Europe as a whole.

Through its range of programs and outreach activities, the American Council on Germany anticipates emerging challenges for the transatlantic relationship and encourages innovative approaches to problem solving. The ACG supports the open exchange of views and builds personal networks among leaders on both sides of the Atlantic by:

- convening regular policy discussions in New York City and Washington, D.C., and at its Eric M. Warburg Chapters throughout the United States to inform individuals about German and European affairs as well as global challenges that Europe and the United States are facing;
- identifying leaders from the successor generation on both sides of the Atlantic to engage in American-German Young Leaders Conferences and in multilateral Young Leaders Conferences;
- organizing high-level policy conferences and Study Tours in Europe and the United States on important political and economic issues;
- awarding fellowships to American and German mid-career professionals from the fields of agriculture, environmental policy, journalism, and urban affairs, along with academia and entrepreneurship, to enable them to conduct research and collaborate with their professional counterparts; and
- distributing occasional papers on a range of issues affecting the transatlantic relationship to more than 1,000 individuals and other **timely news** content to corporate members.

A Message from the Chairman and the President



ACG President William M. Drozdiak and ACG Chairman Ambassador Robert M. Kimmitt (left to right)

The past 12 months have been a tumultuous time for the German-American partnership. The NSA spying scandal has damaged trust and highlighted a yawning gap in security perceptions between two close allies. Germans emphasize the need to protect privacy in the Internet age, while Americans, still traumatized by the 2001 attacks on New York and Washington, recall that a number of perpetrators were based in Hamburg and insist on going to great lengths to avert future terrorist attacks.

Other problems have tested transatlantic cohesion. Trade negotiations designed to integrate the American and European economies in the 21st century have run into serious political opposition. Germany has rebuffed frequent Administration pleas to stimulate its economy to help boost jobs and growth in order to revive Europe's stagnant economy. And the quest to find effective common strategies to deal with Russia, the Ukraine crisis, and burgeoning problems in the Middle East, such as Syria's civil war, the Israeli-Palestinian conflict, and Iran's possible acquisition of nuclear weapons, has at times frustrated policymakers on both sides of the Atlantic.

Despite these challenges, the United States and Germany recognize their continuing partnership is vital to the health of the Atlantic alliance. Their mutual agenda shows that perhaps no other pair of countries shares such an important array of global issues demanding policy cooperation. The September 2013 elections in Germany that resulted in a new ruling coalition between Chancellor Angela Merkel's Christian Democrats and their longstanding rivals, the Social Democrats, reaffirmed that fact. In their coalition contract, the CDU and the SPD stressed the centrality of relations with the United States as the cornerstone of Germany's security and economic strength. Through four decades of Young Leader programs, our high-level conferences with the Atlantik-Brücke, our activities at 19 Warburg Chapters in cities across the United States, our almost 40 annual research and travel fellowships, and our frequent breakfast and lunch policy discussions, we at the American Council on Germany have sought to fortify this unique and special partnership in ways that reflect the changing dynamics of German-American relations in the post-Cold War era.

We believe that both countries can better appreciate the value of this partnership by learning from each other's best practices. Last year, we inaugurated a fellowship program that brings young German entrepreneurs to the United States to exchange ideas with their counterparts in Silicon Valley and other regions where hightech enterprise has flourished. In recent years, Berlin has emerged as a new hub for start-ups that have sought to emulate the successful achievements of American technology pioneers. We also supported a conference on digital entrepreneurship in New York with Berlin Partners to promote innovation in the two cities. In another initiative, we collaborated with the German Embassy in Washington in organizing a four-city "road show" to show how Americans can learn from Germany through vocational training skills. The Berufsschule system is a unique form of business and classroom cooperation that trains young workers for rewarding careers that can last a lifetime. It is considered a critical factor behind Germany's economic prowess, and we believe it may serve as a useful model to help improve the training of America's workers, drawing also on the community college system.

Throughout 2013 we were privileged to host a number of prominent politicians,

diplomats, educators, journalists, and business executives who share our sense about the importance of transatlantic dialogue. Germany's first female Defense Minister, Ursula von der Leven, spoke with us last year in her previous role as Labor and Social Affairs Minister about how Europe is slowly emerging from five years of economic crisis despite the immense challenge of finding jobs for unemployed youths. We hosted a dinner for Finance Minister Wolfgang Schäuble on the eve of the World Bank and International Monetary Fund's spring meeting so he could discuss the eurozone crisis with senior financial managers in the United States. We also heard from Klaus Regling, the Managing Director of the European Stability Mechanism, about how Europe hopes to consolidate its financial sector and pave the way for an eventual banking union that would prevent further disruptions to the global economy. Other leading German figures, such as Green Party leader Jürgen Trittin, Handelsblatt Editor-in-Chief Hans-Jürgen Jakobs, and the head of the European Investment Bank, Werner Hoyer, provided illuminating updates on the economic situation in Europe.

The leaked revelations by Edward Snowden in the National Security Agency spying affair caused great consternation in Washington and Berlin, which we tracked closely with the help of leading journalists covering the story. Claus Kleber, Germany's top anchorman/correspondent for the ZDF television channel, gave the annual Garrick Utley Lecture on Global Media Issues and explained why Germans were so incensed by accounts that Chancellor Merkel's cell phone was tapped by the NSA. Georg Mascolo, the former chief editor for the newsweekly Der Spiegel and now a leading investigative reporter in Germany, gave our members a fascinating account of his interview in Moscow with Snowden, the first received by a Western journalist. Steven Erlanger, the veteran foreign correspondent for the New York Times now posted in London, gave his assessment about the damage caused by spying among friends and whether this affair could permanently impair relations - from his talks with sources in Washington and around Europe. We also heard insightful analysis from a top German expert, Arne Schönbohm, the President of Cyber-Security Council

Germany, about why finding a compromise to resolve the crisis and restore trust has so far eluded policymakers in Washington and Berlin.

The September national elections in Germany and the two months of arduous negotiations that stitched together a second grand coalition between the CDU/CSU and the SPD - which together will control about 80 percent of the Bundestag votes - was another subject that we followed closely in 2013. In the aftermath of the German elections, we brought together various experts to explain the impact to American listeners. Young Leader alumnus Eckart von Klaeden, one of Chancellor Merkel's top political aides who recently joined Daimler as its senior executive for global communications, talked about the Chancellor's looming priorities in her third term in office. Other pundits, such as Ulrike Guérot of the European Council on Foreign Relations and Klaus Prömpers of ZDF, informed our members about the winners and losers of the German vote and offered their views on what the new government is likely to do.

The outgoing U.S. Ambassador to Germany, Philip Murphy, also gave his assessment of the elections' political consequences as we welcomed him and his wife, Tammy, back from their successful stint as America's envoys to Germany. Ambassador Murphy offered his views on the Transatlantic Trade and Investment Partnership (TTIP) talks, which were launched in July 2013 with the ambitious goal of reaching a deal by the end of 2014. These negotiations are designed to improve trade and investment flows by abolishing regulatory barriers, but have been blocked by certain lobbies that fear the loss of jobs in their sectors. Nonetheless, Ambassador Murphy insists there is still tremendous political will in Germany and the United States to bring the talks to a positive conclusion, a view echoed by Germany's Ambassador to the United States, Peter Ammon, who spoke of a "transatlantic renaissance" if a deal can be reached.

The strong economic bonds between the two countries were highlighted at our annual John J. McCloy Awards Dinner last June by our two CEO honorees, John Lechleiter of Eli Lilly and Frank Appel of Deutsche Post DHL. At a symposium the next day, Frank Appel and ACG Board Member Alex M. Azar II, President of Lilly USA, delivered opening remarks to put the TTIP negotiations into context, and U.S. Deputy Assistant Secretary of State Kathleen Doherty, Ambassador J.D. Bindenagel, Germany's Deputy Chief of Mission Jens Hanefeld, and Bruce Stokes of the Pew Research Center unanimously agreed that a TTIP deal would strengthen the influence of the Western allies in the global economy and create more jobs and prosperity on both sides of the Atlantic by adding several hundred dollars a year in income gains for every household.

In the coming year we intend to follow closely the evolution of the TTIP negotiations, the continuing impact of the NSA affair, and top-level discussions among Chancellor Merkel, President Barack Obama, and their senior advisors. There will be other developments that affect this crucial partnership, notably in the energy sector as Germany pursues its plans to shut down all nuclear power plants by 2022 and shift toward renewable sources of power, while the United States seeks greater energy independence through its shale gas revolution. On these and other issues, our work at the American Council on Germany will continue to seek ways to enhance dialogue and understanding between Germany and the United States, which are indisputably most important partners whose good relations are absolutely essential to the future well-being of the Atlantic alliance.

March 2014

2013 Calendar of Events



ACG Board Member Garrick Utley, Senior Fellow at The Levin Institute of the State University of New York, veteran news correspondent, and namesake of the Garrick Utley Lecture on Global Media Issues; speaker Claus Kleber, Lead Anchor of heute journal on ZDF German Television; and ACG President William M. Drozdiak (left to right)



Lars Haensel, Director of the Konrad Adenauer Foundation, and panelists Thorsten Alsleben, Director of Political Relations at Kienbaum, and Eckart von Klaeden (1997 Young Leader), Minister of State to the Federal Chancellor (left to right)

January 24 – Discussion and breakfast, hosted by Crowell & Moring LLP, with Ambassador John Kornblum, Senior Counselor at Noerr LLP and former ACG Board Member, on "Is Provincialism Overtaking the Atlantic World?"

February 6 – Discussion and luncheon, hosted by Alston + Bird LLP, with **Hans-Ulrich Klose**, Chairman of the German-American Parliamentary Group and Member of the Bundestag (SPD), on "Germany and the Geopolitical Landscape in the Coming Decade"

February 12 – Discussion and luncheon, held in cooperation with the Konrad Adenauer Foundation, with **Ursula von der Leyen**, German Federal Minister of Labor and Social Affairs, on "Europe Emerges from the Crisis"

February 25 – Reception and discussion with Klaus-Dieter Maubach, Member of the Board of Management at E.ON SE, on "The Paradigm Shift in the Energy World," held in cooperation with the German Center for Research and Innovation as part of the Transatlantic Global Climate and Energy Agenda Series

February 28 – Reception and discussion with Wolfgang Streeck, Director of the Max Planck Institute for the Study of Societies in Cologne and Professor of Sociology in the faculty of Economics and Social Science at the University of Cologne, on "The Crisis of the European State System," held in cooperation with the German Research Foundation, New School for Social Research, and German Center for Research and Innovation



ACG Board Member David W. Detjen of Alston + Bird LLP and speaker Ivan Vejvoda, Vice President of Programs at the German Marshall Fund of the United States (left to right)

March 4 – Discussion and luncheon with Michael Werz, Senior Fellow at the Center for American Progress, on "A New Way to Look at Foreign Policy: Complex Crisis Scenarios in the 21st Century," held in cooperation with American Friends of Bucerius and hosted by Alston + Bird LLP as part of the Transatlantic Global Agenda Series

March 6 – Discussion and breakfast, held in cooperation with Deutsches Haus at NYU, with Gabriel Glöckler, Deputy Head of the EU Institutions Division of the European Central Bank, on "The European Sovereign Debt Crisis – A View from the European Central Bank"

March 26 – Annual Meeting of the Members, with a discussion and reception with Ambassador Peter Wittig, Permanent Representative of Germany to the United Nations April 3 – Discussion and luncheon with Matthew Levitt, Senior Fellow at the Washington Institute for Near East Policy, on "What Europe Should Do About Hezbollah," held in cooperation with American Friends of Bucerius and hosted by Alston + Bird LLP as part of the Transatlantic Global Agenda Series

April 14-19 – Study Tour on immigration issues in Berlin

April 17 – Discussion and breakfast, hosted by Warburg Pincus LLC, with Werner Hoyer, President and Chairman of the Board of Directors of the European Investment Bank, on "Challenges in the Current Debt Crisis – Strengthening Growth, Employment, and Innovation in the European Union"

April 19 – Discussion and luncheon, hosted by Crowell & Moring LLP, with Stanislaw Tillich, Prime Minister of the Free State of Saxony, on "Silicon Saxony: Harnessing High-Tech to Gain a Global Competitive Edge"

April 19 – Discussion and dinner with Wolfgang Schäuble, German Federal Minister of Finance, in Washington, D.C.

April 24 – Discussion and breakfast, hosted by Hodgson Russ LLP, with Kurt Biedenkopf, former Minister-President of Saxony, on "Germany's Role in the Future of the Euro"

May 7 – Discussion and luncheon with Jürgen Trittin, Chairman of Alliance 90/The Greens in the German Bundestag, on "The Euro and Its Geostrategic Dimension in the



Ambassador Peter Wittig, Permanent Representative of Germany to the United Nations, the speaker at the Annual Meeting of the Members



Lars Haensel, Director of the Konrad Adenauer Foundation; speaker Ursula von der Leyen, German Federal Minister of Labor and Social Affairs; and ACG President William M. Drozdiak (left to right) (Photo courtesy of the Konrad Adenauer Foundation)

21st Century," held in cooperation with the Heinrich Böll Foundation and hosted by Crowell & Moring LLP

May 29 – Discussion and breakfast, hosted by Hodgson Russ LLP, with Joachim Poss, Member of the German Bundestag and Deputy Chairman of the SPD Parliamentary Group in the Bundestag, on "The Eurozone Crisis and the German Economy"

June 6 – Discussion and breakfast with Jürgen Rüttgers, former Minister-President of North Rhine-Westphalia and former German Federal Minister of Education, Science, Research, and Technology, on "What Lies Ahead for Germany and Europe After the 2013 Federal Elections," held in cooperation with the Konrad Adenauer Foundation and hosted by NORD/LB

June 11 – McCloy Awards Dinner honoring John C. Lechleiter, Ph.D., Chairman, President, and Chief Executive Officer of Eli Lilly and Company, and Dr. Frank Appel, Chief Executive Officer of Deutsche Post DHL

June 12 – Symposium on "A Transatlantic Trade and Investment Partnership: Can the United States and Europe Lead the Way to Global Economic Recovery?" with opening remarks by **Dr. Frank Appel**, Chief Executive Officer of Deutsche Post DHL, and ACG Board Member Alex M. Azar II, President of Lilly USA; and with panelists Ambassador J.D. Bindenagel, Special Advisor to the President at DePaul University in Chicago; Kathleen Doherty, Deputy Assistant Secretary in the Bureau of European and Eurasian Affairs at the U.S. Department of



Speaker Klaus Regling, Managing Director of the European Stability Mechanism

State; Jens Hanefeld, Minister and Deputy Chief of Mission at the German Embassy in Washington, D.C.; ACG Chairman Ambassador Robert M. Kimmitt; and Bruce Stokes, Director of Global Economic Attitudes at the Pew Research Center, moderated by ACG President William M. Drozdiak

June 18 – Discussion and breakfast, hosted by Crowell & Moring LLP, with **Berend Diekmann**, Head of Division, External Economic Policy – Canada, Mexico, USA, G8/G20 in the German Federal Ministry of Economics and Technology, on "The Transatlantic Partnership – Current Developments and Perspectives"

June 25-27 – Policy conference on "Building a New Transatlantic Partnership for Global Success" in Berlin, held in collaboration with the Atlantik-Brücke

July 21-26 – XXXV American-German Young Leaders Conference on "Transatlantic Relations in a Globalized World: Creating Cooperation or Conflicts?" in Munich and Berlin

September 10 – Discussion and luncheon with Stefan Kornelius, Foreign Editor at the

Süddeutsche Zeitung, on "The Chancellor and Foreign Affairs," held in cooperation with the Atlantik-Brücke and hosted by Goldman Sachs & Co.

September 17 – Discussion and luncheon with Gary Sick, Senior Research Scholar and Adjunct Professor at the School of International and Public Affairs at Columbia University, on "Are Iran and America Doomed to Be Permanent Enemies?" held in cooperation with American Friends of Bucerius and hosted by Alston + Bird LLP as part of the Transatlantic Global Agenda Series

September 19 – Discussion and luncheon, hosted by Alston + Bird LLP, with Ivan Vejvoda, Vice President of Programs at the German Marshall Fund of the United States, on the 2013 Transatlantic Trends Survey

September 23 – Panel discussion and luncheon, hosted by Crowell & Moring LLP, with Astrid Dörner, U.S. Correspondent for *Handelsblatt;* Ulrike Guérot, Representative for Germany and Senior Policy Fellow at the European Council on Foreign Relations; Nikolaus Piper, Correspondent for the *Süddeutsche Zeitung*; and Klaus Prömpers, Bureau Chief – New York for ZDF German Television, on "The Impact of Germany's 2013 Federal Elections"

September 26 – Panel discussion and luncheon, hosted by Pryor Cashman LLP, with Eckart von Klaeden (1997 Young Leader), Minister of State to the Federal Chancellor; Guido Beermann, Permanent Secretary in Berlin's Senate Department of Economics, Technology, and Research; and

2013 Calendar of Events (Continued)



ACG Board Member John J. Calaman, Senior Vice President – Investments at Stifel, Nicolaus & Company, Incorporated; Birgit Kurtz, Attorney at Crowell & Moring LLP; Hari Hariharan, Chairman and CEO of NWI Management LP; speaker Jürgen Trittin, Chairman of Alliance 90/The Greens in the German Bundestag; ACG President William M. Drozdiak; and Ambassador Busso von Alvensleben, Consul General of Germany in New York (left to right)



Kenneth I. Juster (1989 Young Leader), Managing Director at Warburg Pincus LLC and former U.S. Under Secretary of Commerce, and speaker Werner Hoyer, President and Chairman of the Board of Directors of the European Investment Bank, in front of a portrait of ACG founder Eric M. Warburg, namesake of the ACG's Warburg Chapter program, who also founded Warburg Pincus (left to right)

Thorsten Alsleben, Director of Political Relations at Kienbaum, on "After the Elections: What Will Germany Do at Home and Abroad?"

September 27 – Discussion and breakfast, hosted by Crowell & Moring LLP, with Hans-Jürgen Jakobs, Editor-in-Chief of *Handelsblatt*, on "The German Elections and the Future of Europe"

October 2 – Discussion and breakfast with **Ralf Fuecks**, President of the Heinrich Böll Foundation, on "Smart Growth – The Green Revolution," held in cooperation with the Heinrich Böll Foundation and hosted by Reiss+Preuss LLP

October 2 – Discussion and luncheon with **Soner Cagaptay**, Beyer Family Fellow and Director of the Turkish Research Program at the Washington Institute for Near East Policy, on "Turkey's Middle East Policy in the Aftermath of the Arab Spring," held in cooperation with American Friends of Bucerius and hosted by Alston + Bird LLP as part of the Transatlantic Global Agenda Series

October 8 – Discussion and luncheon with Klaus Regling, Managing Director of the European Stability Mechanism, on "How Europe Is Overcoming the Euro Crisis," held in cooperation with the Council for the United States and Italy and the French-American Foundation and hosted by Crowell & Moring LLP

October 10 – Discussion and breakfast, held in cooperation with Deutsches Haus at NYU, with Eckart Woertz, Senior Researcher at the Barcelona Centre for International Affairs (CIDOB), on "Germany, Spain, and the Euro Crisis"

October 15-18 – Tripartite Young Leaders Conference in Washington, D.C., on "The European Union in Crisis and the Transatlantic Partnership in Trouble," held in cooperation with the Dräger Foundation and the Center for International Relations in Warsaw and hosted by the German Marshall Fund of the United States

October 31 – McCloy Lecture and luncheon with Ambassador Philip D. Murphy, former U.S. Ambassador to Germany, on "Same Book. New Chapter. Germany and the U.S."

November 4 – Discussion and breakfast, hosted by Hodgson Russ LLP, with **Arne Schönbohm**, President of Cyber-Security Council Germany e.V., on "Cyber-Security as a Business Enabler for the German-European Market"

Transatlantic Global Agenda Series

The Transatlantic Global Agenda Series was started in 2011 by the American Council on Germany in cooperation with American Friends of Bucerius to bring speakers to New York City to share their insights on global issues that Germany and the United States are addressing together as transatlantic partners. Each event is generously hosted by Alston + Bird LLP. In 2013, seven programs were held on topics including Iran, Turkey, U.S. and Middle Eastern relations, Sub-Saharan Africa, Hezbollah, German and U.S. foreign policy, and the impact of the German elections on Europe. This successful speaker series underlines the importance of global issues in the future of the German-American partnership.

November 6 – Discussion and luncheon with Steven A. Cook, Hasib J. Sabbagh Senior Fellow for Middle Eastern Studies at the Council on Foreign Relations, on "The Long Goodbye: The United States and the Middle East in an Age of Change," held in cooperation with American Friends of Bucerius and hosted by Alston + Bird LLP as part of the Transatlantic Global Agenda Series

November 13 – Garrick Utley Lecture on Global Media Issues with **Claus Kleber**, Lead Anchor of heute journal on ZDF German Television, on "Lost in Translation – The Challenges of Reporting in a Globalized World"

November 18 – Discussion and luncheon with Ali Aslan (2010 YL), Talk Show Host at Deutsche Welle TV, on "One Woman to Rule Them All? The German Election and Its Impact on Europe," held in cooperation with American Friends of Bucerius and hosted by Alston + Bird LLP as part of the Transatlantic Global Agenda Series

November 19 – Discussion and breakfast, hosted by Crowell & Moring LLP, with **Steven Erlanger**, London Bureau Chief at the *New York Times*, on "Spying on Friends: Can the United States and Europe Restore a Sense of Trust?" November 26 – Discussion and luncheon, hosted by Alston + Bird LLP, with Georg Mascolo, Visiting Scholar at the Weatherhead Center for International Affairs at Harvard University, on "Lessons from the Summer of Snowden – The Hard Path Back to Trust"

December 3 – Discussion and luncheon with Suzanne Ehlers, President and CEO of Population Action International, on "Demographics and Economics: The Business Case for Investing in Sub-Saharan Africa," held in cooperation with American Friends of Bucerius and hosted by Alston + Bird LLP as part of the Transatlantic Global Agenda Series

December 4 – Discussion and breakfast, hosted by Crowell & Moring LLP, with **Joseph Quinlan**, Senior Fellow at the Paul H. Nitze School of Advanced International Studies at Johns Hopkins University and Senior Fellow at the German Marshall Fund of the United States in Brussels, on "The Transatlantic Partnership: Coming Together or Drifting Apart?"

December 4-6 – Transatlantic

Entrepreneur Conference on "What 2014 Will Bring: Investing, Innovating, and Collaborating in Two Global Hubs – New York and Berlin," held in cooperation with New York International and Berlin Partners

December 6 – Discussion and breakfast, hosted by Sidley Austin LLP, with **Björn Böhning**, Head of the Senate Chancellery of Berlin, on "Berlin – Creative and Innovative Metropolis and Up-and-Coming Start-Up Hub"

December 8-13 – Study Tour on climate and energy issues in Berlin

December 10 – Discussion and breakfast with **Friedrich Merz**, Chairman of the Atlantik-Brücke and Partner at Mayer Brown, on "Crossroads in Berlin: From Handygate Headaches to New Government Negotiations," in cooperation with the Atlantik-Brücke and hosted by Booz & Company

December 17 – Discussion and luncheon, hosted by Sidley Austin LLP, with **Ambassador Peter Ammon**, German Ambassador to the United States, on "Toward a Transatlantic Renaissance"

Policy Conferences

"Building a New Transatlantic Partnership for Global Success"



Andreas Dombret, Member of the Executive Board of the German Bundesbank; Bruce Stokes, Director of Global Economic Attitudes at the Pew Research Center; Katja Gloger (1992 Young Leader), Editor-at-Large at *Stern* magazine; Ferdinando Beccalli-Falco, President and CEO of GE Europe and CEO of GE Germany; and former ACG Board Member Ambassador Robert Zoellick, former President of the World Bank Group (left to right) (Photo courtesy of the Atlantik-Brücke (Raum II/Jan Zappner)) From June 25 to 27, 2013, the American Council on Germany and the Atlantik-Brücke joined together for a conference on "Building a New Transatlantic Partnership for Global Success." The conference coincided with the 50th anniversary of President John F. Kennedy's historic visit to Berlin in 1963. This event celebrated the past, present, and future of the German-American partnership as signified by the renewed cooperation between the ACG and the A-B.

During the opening reception, German Federal Minister of Finance **Wolfgang Schäuble** delivered the keynote address on the significance of the transatlantic partnership. Former World Bank Group President **Ambassador**

Robert Zoellick, a former ACG Board Member, spoke at the opening dinner on the importance of Kennedy's visit to Berlin.

The next day, the conference was attended by more than 200 Americans and Germans as discussions covered a myriad of topics, such as the eurozone crisis, the Transatlantic Trade and Investment Partnership (TTIP), the current state of the U.S. Congress, and Germany's transition to renewable energies. Speakers included **Robert F. Cekuta**, Principal Deputy Assistant Secretary in the Bureau of Energy Resources at the U.S. State Department; **Ambassador Wolfgang Ischinger** (1978 Young Leader), Global Head of Government Affairs at Allianz SE and Chairman of the Munich Security Conference; and former Congressmen **Scott Klug** (1986 McCloy Fellow in Journalism), **James Kolbe**, and **Robert Wexler**.

Transatlantic Entrepreneur Conference

From December 4 to 6, 2013, the American Council on Germany partnered with New York International and Berlin Partners to host a conference for young entrepreneurs from Germany and New York. The Transatlantic Entrepreneur Conference – "What 2014 Will Bring: Investing, Innovating, and Collaborating in Two Global Hubs – New York and Berlin" – brought together individuals from the tech sector, policymaking, and green industries in New York City to discuss topics such as the entrepreneurial spirit of Berlin, the future of technology, and expanding small start-ups into transatlantic companies. Speakers included **Nicole Glaros**, Managing Director of New York Tech Stars; **Holger Luedorf**, Head of Business Development at Foursquare; **Marty Markowitz**, former Brooklyn Borough President; **Frederik Pferdt**, Global Program Manager for Innovation and Creativity at Google Inc.; and **Cornelia Yzer**, Senator for Economics, Technology, and Research for the City Government of Berlin. Participants also had the opportunity to visit start-ups and venture-capital firms such as Etsy, KISI, and First Mark Capital.

Eric M. Warburg Chapters

Alexandria, Virginia | Atlanta, Georgia | Boca Raton, Florida | Boston, Massachusetts | Charlotte, North Carolina | Chicago, Illinois | Dallas, Texas | Denver, Colorado | Indianapolis, Indiana | Madison, Wisconsin | Minneapolis/St. Paul, Minnesota | Nashville, Tennessee | Philadelphia, Pennsylvania | Phoenix, Arizona | Pittsburgh, Pennsylvania | St. Louis, Missouri | San Diego, California | San Francisco, California | Seattle, Washington



Dallas Warburg Chapter Director Hansjörg Heppe (2006 Young Leader), International Partner at Locke Lord LLP, with speaker Katja Gloger (1992 YL), Editor-at-Large at *Stern* magazine

The Eric M. Warburg Chapters were launched in 1992 to promote transatlantic dialogue across the United States. The Chapters are named after ACG founder and longtime Treasurer Eric M. Warburg. This unique network of 19 Chapters provides ACG members and local audiences with a dynamic forum to discuss economic, political, and social issues that are important to German-American and wider transatlantic relations. With the United States' so-called pivot to Asia, it is more important than ever to strengthen dialogue focused on the transatlantic partnership, as Europe remains a close partner for political, economic, and social policy.

The Warburg Chapters programmed more than 70 events around the U.S. in 2013. These programs focused on many pressing topics, including the Transatlantic Trade and Investment Partnership (TTIP), the NSA revelations and their implications for the German-American partnership, global food security, immigration policy, climate change and energy, the vocational training system in Germany, entrepreneurship in Germany, and German domestic policy.

Many prominent figures spoke at the Chapters, including **Ambassador Peter Ammon**, German Ambassador to the United States; **Ali Aslan** (2010 Young Leader), Talk Show Host for Deutsche Welle TV; **Bernd Fischer**, Consul General of Germany in Los Angeles; **Klaus-Dieter Frankenberger**, Foreign Editor at *Frankfurter Allgemeine Zeitung*; **Katja Gloger** (1992 YL), Editor-at-Large at *Stern* magazine; **Ulrike Guérot**, then Senior Policy Fellow and Representative for Germany at the European Council on Foreign Relations; Hans-Ulrich Klose, then Chairman of the German-American Parliamentary Group at the German Bundestag; Hannelore Kraft, Prime Minister of the State of North Rhine-Westphalia; Manfred Lahnstein, Executive Chair of the ZEIT-Stiftung Ebelin und Gerd Bucerius; Harald Leibrecht, then Coordinator of Transatlantic Cooperation at the German Federal Foreign Office; and Christoph von Marshall (1999 Kellen Fellow), Chief Diplomatic Correspondent at *Der Tagesspiegel*.

ACG President **William M. Drozdiak** visited the Chapters in Denver and Phoenix to speak on the current state of transatlantic relations and the TTIP. **Ambassador J.D. Bindenagel**, then Special Advisor to the President for International and Global Chicago Affairs at DePaul University, also toured many Chapters to discuss the importance of the TTIP for the United States and Germany.

ACG Study Tour participants spoke before many Chapters on the topics of immigration and climate and energy issues. Their professional knowledge coupled with information learned while on ACG Study Tours allowed Evelyn Cruz, Professor of Immigration Law, Asylum, and Comprehensive Law Practice at the Sandra Day O'Connor College of Law, and Bruce Leimsidor, Professor of Asylum Law at Ca' Foscari University in Venice, Italy, to speak on the importance of immigration policy for Europe and the United States. Tracey Grose, Strategic Advisor for Next 10 and Co-Chair of the Cleantech Industry Group for the German American Business Association, and Shane Owl-Greason, Co-Founder of Georgia Solar Utilities, Inc., shared their expertise on renewable and clean energy, as well as domestic energy security.

The Chapters also held a number of unique programs in 2013. In Boston, an event cosponsored with the Minda de Gunzburg Center for European Studies at Harvard University looked into the visual aspects of ocean exploration in film. The San Diego Chapter, in partnership with the German Consulate in Los Angeles, supported the Albert Einstein Day of Innovations at Albert Einstein Middle School. This program brought German companies into the classroom to work on innovative science experiments with students. In addition, the St. Louis Chapter co-sponsored a panel discussion on the legacy of German art and culture in St. Louis with the Mildred Lane Kemper Art Museum.

The programs at the Warburg Chapters continue to expand and attract larger audiences. The need for a growing transatlantic network around the country is more important than ever as we confront the most pressing global issues of the day.

Skills Initiative Road Show

Through its network of Eric M. Warburg Chapters, the American Council on Germany partnered with the German Embassy to bring a program on job skills to Atlanta, Charlotte, Indianapolis, and Pittsburgh. The Skills Initiative Road Show brought experts from Germany to exchange best practices with these communities. The speakers introduced Germany's successful dual-track educational system to local educators from vocational schools, trainees, and company trainers. The educational system in Germany has resulted in a highly skilled, specialized workforce that has buoyed the German economy even amid the eurozone crisis. The ACG hopes to continue supporting this initiative further through the Chapter network.

2013 Calendar of Warburg Chapter Events

February 11 – Minneapolis/St. Paul Warburg Chapter event with Harald Leibrecht, Coordinator of Transatlantic Cooperation at the German Foreign Office, on "The Dual Vocational Training System in Germany," co-sponsored with the German American Chamber of Commerce of the Midwest, Minnesota Chapter

February 15-16 – Boston Warburg Chapter support of the **Annual German Conference at Harvard University** March 5 – Atlanta Warburg Chapter event as part of The Halle Foundation Speaker Series with Shane Owl-Greason, Co-Founder of Georgia Solar Utilities, Inc., co-sponsored with the German American Chamber of Commerce of the Southern U.S.

March 14 – San Diego Warburg Chapter event – Albert Einstein Day of Innovations: "The Roots of Innovations, or How the Success Started" – cosponsored with Bernd Fischer, German Consul General of Los Angeles, and Honorary Consul General in San Diego Stephan Hollmann

March 14 – San Diego Warburg Chapter event with Bernd Fischer, German Consul General of Los Angeles; Honorary Consul General in San Diego Stephan Hollmann; and Klaus M. Brisch, Co-Director of the Cologne office of BridgehouseLaw, on "Workforce & Skill Initiative San Diego/Tijuana for Regional Economic Development," sponsored by BridgehouseLaw

March 18 – Phoenix ACG alumni breakfast with Helena Kane Finn, Vice President and Director of Programs at the American Council on Germany

April 9 – Dallas Warburg Chapter event with Tracey Grose, Strategic Advisor for Next 10 and Co-Chair of the Cleantech Industry Group for the German American Business Association, on "The *Energiewende*: Evidence of the Energy Transformation from Germany and the U.S.," co-sponsored with Locke Lord LLP

April 10 – Phoenix Warburg Chapter event with Tracey Grose, expert on the clean energy economy, innovation systems, and growing global linkages; Gregg Pascal Zachary (1997 McCloy Fellow in Journalism), Professor of Practice at the Walter Cronkite School of Journalism and Mass Communication; and Ed Finn, Director of the Center for Science and the Imagination at Arizona State University, on "Global Networks of Innovation and Silicon Valley's Ties to the Future" at Arizona State University

April 16 – Chicago Warburg Chapter event with **Kurt Biedenkopf**, former Governor of Saxony, on "European Difficulties in Cyprus," co-sponsored with Dentons US LLP and the Konrad Adenauer Foundation April 16 – Dallas Warburg Chapter event with Ambassador J.D. Bindenagel, Special Advisor to the President for International and Global Chicago Affairs at DePaul University, on "The Time Is Ripe for the Transatlantic Trade and Investment Partnership," co-sponsored with Locke Lord LLP

April 17 – Boston Warburg Chapter event with **Ambassador J.D. Bindenagel** on "The Time Is Ripe for the Transatlantic Trade and Investment Partnership," co-sponsored with the Goethe-Institut Boston and the German Consulate General of Boston

April 18 – Pittsburgh Warburg Chapter event with Ambassador J.D. Bindenagel, as part of a Conversations on Europe Videoconference on "Sharing the Wealth: An EU-U.S. Free Trade Agreement," cosponsored with the University of Pittsburgh European Union Center of Excellence and European Studies Center

April 19 – Pittsburgh Warburg Chapter event with Ambassador J.D. Bindenagel on "Quo Vadis Germania – Whither Germany? Making of a Nation and German Leadership in the 21st Century," co-sponsored with the World Affairs Council of Pittsburgh

April 22 – Alexandria Warburg Chapter event with **Ambassador J.D. Bindenagel** on "Speaking on the Peacekeeping Role of the Bundeswehr," co-sponsored with the George C. Marshall International Center

April 23 – Nashville Warburg Chapter event with **Ambassador J.D. Bindenagel** on "The Time Is Ripe for the Transatlantic Trade and Investment Partnership"

April 23 – San Francisco Warburg Chapter event with Ulrike Guérot, Senior Policy Fellow and Representative for Germany at the European Council on Foreign Relations, on "Germany and the Crisis of Europe: Democracy Improvement and Development in the European Union," co-sponsored with the Goethe-Institut San Francisco

April 24 – San Diego Warburg Chapter event with **Ulrike Guérot** on "Germany in Europe"

April 25 – Atlanta Warburg Chapter event with **Ambassador J.D. Bindenagel** on "The Time Is Ripe for the Transatlantic Trade and Investment Partnership," co-sponsored with the German American Chamber of Commerce of the Southern U.S.

April 26 – Charlotte Warburg Chapter event with **Ambassador J.D. Bindenagel** on "The Time Is Ripe for the Transatlantic Trade and Investment Partnership," co-sponsored with Davidson College

April 29 – Atlanta Warburg Chapter event with Hans-Ulrich Klose, Chairman of the German-American Parliamentary Group at the German Bundestag, on "Pivot to Reality – New Strategies for the West," co-sponsored with the German American Chamber of Commerce of the Southern U.S.

May 1 – Dallas Warburg Chapter event with Hans-Ulrich Klose on "Pivot to Reality – New Strategies for the West," co-sponsored with Locke Lord LLP

May 2 – Alexandria Warburg Chapter event with Hans-Ulrich Klose on "Pivot to Reality – New Strategies for the West," cosponsored with the George C. Marshall International Center

May 3 – Nashville Warburg Chapter event with Hans-Ulrich Klose on "Pivot to Reality – New Strategies for the West"

May 7 – Charlotte Warburg Chapter event with Mark Pringle, Vice-President of Siemens Energy, Inc., with an introduction by Tony Weiss, President of Central Piedmont Community College, on "America's Energy Future and the Role of Charlotte USA as 'America's New Energy Capital,' " co-sponsored with the German American Chamber of Commerce of the South and Parker Poe

May 13 – Atlanta Warburg Chapter event with Evelyn Cruz, Professor of Immigration Law, Asylum, and Comprehensive Law Practice at the Sandra Day O'Connor College of Law, on "Dual Citizenship and Globalization: Challenges and Opportunities," co-sponsored with the German American Chamber of Commerce of the Southern U.S.

May 14 – Denver Warburg Chapter event with William M. Drozdiak, President of the American Council on Germany, on "The Deepening Crisis in Europe and Its Impact on the United States"

Eric M. Warburg Chapters (Continued)

May 15 – Boston Warburg Chapter event with Franziska Torma, John F. Kennedy Memorial Fellow at the Minda de Gunzburg Center for European Studies at Harvard University, on "The Life Aquatic. On Visual Aspects of Ocean Exploration," co-sponsored with the Minda de Gunzburg Center for European Studies

May 15 – Phoenix Warburg Chapter event with William M. Drozdiak

May 16 – Charlotte Warburg Chapter event with Philipp S. Kruger, CEO of explorist Inc., on "Transatlantic Digital Companies: Is Berlin the Next Silicon Valley?"

May 17 – Keynote address by William M. Drozdiak before the German American Chamber of Commerce Gala in Minneapolis

May 30 – San Francisco Warburg Chapter event with Hannelore Kraft, Prime Minister of the State of North Rhine-Westphalia, cosponsored with Consul General Peter Rothen and the Friedrich Ebert Foundation

June 3 – Phoenix Warburg Chapter event with Bruce Leimsidor, Professor of Asylum Law at Ca' Foscari University in Venice, Italy, on "Immigration and Asylum in Europe and in the U.S.: Similarities, Differences, and What We Can Learn from Each Other," in collaboration with Professor Evelyn Cruz at Arizona State University

June 4 – Denver Warburg Chapter event with Bernd Fischer, Consul General of Germany in Los Angeles, on "Developments in Europe with an Impact for Colorado," co-sponsored with the German American Chamber of Commerce of the Midwest, Inc.

June 5 – Philadelphia Warburg Chapter event with **Bruce Leimsidor** on "Immigration and Integration in Germany and the European Union: Recent Trends," in collaboration with the German American Chamber of Commerce, Philadelphia

August 6 – Atlanta Warburg Chapter event with Tracey Grose, Strategic Advisor for Next 10 and Co-Chair of the Cleantech Industry Group for the German American Business Association, on "The *Energiewende*: Evidence of the Energy Transformation from Germany and the U.S.," co-sponsored with Locke Lord LLP

August 23 – Charlotte Warburg Chapter

event with **Benjamin Rohé** (2011 Young Leader), Founder and Chief Executive Officer of Berlin-based Make a Startup Angel Fund (MAS), on "Venture Capital in Europe – The Highs and Lows and Why Now?"

September 3 – Indianapolis Warburg Chapter event with David B. Audretsch, Distinguished Professor and Ameritech Chair of Economic Development at Indiana University, on "Creating an Entrepreneurial Germany," co-sponsored with the Consulate General of Germany in Chicago and Frost Brown Todd LLC

September 4 – Chicago special dinner with Hans-Ulrich Klose, Chairman of the German-American Parliamentary Group in the German Bundestag, hosted by Ambassador J.D. Bindenagel

September 5 – Chicago Warburg Chapter event with **Hans-Ulrich Klose** on "Pivot to Reality – New Strategies for the West," hosted by Baker & McKenzie LLP

September 6 – Pittsburgh Warburg Chapter event with **Hans-Ulrich Klose** on "Pivot to Reality – New Strategies for the West," cosponsored with the World Affairs Council of Pittsburgh

September 7 – St. Louis Warburg Chapter event on **"The Legacy of German Art and Culture in St. Louis"** at the Saint Louis Museum of Art, held in cooperation with the Mildred Lane Kemper Art Museum

September 9 – Boston Warburg Chapter event with Hans-Ulrich Klose on "Pivot to Reality – New Strategies for the West," cosponsored with the Minda de Gunzburg Center for European Studies at Harvard University

September 10 – Dallas Warburg Chapter event with Cornelia Doemer, Head of the Department of Events of the State Representation of Rhineland-Palatinate, on "500 Years After the Reformation: Is Germany Still a Christian Country?"

September 18 – Minneapolis/St. Paul Warburg Chapter event with Ambassador J.D. Bindenagel, Special Advisor to the President for International and Global Chicago Affairs at DePaul University, on "The Time Is Ripe for the Transatlantic Trade and Investment Partnership" **September 19** – Dallas Warburg Chapter event with **Klaus-Jochen Gühlcke**, Consul General of Germany in Houston, on "Germany Before the Elections"

September 19 – Madison Warburg Chapter event with **Ambassador J.D. Bindenagel** on "The Time Is Ripe for the Transatlantic Trade and Investment Partnership"

September 24 – Denver Warburg Chapter event with **Ambassador J.D. Bindenagel** on "The Time Is Ripe for the Transatlantic Trade and Investment Partnership"

September 26 – San Diego Warburg Chapter event with **Ambassador J.D. Bindenagel** on "The Time Is Ripe for the Transatlantic Trade and Investment Partnership"

October 2 – Nashville Warburg Chapter event with **Eckart Woertz**, Senior Researcher at the Barcelona Centre for International Affairs (CIDOB), on "The Global Food Crisis, Geopolitics, and the Middle East"

October 3-5 – Pittsburgh Warburg Chapter events with **Eckart Woertz** on "The Global Food Crisis, Geopolitics, and the Middle East," held in cooperation with the World Affairs Council of Pittsburgh

October 5-6 – San Diego Warburg Chapter sponsorship of the San Diego German Currents Film Festival at the Museum of Photographic Arts

October 7 – Minneapolis/St. Paul Warburg Chapter event with Eckart Woertz

October 7 – Philadelphia Warburg Chapter event with **Ambassador Peter Ammon**, German Ambassador to the United States, in cooperation with the German American Chamber of Commerce, Philadelphia

October 15 – Dallas Warburg Chapter event with **Klaus-Dieter Frankenberger**, Foreign Editor at *Frankfurter Allgemeine Zeitung*, on "Germany, the Reluctant Hegemon"

October 16 – Denver Warburg Chapter event with **Klaus-Dieter Frankenberger** on "The German Election Results: Domestic and International Perspectives"

October 16 – Nashville Warburg Chapter event with **Erik Kirschbaum**, Foreign Correspondent for Reuters, on "Rocking the Wall" October 17 – Madison Warburg Chapter event with Erik Kirschbaum on "Rocking the Wall"

October 18 – Atlanta Warburg Chapter event with **Manfred Lahnstein**, Executive Chair of the ZEIT-Foundation Ebelin und Gerd Bucerius, hosted by the German American Chamber of Commerce of the Southern U.S.

October 18 – Boston Warburg Chapter event with **Klaus-Dieter Frankenberger**, Foreign Editor at *Frankfurter Allgemeine Zeitung*

October 18 – Charlotte Warburg Chapter event with **Erik Kirschbaum** on "Rocking the Wall"

October 21 – Atlanta Warburg Chapter event with **Erik Kirschbaum** on "Rocking the Wall"

October 22-24 – Phoenix Warburg Chapter events with Erik Kirschbaum on "Rocking the Wall"

October 22 – San Diego Warburg Chapter Bay Boat Cruise, in cooperation with the Consulate General of Germany, the German Honorary Consul, the German American San Diego Foundation, the San Diego German American Chamber of Commerce California, and the San Diego World Trade Center

October 24 – Minneapolis/St. Paul Warburg Chapter event with Erik Kirschbaum on "Rocking the Wall"

November 13 – Atlanta Warburg Chapter cooperation with the German Embassy on the **Skills Initiative Road Show**, hosted by the German American Chamber of Commerce of the Southern U.S.

November 14 – Charlotte Warburg Chapter cooperation with the German Embassy on the **Skills Initiative Road Show**

November 18 – Chicago Warburg Chapter event with Katja Gloger (1992 YL), Editorat-Large at *Stern* magazine, on "Tough Times: Edward Snowden, the NSA, and the Challenges for the Transatlantic Relationship"

November 18 – Indianapolis Warburg Chapter cooperation with the German Embassy on the **Skills Initiative Road Show** **November 19** – Dallas Warburg Chapter event with **Katja Gloger** on "Tough Times: Edward Snowden, the NSA, and the Challenges for the Transatlantic Relationship"

November 19 – Pittsburgh Warburg Chapter cooperation with the German Embassy on the **Skills Initiative Road Show**

November 19 – San Francisco Warburg Chapter event with **Michael Goering**, CEO of the ZEIT Foundation, on "The Search for New Global Leaders – Some Examples from Germany," hosted by Pillsbury Winthrop Shaw Pittman LLP

November 20 – Denver Warburg Chapter event with **Katja Gloger** on "Tough Times: Edward Snowden, the NSA, and the Challenges for the Transatlantic Relationship" November 21 – Boca Raton Warburg Chapter event with Ali Aslan (2010 YL), Talk Show Host at Deutsche Welle TV, on "One Woman to Rule Them All? The German Election and Its Impact on Europe"

November 22 – Boston Warburg Chapter event with **Katja Gloger** on "Tough Times: Edward Snowden, the NSA, and the Challenges for the Transatlantic Relationship," in cooperation with the Goethe-Institut Boston

December 17 – Charlotte Warburg Chapter event with **Christoph von Marshall** (1999 Kellen Fellow), Chief Diplomatic Correspondent at *Der Tagesspiegel*, on "The Impact of the NSA Revelations on U.S. Soft Power in Germany: Are We Losing the Next Generation?"

Warburg Chapter Leadership

The ACG is grateful to the below Warburg Chapter Directors for dedicating their time and efforts to successful programming around the country:

Alexandria, Virginia Dale Medearis
Atlanta, Georgia Martina Stellmaszek

Boca Raton, Florida Catherine S. Meschievitz

Boston, Massachusetts Marc Redlich

Charlotte, North Carolina Albert E. Guarnieri

Chicago, Illinois John D. Gatto

Dallas, Texas Hansjörg Heppe Nicola Bremer Denver, Colorado William M. Bass Bernhard Juergen Bleise

Indianapolis, Indiana Sven Schumacher

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Pittsburgh, Pennsylvania David A. Murdoch

St. Louis, Missouri Ulrike K. Schlafly

San Diego, California **Eberhard H. Röhm**

San Francisco, California Johannes M. Biermann Bettina Warburg-Johnson

Seattle, Washington Brian K. Klein

Study Tours



Study Tour participants at the German Federal Chancellery (Photo courtesy of Dan Boyce)

The ACG organized two Study Tours to Berlin in 2013 on immigration and on climate and energy issues. The Study Tour program is designed to create dialogue and an ongoing professional network between American and German experts. Each Study Tour is intended to create a two-way exchange of ideas for best practices and policies on the political and social landscapes in both countries relating to the topics of immigration and climate and energy, respectively. This program is generously supported by the German Federal Ministry of Economics and Energy through its European Recovery Program to support transatlantic dialogue.

Both Study Tours began with an opening dinner, followed by four intensive days of meetings and briefings with German government officials, political leaders, businesspeople, academics, journalists, nongovernmental organizations, and think tanks to discuss and share on each topic. Each evening, an official dinner gave the American participants the opportunity to hear from distinguished German politicians on German and EU policy, as well as experts in the field of either immigration or climate and energy.

The Study Tour on immigration took place from April 14 to 19. The delegation explored immigration policy in Germany and the European Union, including the difficult situation with political refugees; multiculturalism in Germany and its importance to future generations; and the economic factors for migrant and immigrant workers in Europe. The delegation in turn shared their experiences from the United States on social and economic immigration policy, as well as the legacy of multiculturalism.

Karsten D. Voigt, former Bundestag Member and Coordinator of German-American Cooperation at the German Federal Foreign Office, opened the Study Tour. Other prominent figures, including Hans-Ulrich Klose, then Chairman of the German-American Parliamentary Group, and Joschka Fischer, former Foreign Minister and Vice-Chancellor, briefed the group. The delegation on immigration also heard from Bundestag Members Dietmar Nietan, Omid Nouripour, Cem Özdemir (2001 Young Leader), and Ruprecht Polenz. They met with Ali Aslan (2010 YL), TV Host at Deutsche Welle: Berend Diekmann. Head of the U.S. and Foreign Trade Division at the Federal Ministry of Economics and Technology; and Ambassador Heinrich Kreft, Director for Public Diplomacy and Dialogue Among Civilizations. The group was treated to a special briefing at the U.S. Embassy with Ambassador Philip D. Murphy, as well as a walking tour through the Berlin borough of Wedding with Özcan Mutlu, a local Berlin politician for Alliance 90/The Greens who was recently voted into the Bundestag. The delegates also had meetings at the American Jewish Committee Berlin Office, the Federal Chancellery, the

Federal Foreign Office, the Federal Ministry of the Interior, the German Marshall Fund of the United States, the Heinrich Böll Foundation, the Immigration Department of the Berlin Police for Kreuzberg, and the Mercator Foundation.

The Study Tour on climate and energy took place from December 8 to 13. The American delegation left Berlin with a more profound understanding of the German *Energiewende* and surrounding policies on climate change and energy practices in Germany. As Germany moves forward to shut down nuclear power plants by 2022, the country has put tremendous resources into renewable and green energy development and implementation.

Speakers during the Study Tour on climate and energy issues included Bundestag Members Maria Flachsbarth, energy expert and member of the Government Coalition Task Force on Energy, and Norbert Röttgen, former Minister of the Environment and member of the Foreign Relations Committee. The delegation was briefed at other ministries by experts such as **Diethard** Mager, Deputy Director General for Renewable Energy at the Federal Ministry of Economics and Energy; Susanne Parlasca, Head of the Energy Policy Unit at the Federal Chancellery; and Hinrich Thölken, Head of the Division for Climate and Environmental Foreign Policy, and Sustainable Economy, at the Ministry of Foreign Affairs. The delegation also heard from Nicola Brüning, Head Representative of BMW's office in Berlin; R. Andreas Kraemer, Director and CEO of Ecologic Institute; and Andreas Nauen, CEO of Repower Systems SE. John Melville, Deputy Chief of Mission at the U.S. Embassy, briefed the delegation on U.S. policy in Germany. They also met with experts at BASF SE's Berlin office, the Institute for Advanced Sustainability Studies e.V., the Hasso-Plattner-Institut, the Potsdam Institute of Climate Impact Research (PIK), the European Climate Foundation, and the Wuppertal Institute for Climate, Environment, and Energy.

2013 Study Tour Participants

Study Tour on Immigration

Judith Bernstein-Baker Executive Director HIAS Pennsylvania Philadelphia, Pennsylvania

Spencer Boyer Public Policy Scholar Woodrow Wilson International Center for Scholars Washington, D.C.

Muzaffar Chishti

Director Migration Policy Institute's office at the NYU School of Law New York, New York

Kelley Goulette Congressional Staffer U.S. Senate Burlington, Vermont

Kirmanj Gundi

Professor, Department of Education Administration College of Education at Tennessee State University Freelance Journalist Nashville, Tennessee

Jennifer Keiper Midwest Correspondent Fox News Radio Glen Ellyn, Illinois

Terry Manuel

Senior Deportation Officer Department of Homeland Security/Immigration and Customs Enforcement Houston, Texas

Hans Christopher Meyer Attorney Meyer Law Office Denver, Colorado

Eva A. Millona Executive Director Massachusetts Immigrant and Refugee Advocacy Coalition (MIRA) Boston, Massachusetts

Bradley W. Newbolt

Attorney, Mediator, Arbitrator, and Litigator Bradley W. Newbolt Law Firm Minneapolis, Minnesota

Giang Nguyen

Reporter WIBW-TV Topeka, Kansas

Douglas Rayes

Judge Superior Court of Arizona in Maricopa County Phoenix, Arizona

Terri A. Simmons Partner Arnall Golden Gregory LLP Atlanta, Georgia

Darry A. Sragow Partner SNR Denton US LLP Los Angeles, California



Study Tour participants at the U.S. Embassy in Berlin (Photo courtesy of Giang Nguyen)

Study Tour on Climate and Energy Issues

Dan Boyce Capitol Bureau Chief Montana Public Radio Helena, Montana

William Eger Energy Manager City of Alexandria, Virginia

Robert J. Freitas President Sundial Energy, Inc. Tucson, Arizona John Hannah Judge Superior Court of Arizona in Maricopa County Phoenix, Arizona

Tom Hawley Transportation Reporter KSNV-TV/Channel 3 Las Vegas, Nevada

Colin Manasse CEO uTree Madrid, Spain

Gregg Mast President and CEO Earthtech Energy Minneapolis, Minnesota

Janet Milkman Executive Director Delaware Valley Green Building Council Philadelphia, Pennsylvania

Reid Rutherford CEO Photon Finance, LLC Mountain View, California

Senator Steve Southerland Senate Deputy Speaker Chairman of the Energy, Agriculture, and Natural Resources Committee Tennessee General Assembly Nashville, Tennessee

Edward Stern Executive Director Colorado Solar Energy Industries Association Denver, Colorado

Heidi VanGenderen Director of the Office of Public Engagement U.S. Department of Energy Washington, D.C.

Christopher Williams Vermont Organizer Citizens Awareness Network Hancock, Vermont

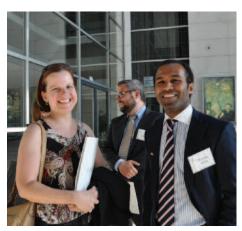
Emily Yates

Program Officer, Urban and Regional Policy German Marshall Fund of the United States Washington, D.C.

XXXV American-German Young Leaders Conference



The 2013 American-German Young Leaders at the German Reichstag



2013 Young Leaders Valerie E. Meyers, Toxicologist at NASA Johnson Space Center, and Bogdan Mitna, Manager at Daimler AG

The American Council on Germany brings together about 50 promising young professionals from the United States and Germany each year to discuss pressing political, economic, and social issues on the transatlantic agenda and to promote networking among these future leaders. Since 1973, the American-German Young Leaders Conferences have been building understanding, new perspectives, and ultimately strong bonds among the delegates and thus are a cornerstone of the Council's mission to promote transatlantic relations in the long term as well as the short term.

From July 21 to 26, 2013 – at a time when unfolding international crises added fuel to debates – Young Leaders came together in Berlin to consider "Transatlantic Relations in a Globalized World: Creating Cooperation or Conflicts?" The delegates included senior staffers in the State Department, the U.S. Army, the Bundestag, and the German Chancellery; executives from companies such as AT&T, Lilly, and Mercedes-Benz, as well as law firms; researchers; journalists; academics; and entrepreneurs.

The conference featured plenary sessions, working groups, and discussions with a range of officials and experts with unique perspectives on the transatlantic relationship. In addition, the American delegation took part in an orientation in Munich the weekend before the conference.

Speakers at the conference included Jörg Asmussen, Member of the Executive Board of the European Central Bank; Günter Heiss, Coordinator of Federal Intelligence Services; Eckart von Klaeden (1997 Young Leader), then Minister of State to the Federal Chancellor; Harald Leibrecht, then Coordinator of Transatlantic Cooperation in the Federal Foreign Office; Philipp Rösler, then Vice-Chancellor and Federal Minister of Economics and Technology; Bundestag Member Norbert Röttgen, former Minister of the Environment, Nature Conservation, and Nuclear Safety; Wolfgang Schäuble, Minister of Finance; Klaus Töpfer, former Minister of the Environment, Nature Conservation, and Nuclear Safety; Ambassador Hans-Georg Wieck, former German Ambassador to Iran and Chairman of the Advisory Council of Intelligence Round Table; and General Volker Wieker, Chairman of the Joint Chiefs of Staff for the Bundeswehr. Delegates also met with members of four of the major German political parties to discuss their outlooks on the federal elections.

The 2013 conference zoomed in on the following themes:

- "Identity Politics: What Makes an American or a German?";
- "Values Proposition: What Unifies and Differentiates a Transatlantic Relationship?";
- "Living Within Our Means: Repercussions of the Global Meltdown";
- "Policy Zombies: The Issues That Simply Will Not Die";
- "The Internet: Big Data, Big Government, Big Opportunities"; and
- "Trans-Atlantic 2025: The World as We Want It."

The delegates join a growing list of alumni who have gone on to become leading policymakers and opinion shapers in the transatlantic relationship, underscoring the multiplier effect inherent in the program.

2013 AMERICAN DELEGATION

Samara A. Barend Vice President and P3 Development Director AECOM Capital

Oni K. Blair Special Assistant to the U.S. Deputy Secretary of State U.S. Department of State

Margaret L. Boles Director, Federal Media Relations and Public Affairs AT&T Services, Inc.

Ashley H. Chan Director of Government Affairs and Business Development Alcoa

Nina Curley Editor-in-Chief Wamda

Arash Farin Vice President, Investment Banking The Sage Group

Adrianne B. George Branch Chief Office of the Director of National Intelligence

Guillermo J. Godoy Manager, Public Policy Volkswagen Group of America

Tauren W. Grant Fontana PDC Operations Manager Mercedes-Benz USA

Benjamin T. Grover Applications, Simulations, and Quality Division Leader/IT Director Lawrence Livermore National Laboratory

Andrew L. Hoffman Program Element Monitor, Office of the Secretary of the Air Force U.S. Air Force

Daniel Hutchinson Assistant Professor of History Belmont Abbey College

Lynn M. Itagaki Assistant Professor of English and Women's Studies The Ohio State University

James A. Johnson Councilmember City of Long Beach, California **Glenn B. Kates** Manager of Digital Media Initiatives Radio Free Europe/Radio Liberty

Janet W. Kelly Senior Federal Government Relations Representative Puget Sound Energy

Jay Khosla Policy Director and Chief Health Counsel U.S. Senate Finance Committee

W. Walton Liles Director Patomak Global Partners

Abigail T. Linnington Special Assistant, Office of the Chief of Staff of the Army U.S. Army

Valerie E. Meyers Toxicologist NASA Johnson Space Center

Elad Roisman Counsel to Commissioner Daniel Gallagher U.S. Securities and Exchange Commission

Justin Rzepka Vice President, Government Relations National Cable Telecommunications Association

Kriss Stanley Counsel, Corporate Public Policy Deutsche Post DHL

Rohit Wanchoo Principal Grove International Partners Co-Founder and Director Give Directly

Yuming Zou Executive Director JPMorgan Chase Bank (China)

2013 GERMAN DELEGATION

Ines Alpert Deputy Head of Unit – Financial Markets Policy and Law Federal Chancellery

Ferda Ataman Project Manager and Chief Editor Mediaservice Migration

Helena Beck Market Access Strategy Manager – Diabetes Lilly Deutschland GmbH Thomas Biegi Team Lead, Communications Pfizer Deutschland GmbH

Alice Graefin von Buquoy Sales Manager – Theatrical and Acquisition Manager Global Screen GmbH

Alexander H. Cordes Director and Lawyer Hering Schuppener Consulting

Manuela G. Czowalla Corporate Secretary OSK Marketing & Communications Inc. General Counsel OSK GmbH

Yasmin Ghavami Head of Aftersales Strategy BMW Group

Marion D. Hombach Senior Advisor in Directorate-General V Federal Ministry of Finance

Lutz A. Knappmann Deputy Editor-in-Chief, Head of Economy and Business Desk, and Head of Metro/Regional Desk Süddeutsche.de

Andreas Kraus Head of National Governmental Affairs DEKRA e.V.

Tanja C. Kraus Spokesperson of Minister Philipp Rösler Federal Ministry of Economics and Technology

Luisa Maier Entrepreneur and Business Founder Tech All Stars, Startupbootcamp

Christian Meister Deputy Commander and Chief of Staff, 3rd Mine Counter Measure Squadron German Navy

Thomas Meyer Senior Economist Deutsche Bank Research

Bogdan Mitna Manager Daimler AG

Farshad Mohammed-Avvali Consultant North Atlantic Treaty Association

XXXV American-German Young Leaders Conference (Continued)



Philipp Rösler, Vice-Chancellor and Federal Minister of Economics and Technology, addressing the Young Leaders

Katharina Muscheler

Senior Legal Counsel, Institutional Law Division Deutsche Bundesbank

Daniel Riedel Desk Officer, Division of Economics and Finance Office of the Federal President

Sammi Sandawi Desk Officer, International Armaments Policy Federal Ministry of Defense

Daniel Schaefer Investment Banking Correspondent The Financial Times

Timo Schiefer Head of German and U.S. Single Stock Volatility Trading Commerzbank AG

Claudia Strasser Program Officer for German-American Relations Robert Bosch Stiftung

Kerstin Thoma Vice President, Corporate Secretariat Deutsche Bank AG

Hanna Weber Associate Noerr LLP

Sara-Sumie Yang Special Assistant to Ambassador Wolfgang Ischinger Munich Security Conference Allianz SE

Georg Schulze Zumkley First Secretary, Political Affairs German Embassy in Beijing

In Gratitude

Sponsors

The American Council on Germany is grateful to the following sponsors of the XXXV American-German Young Leaders Conference:

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Steering Committee

The ACG would also like to express its many thanks to the below Young Leaders Steering Committee members for their tireless efforts to ensure a dynamic conference:

Edward S. McFadden (Chairman) (2002 Young Leader) Vice President, External Communications, Verizon

Paul Melot de Beauregard (2010 YL) Partner, McDermott Will & Emery

Matthias Deiss (2008 YL) Berlin Correspondent and Managing Editor, ARD Berlin

Antonin Finkelnburg (2008 YL) Grundsatzfragen, Arbeitgeberverband Gesamtmetall

Ann Marie Hauser (2007 YL) Vice President, Public Affairs, JDA Frontline

Sarmad Hussain (2005 YL) Referent, Deutscher Bundestag

Justin Sayfie (2007 YL) Publisher, SayfieReview.com Founding Shareholder, Blosser & Sayfie

Karen Furey Executive Vice President, American Council on Germany

Young Leader Alumni Gatherings

The American Council on Germany gives Young Leaders the opportunity not only to connect with one another during the conference but also to reconnect long afterwards. The American-German Young Leaders Conference experience begins with an exchange of ideas in the course of one week but it creates enduring friendships and partnerships. The Council convened the following events for Young Leader alumni in 2013.

April 23 – American-German Young Leaders Conference alumni reception, hosted by Ambassador Busso von Alvensleben, Consul General of Germany in New York, with special guest Kurt Biedenkopf, former Minister-President of Saxony

June 14 – American-German Young Leaders Conference alumni discussion and luncheon with **Rep. Joachin Castro** (2009 Young Leader), D-Texas, 20th District, with remarks also by **Maj. Gen. William E. Rapp** (1995 YL), Chief of the Legislative Liaison Office of the Secretary of the Army at the Pentagon, in Washington, D.C.

September 18 – American-German Young Leaders Conference alumni event, hosted by Steering Committee Chairman Edward S. McFadden, Vice President for External Communications at Verizon, with special guest Harald Leibrecht, Member of the German Bundestag and Coordinator of Transatlantic Cooperation in the Federal Foreign Office, in Washington, D.C.

October 2 – American-German Young Leaders Conference alumni discussion with Ambassador J.D. Bindenagel, Special Advisor to the President for International and Global Chicago Affairs at DePaul University, on "Germany's Leadership and the Future of Europe: The Reluctant Leader" in Chicago

Alumni also gathered less formally in other venues to continue the dialogue started during the conference.

Tripartite Young Leaders Conference



Participants and speakers at the Tripartite Young Leaders Conference in Washington, D.C.

The Tripartite Young Leaders Conference is designed to create an enduring network of future global leaders. The third and final segment of this conference series – on "The European Union in Crisis and the Transatlantic Partnership in Trouble" – brought together 30 young bankers, lawyers, academics, journalists, researchers, and leaders from the private and public sector from Germany, Poland, and the United States in Washington, D.C., from October 15 to 18, 2013. This program was held in cooperation with the Dräger Foundation and the Center for International Relations in Warsaw and was hosted by the German Marshall Fund of the United States.

The Young Leaders analyzed the many situations facing the transatlantic relationship today, including the eurozone crisis, the NSA revelations, and ongoing negotiations on the Transatlantic Trade and Investment Partnership (TTIP). Knowledge from the two

previous conferences allowed the Young Leaders to engage in fruitful dialogue to continue their discussion on the financial crisis and its management over the course of three years, as well as its effect on European domestic policy and foreign relations. The topics discussed throughout the panels reflected the younger generation's interest in a strong transatlantic partnership and a strong EU, particularly as both sides of the Atlantic work together on the pressing global issues of the day. The dynamic mix of Germany, Poland, and the United States allowed for a multifaceted discussion involving three key players in the transatlantic partnership and stability of Europe.

Prominent speakers during the conference in Brussels included Indermit Gill, Chief Economist for Europe and Central Asia at the World Bank; Jens Hanefeld, Minister and Deputy Chief of Mission at the German Embassy; former ACG Board Member John Lipsky, Distinguished Visiting Scholar at the Paul H. Nitze School of Advanced International Studies at Johns Hopkins University; Adeline Hindere Sayers, Counselor for the Trade and Agriculture Section of the Delegation of the European Union to the United States; Ambassador Ryszard Schnepf, U.S. Ambassador to Poland; and Ambassador Kurt Volker, Executive Director of the McCain Institute for International Leadership at Arizona State University.

Conference participants considered the following topics:

- "The European Union Still in Crisis Has Austerity Failed?";
- "The 'European Dream' and the Financial and Social Crisis";
- "Poland, A Success Story in the Midst of the EU Crisis?";
- "The Economic and Political Future of the Transatlantic Partnership";
- "Dealing with the Global Financial Crisis A Never-Ending Story?";
- "Foreign and Security Affairs in Transatlantic Relations"; and
- "Major Global Trends What Will Be the Key Forces Driving the Global Economy and the Transatlantic Partnership?"

The Tripartite Young Leaders Conference series first convened in Warsaw in the fall of 2011, and the second segment brought the Young Leaders to Brussels in the fall of 2012.

McCloy Fellowships

Established in 1976, the McCloy Fellowship program provides a unique opportunity for talented young professionals from the United States and Germany to travel across the Atlantic to conduct research and engage in dialogue with their counterparts. Since the creation of the fellowship program, more than 900 individuals have traveled abroad. The American Council on Germany awarded 25 individuals McCloy Fellowships in 2013 with the continued goal to foster transatlantic synergies. McCloy Fellows are selected from various industries and locations throughout Germany and the United States in the fields of agriculture, art, environmental policy, journalism, and urban planning.

The McCloy Fellowships were named for John J. McCloy, founding Chairman of the ACG, who believed that younger Americans and Germans benefit greatly from meeting their peers. His commitment to promoting transatlantic understanding lives on in the McCloy Fellows and the extensive network of alumni.

Agriculture

During the fall, the 2013 McCloy Fellows in Agriculture traveled across the Atlantic for a three-week study of agricultural industries covering policymaking, farming, and more. The four American McCloy Fellows in Agriculture visited various cities in Germany and Belgium to learn more about European agricultural issues. The fellows, who come from Illinois, Iowa, New York, and Tennessee, met with members of the Deutscher Bauernverband (German Farmers' Association) and the European Parliament, as well as numerous fellowship alumni who hosted the fellows during their stay.

Similarly, four German McCloy Fellows in Agriculture came to the United States in late September to meet their American counterparts. The fellows, from Berlin, Neubrandenburg, Stuttgart, and Wittlich-Bombogen, visited farms, markets, and vineyards, and also met with members of the American Farm Bureau Federation. The fellows traveled to Washington, D.C., New York, Missouri, Illinois, Arizona, and Florida while being hosted by American fellowship alumni.

The ACG extends its thanks to the American Farm Bureau Federation and the Deutscher Bauernverband for their assistance in identifying qualified candidates for the agriculture fellowships and for ensuring the fellows' itineraries are tailored to their professional interests.

Art

For the first time in four years, the ACG awarded a McCloy Fellowship in Art. **Sheryl Oring**, an Assistant Professor at the University of North Carolina at Greensboro, is traveling to Germany to create a comprehensive understanding of German individuals' feelings associated with the fall of the Berlin Wall. Her research is leading to a larger art exhibit in Berlin on the 25th anniversary of the fall of the Wall in October 2014.

Environmental Policy

The ACG awarded four McCloy Fellowships in Environmental Policy in 2013. The two Americans and the two Germans are each traveling abroad for three weeks to conduct research of their own design on timely topics such as climate change and energy efficiency. Arndt Bohrer, Head of Project Development for Power Generation at Mark-E Aktiengesellschaft in Hagen, examined U.S. capacity markets of energy supply. Benjamin Reuter, a Berlin-based freelance journalist for Wirtschafts Woche and DIE ZEIT, researched oil and gas production in the United States, particularly looking at shale gas. Erin Stojan Ruccolo, Director of Electricity Policy for Fresh Energy in St. Paul, Minnesota, is reviewing energy markets in the United States and Germany. Jason Schaefer, Clean Energy Coordinator for Red River Valley Community Action in Grand Forks, North Dakota, is looking at energy efficiency policy in existing buildings and the German model of the Passivhaus.

Journalism

In 2013, McCloy Fellowships in Journalism were awarded to four individuals – two Americans and two Germans – to research current transatlantic issues. Viktoria Grossmann, Editor for the *Süddeutsche* Zeitung from Munich, is focusing on the Transatlantic Trade and Investment Partnership (TTIP). Lucy McKeon, a New York-based freelance journalist, is examining the German interest in Jewishness. Bola Omisore, a freelance journalist from Bowie, Maryland, is looking at the drivers behind the greenification of Germany. Jonas Rest, Junior Editor for Berliner Zeitung, is researching the rise of the share economy.

The 2013 American McCloy Fellows in Journalism were selected by a panel of distinguished journalists: ACG Board Member Lee Cullum, Host of "CEO," a series of television interviews with business leaders; ACG President William M. Drozdiak; Josh Friedman, Director of Maria Moors Cabot Prizes at Columbia University's Graduate School of Journalism; and Michael Parks, a Professor at the University of Southern California Annenberg School for Communication.

Urban Affairs

In early spring, four German McCloy Fellows in Urban Affairs traveled to the United States to meet with city officials and policymakers and exchange best practices. The fellows, who come from Cottbus, Düsseldorf, Munich, and Oldenburg, were hosted by fellowship alumni for three weeks as they discussed topics such as urban redevelopment, immigration, and energy policies. The fellows traveled to New York City, Washington, D.C., Iowa, Minnesota, and Washington state.

During the fall, four American McCloy Fellows in Urban Affairs traveled to Germany to meet with their European counterparts. The fellows, from Arizona, Florida, Michigan, and Ohio, were hosted by the German fellows who had traveled earlier in the year and members of the Deutscher Städtetag (German Association of Cities). The fellows were able to witness the German federal elections and participate in Unity Day celebrations.

The ACG would like to thank the **National** League of Cities and the **Deutscher Städtetag** for their assistance in selecting candidates and for helping with the coordination of the fellows' itineraries.

ACG Fellowships for Young Entrepreneurs and Innovators

In 2013, the American Council on Germany launched its newest fellowship program, the ACG Fellowships for Young Entrepreneurs and Innovators. The fellowships bring four Germans to the United States for three weeks to meet with American entrepreneurs and venture capitalists to exchange best practices and build new networks. The first fellows in the program are: **Simon Bungers**,

Other Fellowships

the founder of Labfolder, a cloud-based digital lab notebook that aims to help laboratory scientists move from pen and paper to tablet devices, allowing them to visualize and communicate their experiments; Markus Gilles, the founder of Makeapoint, an embeddable commenting board for websites that uses micro videos instead of text comments; Thomas Grüderich, the founder of testCloud.de, which provides crowd software testing for web, mobile, and enterprise applications; and Benjamin Wüstenhagen, the founder of meinUnterricht.de, which helps teachers prepare their classes in faster, more efficient, more innovative, and intuitive ways. The ACG worked in conjuction with the **JFK Atlantic Forum** in Berlin to select these fellows.

Fellowship in the Spotlight

In the fall, four German McCloy Fellows in Agriculture come to the United States for three weeks of meetings with farmers, policymakers, and food producers to discuss best practices. The 2013 fellows began their program in Washington, D.C., with a series of meetings with the American Farm Bureau Federation before traveling to New York for several farm visits and meetings.

While the fellows were familiar with New York City, they were unaware of the food production nearby on Long Island. The fellows spent three days touring produce farms, wineries, and dairy farms on the eastern end of Long Island. The fellows were able to see farms that were affected by Hurricane Sandy and the continuing recovery process.

The fellows proceeded to New York City, where they visited a rooftop farm that serves the community of Greenpoint, Brooklyn. To the fellows, the concept of rooftop farming was quite unique. The fellows were able to discuss the limitations of farming in New York, such as air quality and high land costs. The fellows shared their ideas on how rooftop farming could be successful in major German cities.

Hunt and Goldman Fellowships

The Dr. Richard M. Hunt Fellowship for the Study of German Politics, Culture, and Society is awarded to promising young American academics whose work explores key themes of contemporary German society or the political, cultural, and social history of Germany. The fellowship is named in honor of former President and current Vice Chairman of the ACG **Richard M. Hunt** and was launched in 2003.

Two Hunt Fellowships were awarded in 2013. Matthew Bunn was awarded the Hunt Fellowship to complete research toward his Ph.D. in history from the University of Texas at Austin. Mr. Bunn's research is on the censors in Germany between 1815 and 1866, with a focus on both the institutional status of censors and the intellectual work they produced in their roles as university professors, journalists, and novelists. Alexandra Winnick, a Ph.D. candidate at Rutgers University, is examining how German historical and collective memory of the 20th century is actively shaping public rhetoric concerning contemporary humanrights foreign policy. The project addresses the German debate surrounding NATO intervention in the Balkans in the 1990s by providing a lens in which one can understand how governments and the media employ notions of collective understandings of the past to affect current policy.

The Dr. Guido Goldman Fellowship for the Study of German and European Economic and International Affairs is awarded each year to an American scholar whose research concentrates on German economic and international policy in a wider European context. The fellowship was established in 2003 to honor political scientist and ACG Board Member **Guido Goldman**, Director of German Studies at the Minda de Gunzburg Center for European Studies at Harvard University.

Martin Steinwand was awarded the Goldman Fellowship for his research on German foreign aid. Dr. Steinwand is an Assistant Professor of Political Science at Stony Brook University. His research explores how Germany coordinates its foreign aid policy with the United States and other European donor countries. This research is part of a larger project that looks into the causes of donor fragmentation, which occurs when the number of donors engaged in a single recipient country threatens to overwhelm the recipient's bureaucratic capacity for administering aid.

Kellen Fellowships

Each year the Anna-Maria and Stephen M. Kellen Fellowship is awarded to promising young Berlin-based journalists to conduct interviews and complete research on current trends in the transatlantic partnership. The fellowship is named for **Anna-Maria Kellen** and the late Stephen M. Kellen, a Berlin native who was an ACG Board Member and Co-Chairman of the New York investment firm Arnhold and S. Bleichroeder Holdings, Inc., and is funded by the Anna-Maria and Stephen Kellen Foundation.

In 2013, five journalists were awarded a Kellen Fellowship. Maja Heinrich, a Staff Reporter of the Parliamentary Bureau of Madsack Media Group, is researching the future of print media. Martina Merten was awarded a Kellen Fellowship to conduct research on American views associated with universal health care. Ms. Merten is a health care journalist for Deutsches Ärzteblatt. Peter Mücke, Parliamentary Correspondent for ARD-Hauptstadtstudio Berlin, is conducting research on new energy sources in the United States. Alexander-Georg **Rackow**, a political reporter and editor for Bild am Sonntag, is looking at how some American cities have decided to outsource their policy department and prison system to private security organizations. Axel Rahmlow, a host and editor for Deutschlandradio Kultur, is examining how the changing demographics of Texas are creating a shift in the political landscape.

On June 27, 2013, the ACG hosted a breakfast discussion with Kellen Fellowship alumni in Berlin. Participating in an interesting debate on the German federal elections was Ali Aslan (2010 Young Leader), Host of "Quadriga" on Deutsche Welle TV; Henrik Flor, Senior Editor and Concept Developer for Stiftung Bürgermut and 2009 Kellen Fellow; and Birte Meier, Journalist/Reporter for ZDF and 2010 Kellen Fellow. The discussion was moderated by ACG Board Member Garrick Utley, Senior Fellow at The Levin Institute at SUNY and former ACG Chairman. The speakers covered the differences between American and German campaigns, predictions for the German elections, and the roles of the media.

2013 Fellows

McCloy Fellows in Agriculture

American

Brandon Moore Owner Moore's Hog Farm Nashville, North Carolina

Steven Sheaffer

Vice President of Lending First Farm Credit Services Oregon, Illinois

Trudy Wastweet

Deputy Secretary of Agriculture South Dakota Farm Bureau Federation Pierre, South Dakota

Kelly Young

Senior Associate Director of National Affairs New York Farm Bureau Colonie, New York

German

Ariane Amstutz

Assistant Press Officer and Editor Landesbauernverband Baden-Wuerttemberg Stuttgart, Germany

Ralf Benecke

Deputy Managing Director Bauernverband Mecklenburg-Vorpommern Neubrandenburg, Germany

Astrid Rewerts

Head of the Division of Plant Production, Cereals, and Sugar Deutscher Bauernverband Berlin, Germany

Magdalena Zelder

Federal Chairwoman of the German Rural Youth Association Deutscher Bauernverband Wittlich-Bombogen, Germany

McCloy Fellow in Art

Sheryl Oring Assistant Professor University of North Carolina at Greensboro Research Topic: "Beyond the Wall"

McCloy Fellows in Environmental Policy

American

Erin Stojan Ruccolo Director of Electricity Policy Fresh Energy St. Paul, Minnesota Research Topic: "Renewable Energy Markets in Germany"

Jason Schaefer

Clean Energy Coordinator Red River Valley Community Action Grand Forks, North Dakota Research Topic: "Learning from Germany's Successful Energy Efficiency Efforts for Existing Buildings"

German

Arndt Bohrer

Head of Project Development Power Generation Mark-E Aktiengesellschaft Hagen, Germany Research Topic: "Energiewende and Reliability – U.S. Capacity Markets as a Role Model for Germany?"

Benjamin Reuter

Freelance Journalist WirtschaftsWoche Düsseldorf, Germany Research Topic: "The Renaissance of Oil and Gas Production in the USA"

McCloy Fellows in Journalism

American

Lucy McKeon Freelance Journalist

New York, New York Research Topic: "The Cultural Phenomenon of German Interest in Jewishness"

Bola Omisore

Freelance Journalist Bowie, Maryland Research Topic: "The Social, Economic, and Political Drivers Behind the 'Greenification' of Germany"

German

Viktoria Grossmann Editor Süddeutsche Zeitung Munich, Germany Research Topic: "The Future of the Transatlantic Economic Agreement"

Jonas Rest

Junior Editor Berliner Zeitung/Berliner Verlag GmbH Berlin, Germany Research Topic: "The Transatlantic Rise of the Share Economy"

McCloy Fellows in Urban Affairs

American

Kimberly Cekola Research Associate and Editor Michigan Municipal League Ann Arbor, Michigan

Joanne Keene Government Relations Director Coconino County of Arizona Flagstaff, Arizona

Patricia Plantamura City Council Member

City of Seminole, Florida

Maraskeshia Smith Deputy Director of Public Services City of Cincinnati, Ohio

German

Pia Eichenseer Head of Staff Unit for the Lord Mayor's Office City of Munich, Germany

Birthe Meier-Ewert

City Planner City of Düsseldorf, Germany

Doreen Mohaupt Urban Planner City of Cottbus, Germany

Steffen Trawinski International Relations Coordinator City of Oldenburg, Germany

Goldman Fellow

Martin Steinwand Assistant Professor of Political Science Stony Brook University Stony Brook, New York Research Topic: "Coordinating German Foreign Aid"

Hunt Fellows

Matthew Bunn

Doctoral Candidate The University of Texas at Austin Austin, Texas Research Topic: "Censors, Intellectuals, and Civil Society in the German Confederation, 1815-1866"

"As I look back on the people and the places and the ideas, I can only begin to grasp in how many ways I have been impacted. I observed both similarities and stark differences between my home city and host cities. I've seen innovation in practice, and I've seen bold policy concepts being put into practice to tackle problems that are common to many urban areas. I am already formulating ideas to incorporate my newfound understanding to the city I call home. The potential is limitless. Cincinnati and I will be reaping the benefits of this experience for many years to come." – Maraskeshia Smith, Deputy Director of Public Services, City of Cincinnati, Ohio

20 -

Alexandra Winnick

Doctoral Candidate Rutgers University New Brunswick, New Jersey Research Topic: "The Manipulation of Memory: Perceptions of German Collective Memory of World War II and NATO Intervention in the Balkans"

Kellen Fellows

Maja Heinrich

Correspondent for the Parliamentary Bureau Madsack Media Group Berlin, Germany Research Topic: "How the Tarnished U.S. Media Are Surviving and Staying Relevant in Times of Technical Progress"

Martina Merten

Health Care Journalist Deutsches Ärzteblatt Berlin, Germany Research Topic: "Why Do Americans Fear Health Care Systems Like the German One?"

Peter Mücke

Parliamentary Correspondent ARD-Hauptstadtstudio Berlin Berlin, Germany Research Topic: "America's Energy Market or a Temporary Bubble?"

Alexander-Georg Rackow

Editor and Reporter Axel-Springer AG Berlin, Germany Research Topic: "Privatizing America's Security"

Axel Rahmlow

Host, Editor, and Reporter Deutschlandradio Kultur Berlin, Germany Research Topic: "The Changing Demographics of Texas and Its Importance for the Political Landscape of the U.S."

ACG Fellowships for Young Entrepreneurs and Innovators

Simon Bungers CEO Labfolder GmbH Berlin, Germany

Markus Gilles CEO Makeapoint Berlin, Germany

Thomas Grüderich Chief Sales Officer testCloud.de GmbH Berlin, Germany

Benjamin Wüstenhagen Managing Director K.lab educmedia GmbH Berlin, Germany

Publications

Occasional Paper #1: "Beyond Europe – Germany's Global Commitment"

An address at the Annual Meeting of the Members of the American Council on Germany by **Ambassador Peter Wittig**, Permanent Representative of Germany to the United Nations March 26, 2013 New York City

Occasional Paper #2: "The Time Is Now for the Transatlantic Trade and Investment Relationship"

An address before various Eric M. Warburg Chapters of the American Council on Germany by **Ambassador J.D. Bindenagel**, Special Advisor to the President at DePaul University in Chicago April 2013

Occasional Paper #3: "The Euro and Its Geostrategic Dimension in the 21st Century"

An address by **Jürgen Trittin, MdB**, Chairman of Alliance 90/The Greens in the German Bundestag May 7, 2013 New York City With special thanks to the Heinrich Böll Foundation and Crowell & Moring LLP for supporting this event

Occasional Paper #4: "The Eurozone Crisis and the German Economy"

An address by **Joachim Poss, MdB**, Deputy Chairman of the SPD Parliamentary Group in the Bundestag May 29, 2013 New York City With special thanks to Hodgson Russ LLP for hosting this event

Occasional Paper #5: "How Europe Is Overcoming the Euro Crisis"

An address by **Klaus Regling**, Managing Director of the European Stability Mechanism, before the American Council on Germany, Council for the United States and Italy, and French-American Foundation October 8, 2013 New York City With special thanks to Crowell & Moring LLP for supporting this event

Occasional Paper #6: "Germany – A 'Reluctant Hegemon'?"

An address by **Klaus-Dieter Frankenberger**, Foreign Editor at *Frankfurter Allgemeine Zeitung*, before the Dallas Eric M. Warburg Chapter of the American Council on Germany October 15, 2013

2013 John J. McCloy Awards Dinner



ACG Board Member Guido Goldman, Director of German Studies at the Minda de Gunzburg Center for European Studies at Harvard University; McCloy Award recipient Dr. Frank Appel, Chief Executive Officer of Deutsche Post DHL; and former ACG Board Member John Lipsky, Distinguished Visiting Scholar at the Paul H. Nitze School of Advanced International Studies at Johns Hopkins University (left to right)

The American Council on Germany presented John J. McCloy Awards to John C. Lechleiter, Ph.D., Chairman, President, and Chief Executive Officer of Eli Lilly and Company, and Dr. Frank Appel, Chief Executive Officer of Deutsche Post DHL, on June 11, 2013, in New York City for their and their companies' work to promote transatlantic economic ties. ACG Chairman Ambassador Robert M. Kimmitt, Senior International Counsel at Wilmer Cutler Pickering Hale and Dorr LLP, was the master of ceremonies. ACG Board Member Alex M. Azar II, President of Lilly USA, accepted the McCloy Award on behalf of Dr. Lechleiter.

Ambassador Peter Ammon, German Ambassador to the United States, shared a message of congratulations from Chancellor Angela Merkel, and **Kathleen Doherty**, Deputy Assistant Secretary in the Bureau of European and Eurasian Affairs at the U.S. Department of



ACG Chairman Ambassador Robert M. Kimmitt, Senior International Counsel at Wilmer Cutler Pickering Hale and Dorr LLP, presenting the McCloy Award to ACG Board Member Alex M. Azar II, President of Lilly USA, who accepted the award on behalf of John C. Lechleiter, Ph.D., Chairman, President, and Chief Executive Officer of Eli Lilly and Company (left to right)

State, conveyed wishes from President Barack Obama. ACG Board Member **Guido Goldman**, Director of German Studies at the Minda de Gunzburg Center for European Studies at Harvard University, introduced Ailey II dancers, who treated guests to a dynamic set of performances.

The American Council on Germany presents John J. McCloy Awards to the leader of an American firm and the leader of a German firm each year for their work to enhance the transatlantic economic relationship. First presented in 1993, the awards are named in honor of John J. McCloy, the founding Chairman of the ACG and the first civilian U.S. High Commissioner for Germany after World War II, who also served as an advisor to every U.S. President from Franklin Roosevelt to Ronald Reagan. The awards pay tribute to Mr. McCloy's tireless efforts to promote closer transatlantic ties.

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The American Council on Germany's corporate membership program provides leaders in the German-American business community with added perspectives on economic and political developments through special policy discussions, publications, and more. Corporate members have the opportunity to meet with various German officials, journalists, academics, and other experts to discuss key issues on the transatlantic agenda, and to network with others who are engaged in the German-American relationship. Top contributors are automatically members of the Business Advisory Committee (BAC).

In 2013, as the eurozone crisis and economic uncertainty continued, Germans went to the polls, and the NSA revelations dominated headlines, the ACG convened discussions with distinguished officials and experts to analyze policy prescriptions and the best way forward. Meeting partners in 2013 included **Ursula von der Leyen**, then German Federal Minister of Labor and Social Affairs; **Werner Hoyer**, President and Chairman of the Board of Directors of the European Investment Bank; and **Klaus Regling**, Managing Director of the European Stability Mechanism. Business Advisory Committee members also were treated to a private dinner with **Wolfgang Schäuble**, German Federal Minister of Finance, in Washington, D.C.

The ACG would like to thank ACG Board Member **Dale L. Ponikvar**, Partner at Milbank, Tweed, Hadley & McCloy LLP, who also serves as the ACG's Counsel, and **Christian Jagenberg**, Executive Vice President and General Manager of NORD/LB, for serving as Co-Chairmen of the Business Advisory Committee.

The Council is very grateful for the support and generosity of all of the corporate members listed here:

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In Memoriam

The ACG Mourns the Loss of Former Chairman Garrick Utley and Former Treasurer Walter A. Eberstadt



Garrick Utley



Walter A. Eberstadt

As we at the American Council on Germany were preparing to go to press with this annual report, we received the very sad news that two of our most dedicated longtime leaders had passed away: Board Member and former ACG Chairman Garrick Utley and Honorary Board Member and longtime ACG Treasurer Walter A. Eberstadt. Both laid the groundwork for the Council's future in their own special way, and their loss is deeply felt at the ACG.

Garrick was Chairman of the American Council on Germany for almost 13 years, from 1998 to 2011. ACG Chairman Robert M. Kimmitt described the scope of Garrick's impact at the ACG and indeed more widely: "Garrick Utley's contributions to the German-American relationship are significant and enduring. He was the personification of the American Council on Germany for the generation of Young Leaders who came of age in the exciting years after the fall of the Berlin Wall. His legacy will live through them for generations to come."

Garrick had been serving as a Senior Fellow at the Neil D. Levin Graduate Institute of International Relations and Commerce of the State University of New York after serving as its President from 2003 until December 31, 2011. He previously was a senior correspondent for CNN based in the network's New York bureau. His 2000 book, You Should Have Been Here Yesterday, provides a sweeping history of network news. Before joining CNN in February 1997, he served as ABC News' chief foreign correspondent for three years. Earlier, he spent 30 years with NBC News covering international affairs and reporting from more than 70 countries. While at NBC, he moderated "Meet the Press" in Washington, D.C., anchored "Sunday Today," hosted the monthly magazine "First Tuesday," and anchored "NBC Magazine," among many other assignments. He was awarded several of journalism's most distinguished honors, including the Overseas Press Club's Edward R. Murrow Award in 1984 for his reports on Soviet-American relations, and the George Foster Peabody Award in 1986 for his contributions to "Vietnam: Ten Years Later."

"He was the most dignified raconteur I have ever met, one of the truly great foreign correspondents of his or any generation, a man of substance, with diverse interests and a gentleman through and through," said longtime American-German Young Leaders Conference Steering Committee Chairman Edward S. McFadden (2002 Young Leader), Vice President for External Communications at Verizon. "Garrick Utley was a class act, pure and simple, a great journalist who was truly committed to the important transatlantic relationship many of us are invested in, and I am proud to have been able to call him a friend."

Former ACG President and current Vice Chairman Richard M. Hunt, who created the annual Garrick Utley Lecture on Global Media Issues, related an anecdote about Garrick: "When he retired from the Chairmanship of the Council, I sat next to him at a lunch one day and we talked about 1989 and the fall of the Berlin Wall and then the collapse of Communism. I quoted from a book I had been reading about George Kennan: 'Blest is the man who has visited this world in its fateful moments ...' He smiled and said, 'I guess that's true for all of us old-timers.'"

If Garrick was the resident policy analyst – the roving journalist who could place world events into context for audiences of all sizes, at the ACG and far beyond – then Walter was the numbers man, deft as he was with the written word as well.

Walter became a member of the American Council on Germany in 1975, and in 1977 became a Board Member and Treasurer - a position in which, he noted, he followed with considerable trepidation in the distinguished footsteps of Eric M. Warburg. Walter served as Treasurer until 2000. In his professional life, he served as Managing Director of Lazard Frères and Company. Walter remained on the ACG Board until 2008, at which time he was elected an Honorary Board Member. A patron of the arts and a longtime benefactor for The Frick Collection, he also served as Chairman of the Advisory Board of the World Policy Institute, a Trustee at the New School University, and President of the Northside Center for Child Development. Walter had moved with his family to England in 1936 to escape Nazi persecution. He served in the British Army as an officer and fought in Normandy, where he was wounded. After the war, he was put in charge of Radio Hamburg and then wrote for the Economist for three years. In his book Whence We Came, Where We Went - a chronicle of his family's remarkable history - he wrote that his involvement in the Council "was a way to continue what I had started in Hamburg after the war." He went on to say that he carefully nurtured the Council's growing financial base by avoiding risky positions amid a volatile stock market. As a result of his acumen, the ACG's endowment grew 10-fold during his tenure.

The ACG would like to express its heartfelt sympathy to Garrick's wife, Gertje Utley, and also to Walter's wife, Vera Eberstadt; their children, George (1998 YL) and Michael; and four grandchildren. The Council simply would not be where it is today without Garrick's and Walter's Herculean efforts and, it must be said, winning personalities.

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