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The Council and Its Mission

The American Council on Germany (ACG) is an independent, nonpartisan nonprofit organization which promotes dialogue among leaders from business, government, and the media in the United States and Europe. The ACG strengthens transatlantic understanding and coordinates policy initiatives on key issues in the post-September 11th world.

The ACG was incorporated in 1952 in New York to encourage reconciliation and understanding following the two disastrous wars in the first half of the 20th century. Among its early leaders were John J. and Ellen McCloy, General Lucius D. Clay, Christopher Emmet, Joseph Kaskell, George N. Shuster, and Eric M. Warburg. Because of their vision of transatlantic cooperation, the Council has served as a key bridge between Germany and the United States for nearly 60 years. In the 21st century, transatlantic cooperation on a range of global economic, political, and social issues is more important than ever. As the European Union continues to evolve, the ACG provides Americans with a better understanding of Europe as a whole.

Through its range of programs and outreach activities, the American Council on Germany anticipates emerging challenges for the transatlantic relationship and encourages innovative approaches to problem solving. The ACG supports the open exchange of views and builds personal networks among leaders on both sides of the Atlantic by:

- convening regular **policy discussions** in New York City, Washington, D.C., and at its Eric M. Warburg Chapters throughout the United States to inform individuals about German and European affairs as well as global challenges.
- identifying leaders from the successor generation on both sides of the Atlantic to engage in annual **American-German Young Leaders Conferences** and **Young Leaders Study Groups on the Future of Europe**.
- organizing **high-level policy conferences and study tours** in Europe and the United States on important political and economic issues.
- awarding **fellowships** to American and German mid-career professionals from the fields of agriculture, art, environmental policy, journalism, and urban affairs, along with academia, to enable them to conduct research and collaborate with their professional counterparts.
- publishing **occasional papers** on a range of issues affecting the transatlantic relationship and distributing them to more than 1,000 individuals and a **newsletter on German-American business relations** and other timely content for corporate members.

A Message from the Chairman and the President



ACG President William M. Drozdiak and Chairman Garrick Utley (left to right)

“How Germany and the United States cooperate in the effort to find mutually supportive solutions may well determine whether the West can stave off an era of historic decline, a further loss of global geopolitical influence, and an erosion of confidence in its model of free-market democracy.”

The euro crisis and the fragile state of the global economic recovery dominated headlines during the course of the year 2010. But this dual vulnerability also showed that the relationship between Germany and the United States – perhaps more than ever – serves as the central foundation of the Atlantic alliance. While Americans struggled to keep their jobs and southern Europeans reeled under the weight of a debt crisis, Germany’s powerful export boom drove unemployment levels to an 18-year low and bolstered the nation’s enviable record of prosperity. Indeed, the United States sought to emulate Germany’s successful policy innovations – such as the Cash for Clunkers program to boost automobile sales or part-time job schemes known as Kurzarbeit – as the Western world tried to revive its leadership and momentum in the face of surging competition from 21st-century powers like China, India, and Brazil. The arduous and complex task of pulling out of the worst economic crisis since the Great Depression has also magnified populist political challenges on both continents, from Tea Party activists in the United States to the rise of right-wing xenophobic movements in Europe. How Germany and the United States cooperate in the effort to find mutually supportive solutions may well determine whether the West can stave off an era of historic decline, a further loss of global geopolitical influence, and an erosion of confidence in its model of free-market democracy.

In our programs at the American Council on Germany, we have emphasized the importance of a transatlantic global agenda in dealing with these modern challenges. During the past year, we hosted discussions about the euro crisis and the impact on the global economy with Bundesbank President Axel Weber and our Honorary Vice Chairman, Paul A. Volcker, the former Federal Reserve Chairman and Head of the President’s Economic Recovery Advisory Board. Both men emphasized that the economies of the United States and Europe have become so interwoven in this age of globalization that no nation on either continent can be effectively insulated from the problems of others. Whether we like it or not, Europe and the United States still function as the twin turbines of the global economic engine. Even after three decades of stunning growth rates in China and India, the United States and Europe still account for about half of all global economic activity in terms of trade and investment flows. Moreover, the contributions of our German and European partners within NATO still remain vital to our security interests around the world, especially in the continuing fight against al-Qaeda and its Taliban allies in the war in Afghanistan. Even though the United States has sent most of the troops, European nations have provided about one-third of the NATO-led international force and have suffered about 40 percent of the fatalities there since 2001.

In preparing for future threats, our mutual dependence will remain just as great. As journalist and author Misha Glenny pointed out in an ACG discussion program about new threats arising from cybersecurity and Internet freedom issues, how the United States, Germany, and Europe shape a common approach will have an impact on the entire world. As climate change and social upheavals in the Middle East gain momentum, we will not have the luxury of time to formulate long-term solutions. Robert Zoellick, President of the World Bank and a former ACG Board Member, has pointed out that demand for food is expected to rise by 50 percent over the next two decades. At least 36 countries will be desperately short of crops or fresh water within the next 10 years. And scientists from the Intergovernmental Panel on Climate Change predict that in the coming decade, up to 250 million Africans could face starvation or drought because of lower

crop yields or a lack of fresh water supplies – all of which could trigger conflicts and calls for urgent responses by the Atlantic allies. In striving to cope with these new threats at a time of economic recession, the need to share costs and burdens within the transatlantic community will become more vital than ever. Since the European Union, which boasts some of the world's highest living standards in a single market of 500 million citizens, offers some of the world's most generous aid programs and serves as a good role model for regional governance, the United States must recognize that close cooperation with our Atlantic partners serves our own political, security, and economic interests, especially as our own debt problems multiply.

To supplement policy discussions on these topics and more, the ACG continues to conduct study tours in Germany to enable prominent Americans to learn firsthand about developments there through briefings with top policymakers and experts from the media, academia, and the business world.

Nothing we do at the ACG is more important than helping to prepare a new generation of Americans and Germans to work together in finding solutions to global problems. Our bilateral Young Leaders program, which each year for more than three decades has brought together about 50 young professionals, continues to flourish and attract high-level participants from diverse walks of life who learn from one another and form lasting friendships at the same time. During the Cold War days, their exchanges often focused on security; today the subjects that dominate discussion usually pivot around immigration and the integration of ethnic minorities, the impact of global climate change, and the need to find new energy solutions such as through wind and solar power. A separate, multilateral Young Leaders program, which we have conducted in recent years with the Dräger Foundation, has concentrated on the political and social repercussions of the demographic crisis in Europe and the Middle East. In the course of their time spent together, these young people discover new ways of looking at issues within their society, ranging from juvenile delinquency to universal health care, and in so doing nurture personal bonds of friendship that can be maintained in the future in

“Whether we like it or not, Europe and the United States still function as the twin turbines of the global economic engine.”

part through social media. Indeed, the ACG's Facebook page has brought the networking among Young Leader alumni to a new level.

Our fellowship programs continue to attract strong interest from mid-career German and American professionals who are striving to expand their knowledge in the fields of agriculture, art, environmental policy, journalism, and urban affairs. In 2010, the Council subsidized the work of 33 fellows, and we trust that they will put their experience to good use in strengthening what we believe to be one of history's most successful partnerships.

We are also proud of the continuing work carried out by our regional Chapters, now based in 20 cities across the country. These Chapters, named after one of our founders, Eric M. Warburg, help us maintain strong connections with our members around the nation through policy discussions and cultural events that keep them abreast of developments in German-American relations.

Besides the contributions of our individual and corporate members, we have been fortunate enough to fund these programs during an era of economic hardship with the help of our John J. McCloy Awards Dinner, which each year honors two leading business executives from Germany and the United States for their work in fostering transatlantic ties. Our 18th annual dinner attracted about 500 people to honor Michael Diekmann, Chairman of the Board of Management at Allianz SE, and Andrew N. Liveris, Chairman and CEO of The Dow Chemical Company. Both gentlemen reflected on the dynamism of the transatlantic marketplace and how their companies have been enriched by the diversity of their employees on both sides of the Atlantic. And such transatlantic business expansion has proved healthy as well for the


bottom line – in 2010, Dow celebrated 50 years of successful investments in Germany, while Allianz extolled the profitable impact of its acquisition of the world's largest bond company, PIMCO, based in Newport Beach, California. We would like to express our profound gratitude to those who supported the McCloy Awards Dinner. All of the dinner proceeds will be invested in programs designed to benefit the future health of the German-American partnership.

We would like to thank everyone who participates in our activities, and we hope you will continue to support our mission of encouraging greater dialogue and understanding across the Atlantic.

February 2011



Garrick Utley, Chairman



William M. Drozdiak, President

2010 Calendar of Events



Friedrich Merz (right), Chairman of the Atlantik-Brücke e.V. and Partner at Mayer Brown LLP, with ACG Board Members (from left) John J. McCloy II, Chairman of the Board of Gravitas Technology, Inc.; Ulrike K. Schlafly, International Consultant at The Saint Louis Brewery, Inc.; and ACG Vice Chairman Richard M. Hunt, University Marshal a.D. of Harvard University



Axel Weber (second from right), President of the German Bundesbank, and (from left) Richard H. Walker, Managing Director and General Counsel of Deutsche Bank; Christine M. Cumming, First Vice President and COO of the Federal Reserve Bank of New York; ACG President William M. Drozdiak; and ACG Chairman Garrick Utley

January 27 – Discussion and luncheon, held in cooperation with Demos, the World Policy Institute, and the German Marshall Fund of the United States, with **Delancey Gustin** of the Immigration and Integration Program at the German Marshall Fund of the United States and **Michele Wucker**, Executive Director of the World Policy Institute and member of the Young Leaders Study Group on the Future of Europe, on “U.S. and European Perspectives on Immigration: A Problem or an Opportunity?”

February 3 – Discussion and luncheon, held in cooperation with Bucerius Education GmbH and hosted by White & Case LLP, with **Zachary Karabell**, President of River Twice Research and author of *Superfusion: How China and America Became One Economy and Why the World's Prosperity Depends on It*, on “An Economic Embrace? The Fusion of the Chinese and American Economies and Implications for the Global Economy,” as part of the discussion series Talking About China: Europe, China, and the United States in the 21st Century

February 9 – Discussion and breakfast, in cooperation with Deutsches Haus at NYU, with **Steven Hill**, Director of the Political Reform Program at the New America Foundation and author of *Europe's Promise: Why the European Way Is the Best Hope for an Insecure Age*, on “Germany's Alternative to Wall Street Capitalism”

March 19 – Discussion and breakfast, hosted by Sidley Austin LLP, with **David Malpass**, President of Encima Global LLC, on “The Euro, Greece, and Implications for the United States”

March 30 – Annual Meeting of the Members, with a discussion and reception with **Friedrich Merz**, Chairman of the Atlantik-Brücke e.V. and Partner at Mayer Brown LLP, and former Member of the German Bundestag and the European Parliament, on “The Global Financial Crisis and Its Effect on the Transatlantic Relationship”

April 9 – Discussion and breakfast, sponsored by Eisner LLP, with German Bundestag Members **Hubertus Heil** (2003 Young Leader) and **Jochim Poß**, Deputy Chairmen of the SPD Parliamentary Group in the Bundestag, on “Germany, the Euro, and the Prospects for the Future”

April 12 – Discussion and luncheon, held in cooperation with American Friends of Bucerius and hosted by Crowell & Moring LLP, with **Hendrik Ankenbrand**, Business Correspondent for the *Frankfurter Allgemeine Zeitung*, on “The End of Chimerica: A Threat to the United States and Germany?” as part of the discussion series Talking About China: Europe, China, and the United States in the 21st Century

April 13 – Discussion and breakfast, hosted by Deutsche Bank, with journalist and author **Misha Glenny** on “Cyber Warfare: A Global Challenge for Europe and the United States”

April 14 – Discussion and breakfast, held in cooperation with Deutsches Haus at NYU, with **Robin Mishra** (2005 Young Leader), Head of the Berlin Bureau of the *Rheinischer Merkur*, and **Moritz**



Özcan Mutlu (middle), Education and European Policies Spokesperson for Alliance 90/The Greens in the Berlin House of Representatives, and (from left) Jascha D. Preuss and Guy A. Reiss, both Partners at Reiss+Preuss LLP



Hans-Ulrich Klose (right), Federal Coordinator of German-American Cooperation and Member of the Bundestag (SPD), and (from left) Heiko Hummel, Partner at Ernst & Young LLP, and ACG Chairman Garrick Utley

Schuller, Editor of the Opinion Page of *Der Tagesspiegel* and a 2010 Kellen Fellow, on “Taking Stock: The State of German Domestic and Foreign Politics”

April 19 – Discussion and luncheon, co-sponsored by Deutsches Haus at NYU, with Bundestag Members **Holger Haibach** (CDU/CSU) and **Rolf Mützenich** (SPD) on “Foreign Policy Challenges: A Conversation with Two Bundestag Members”

April 26 – Discussion and luncheon with **Axel Weber**, President of the German Bundesbank, on “Germany and the Financial Crisis: Challenges and Opportunities”

April 26 – Discussion and reception, in cooperation with the International Foundation for Art Research and the Union League Club, with **Robert M. Edsel**, Founder and President of the Monuments Men Foundation for the Preservation of Art and author of *The Monuments Men: Allied Heroes, Nazi Thieves, and the Greatest Treasure Hunt in History*, on “The Invisible Heroes: The Monuments Men”

April 29 – Discussion and breakfast, in cooperation with Deutsches Haus at NYU and the Political Salon, with **Volker Perthes**, Director of the German Institute for International and Security Affairs and Executive Chairman of the Board of the Stiftung Wissenschaft und Politik, on “Germany and the United States: Misunderstandings About Pragmatism and Values”

May 5 – Discussion and reception for American-German Young Leader alumni with **Horst Freitag**, Consul General of Germany in New York

May 6 – Discussion and breakfast, hosted by Alston & Bird LLP, with **Peter Gottwald**, Commissioner of the Federal Government for Arms Control and Disarmament, on “President Obama’s Arms Control Agenda: A View from Berlin”

May 21 – Discussion and breakfast, in cooperation with Deutsches Haus at NYU, with **Niels Annen**, Senior Fellow at the German Marshall Fund of the United States and Member of the SPD Executive Board, on “Germany’s Response to the Euro Crisis”

May 27 – Discussion and breakfast with **Ambassador Peter Wittig**, Permanent Representative of Germany to the United Nations, on “Germany and the United Nations”

June 1-6 – ACG-Dräger Foundation **Young Leaders Study Group on the Future of Europe: Demographic Trends, Migration, and Social Cohesion in 2010** conference in Brussels and Paris

June 14 – Eighteenth Annual John J. McCloy Awards Dinner, honoring Allianz SE and **Michael Diekmann**, Chairman of the Board of Management, and The Dow Chemical Company and **Andrew N. Liveris**, Chairman and CEO

2010 Calendar of Events (Continued)



ACG Honorary Vice Chairman Paul A. Volcker, Chairman of the Economic Recovery Advisory Board and former Chairman of the Federal Reserve, and ACG Chairman Garrick Utley (back row, from left) with the Kellen family (front row, from left): Mrs. Stephen M. Kellen; ACG Board Member Andrew Gundlach, Director of Arnhold and S. Bleichroeder Advisers, LLC; and Marina Kellen French



Bundestag Members (from left) Rolf Mützenich (SPD) and Holger Haibach (CDU/CSU) addressing well over 50 members and friends of the ACG and Deutsches Haus at NYU at an event that was organized in less than 24 hours. The parliamentarians made time for the meeting when they were temporarily stranded in the United States after a cloud of volcanic ash from Iceland brought international travel to a virtual standstill.

June 15 – Discussion and luncheon with **Hans-Ulrich Klose**, Federal Coordinator of German-American Cooperation and Member of the Bundestag (SPD), on “The Transatlantic Partnership: Common Crises, Shared Response”

September 28 – Discussion and breakfast, hosted by Alston & Bird LLP, with **Zsolt Nyiri**, Director of the Transatlantic Trends Survey at the German Marshall Fund of the United States, on “The Obama Puzzle”

June 22 – Evening discussion and reception with **Paul A. Volcker**, Chairman of the Economic Recovery Advisory Board, former Chairman of the Federal Reserve, and ACG Honorary Vice Chairman, in conversation with **Garrick Utley**, Chairman of the American Council on Germany and President of The Levin Institute, on “The Euro Crisis and Its Impact on the Global Economy”

October 5 – Special lecture on “The Victory of Swing: Goebbels’ Fight Against Literature and Music Between 1933 and 1945,” held in cooperation with Deutsches Haus at NYU, by **Dieter Feddersen**, Board Member of the Dräger Foundation

July 14 – Discussion and luncheon, held in cooperation with American Friends of Bucerius and hosted by Crowell & Moring LLP, with **Arjun Appadurai**, Goddard Professor of Media, Culture, and Communication at New York University, and **Shikhil Suri**, an International Consultant at Crowell & Moring LLP, and moderated by **Michael Werz**, Senior Fellow at the Center for American Progress, on “A Rival to China? India’s Unfinished Business: Health, Infrastructure, Corruption,” as part of the discussion series Talking About China: Europe, China, and the United States in the 21st Century

October 6 – **Swing Concert**, “Bei Mir Bist Du Scheen,” held in cooperation with Deutsches Haus at NYU and sponsored by Guido Goldman, the German Marshall Fund of the United States, the Canary Charitable Foundation, and DAAD

August 29-September 2 – **XXXII American-German Young Leaders Conference** in Berlin on “Too Big to Fail? The State of Transatlantic Relations in Uncertain Times”

October 13 – Discussion and breakfast, hosted by Reiss+Preuss LLP, with **Constanze Stelzenmüller**, Senior Transatlantic Fellow at the German Marshall Fund of the United States, on “What’s the Future for the Transatlantic Relationship in a Multipolar World?”

October 29 – Discussion and breakfast, in cooperation with Deutsches Haus at NYU, with **Thomas Kausch**, Anchorman of the Political Program “Fakt” on German TV ARD, Host of Political Discussions on German-French TV ARTE, and author of *Dear Americans – Schön, Dass Wir Euch Wieder Haben*, on “A Look at the Elections – and Other Headline News”



Ambassador John C. Kornblum (second from right), Senior Counsel at Noerr LLP and a former ACG Board Member, and (from left) Henry H. Arnhold, Chairman of Arnhold and S. Bleichroeder Holdings, Inc.; ACG Board Member Joseph McLaughlin, Partner at Sidley Austin LLP; ACG President William M. Drozdiak; and ACG Board Member Guido Goldman, Director of German Studies at the Minda de Gunzburg Center for European Studies at Harvard University



Ambassador Klaus-Peter Gottwald (right), German Federal Commissioner for Arms Control and Disarmament, and David W. Detjen (left), Partner at Alston & Bird LLP

November 4 – Conference on Immigration and Integration Issues, co-sponsored with the Consulate General of Germany in New York, the Foreign Press Association, and the Hunter College Graduate Social Research Program

November 8 – Discussion and breakfast, hosted by Sidley Austin LLP, with **Ambassador John C. Kornblum**, Senior Counsel at Noerr LLP and a former ACG Board Member, on “The End of German-American Relations”

November 10 – Discussion and luncheon, co-sponsored by the Heinrich Böll Foundation and hosted by Crowell & Moring LLP, with **Ralf Fuecks**, President of the Heinrich Böll Foundation in Berlin, on “The Rise of the German Greens and the Green Economy”

November 17 – Discussion and breakfast, held in cooperation with the Heinrich Böll Foundation and hosted by Reiss+Preuss LLP, with **Özcan Mutlu**, Spokesperson for Education and European Policies for Alliance 90/The Greens in the Berlin House of Representatives, on “Has Multiculturalism Failed in Germany?”

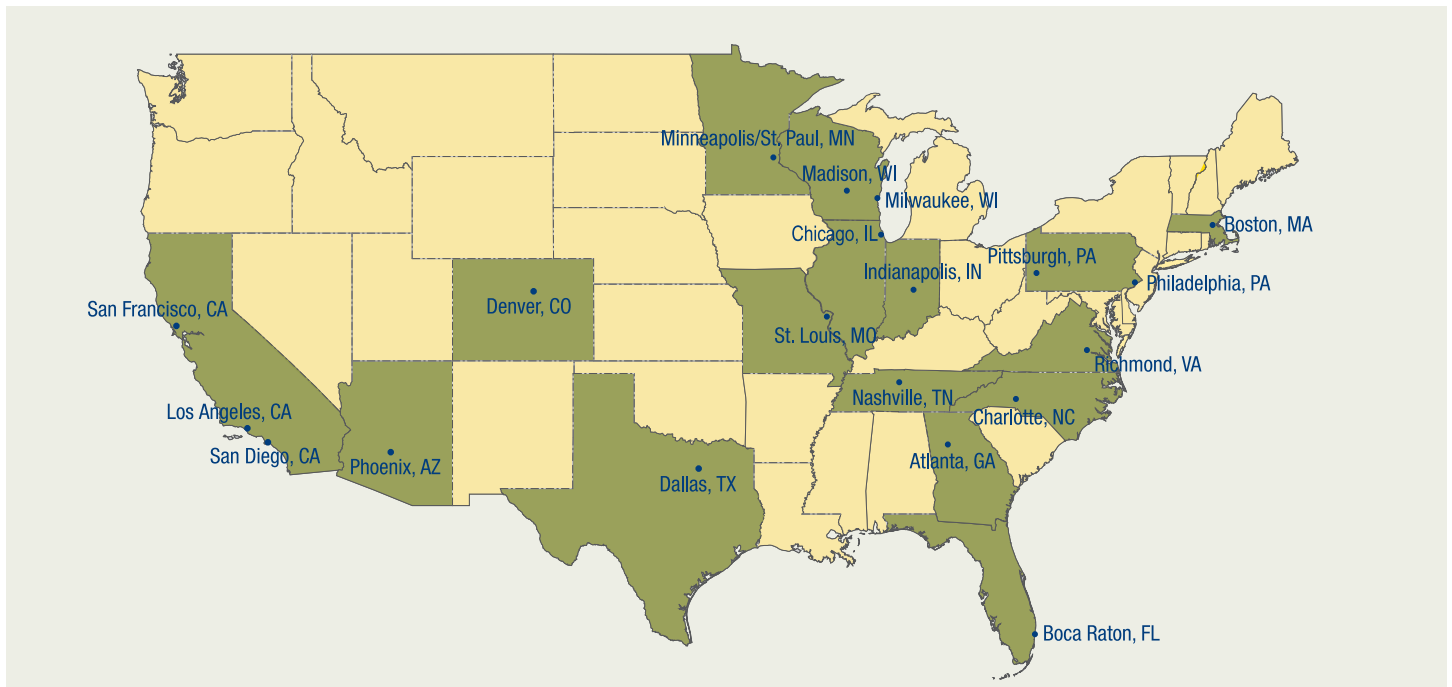
December 1 – Discussion and breakfast, hosted by Pryor Cashman LLP, with **Minister Matthias Sonn**, Head of the Economic Department at the German Embassy in Washington, D.C., on “The Transatlantic Economic Climate: Cloudy with a Chance of Shortfalls?”

December 6 – Discussion and luncheon, held in cooperation with the Friedrich Naumann Foundation, with **Werner Hoyer**, Minister of State at the German Federal Foreign Office, on “Europe and the United States in a Globalized World – Partners or Competitors?”

December 12-16 – ACG Study Tour to Berlin on climate issues

December 14 – Discussion and luncheon, co-sponsored with the State of Bavaria U.S. Office for Economic Development, the vbw (Bavarian Business Association), and the bayme vbm (Employers’ Associations for the Bavarian Metalworking and Electrical Industries), with **Jörg Schwitalla**, Member of the Executive Board of MAN SE and Chief Human Resources Officer of the MAN SE Group, on “Steering Through Crisis: The Labor Market in an Age of Economic Uncertainty,” with an introduction by **Garrick Utley**, Chairman of the American Council on Germany, and with remarks also by **Bertram Brossardt**, CEO of bayme vbm and CEO of vbw

Eric M. Warburg Chapters



The Eric M. Warburg Chapters of the American Council on Germany provide members and the general public around the United States with a dynamic forum for discussing economic, political, and social issues on the transatlantic agenda. The Council launched the Chapter program in the early 1990s in order to promote a greater understanding of German and European affairs beyond the business community in New York and the policy community in Washington, D.C. Chapter programming now brings the insights of government officials, journalists, and experts in international affairs to 20 cities, from coast to coast.

The Warburg Chapters held about 50 events in 2010, exploring aspects of the euro crisis and Germany's role in the bailout plan for Greece, the 20th anniversary of German unification, and the U.S. midterm elections, among other timely topics. Policy discussions also continued to delve into the state of transatlantic relations and both German and American foreign policy at a time of significant global challenges.

The ACG launched a new pilot Chapter in 2010, establishing an outpost in Chicago. The pilot Chapter will provide local Council members, fellowship alumni, and Young Leader alumni a means of staying involved in ACG activities in their immediate area, in addition to reaching out to a wider public.

Its first event was held in June.

The 2010 calendar of Warburg Chapter events included discussions with numerous distinguished German officials, including **Klaus Scharioth**, Ambassador of Germany to the United States; the Consul General of Germany in New York, **Horst Freitag**; and **Cem Özdemir**, Co-Chairman of Alliance 90/The Greens. **Christoph Eichhorn**, Head of the Political Department at the German Embassy in Washington, and **Minister Matthias Sonn**, Head of the Economic Department at the German Embassy, also addressed Chapters.

Several speakers shared their unique vantage points on German unification amid 20th-anniversary commemorations, including **Markus Meckel**, the final Foreign Minister of the German Democratic Republic and a former Member of the Bundestag, and **Stefanie Sigrid Rehm**, Liaison for the Brussels Office of the State Chancellery of Saxony. Unification was also the focus of a panel featuring **Ruth Wittlinger**, Senior Lecturer at the School of Government and International Affairs at the University of Durham in the United Kingdom and author of *German National Identity in the 21st Century: A Different Republic After All?* together with **Stephan K. Schindler**, Professor of German, Comparative Literature, and Film Studies at Washington University, and **Joyce Marie**

Mushaben, Professor of Comparative Politics and Gender Studies at the University of Missouri – St. Louis.

Other experts and journalists discussed the transatlantic relationship in the context of unfolding current events. **Constanze Stelzenmüller**, Senior Transatlantic Fellow at the German Marshall Fund of the United States, shared an analysis of the U.S. midterm elections. **Simon Koschut**, Fritz Thyssen Fellow at the Weatherhead Center for International Affairs at Harvard University, spoke about German foreign policy, and **Stephen Kinzer**, former *New York Times* Bureau Chief in Bonn, Berlin, and Istanbul, spoke about relations between Turkey, Germany, and the European Union. Other speakers in 2010 included **Hendrik Ankenbrand**, Business Correspondent for the *Frankfurter Allgemeine Zeitung*; **Niels Annen**, Member of the SPD Executive Board and Senior Fellow at the German Marshall Fund of the United States; and **Steven Hill**, Director of the Political Reform Program at the New America Foundation and author of *Europe's Promise: Why the European Way Is the Best Hope for an Insecure Age*.

2010 Calendar of Warburg Chapter Events

January 25 – Charlotte Warburg Chapter event with **Gabor Steingart**, Senior Correspondent at *Der Spiegel* in Washington, D.C., on “The Role of the West in the World in the Future – A Reflection at the End of the First Decade of the Third Millennium,” presented in cooperation with the German-American Chamber of Commerce of the Southern U.S., Inc., North Carolina Chapter

February 4 – Nashville Warburg Chapter event with **Christoph Eichhorn**, Head of the Political Department at the German Embassy in Washington, D.C., on “Obama One Year Later: A German Perspective”

February 22 – Pittsburgh Warburg Chapter event with **Horst Freitag**, Consul General of Germany in New York, on “The U.S. and the EU: From Pittsburgh to the G20 Summits in 2010,” presented in cooperation with the World Affairs Council of Pittsburgh

February 23 – Denver Warburg Chapter event with **Steven Hill**, Director of the Political Reform Program at the New America Foundation and author of *Europe’s Promise: Why the European Way Is the Best Hope for an Insecure Age*, on “Capitalism in the 21st Century: The U.S. vs. Europe,” presented in cooperation with the Denver World Affairs Council, a program of the Rocky Mountain Institute for International Education

March 2 – Philadelphia Warburg Chapter event with **Steven Hill** on “Germany’s Alternative to Wall Street Capitalism,” presented in cooperation with the German-American Chamber of Commerce, Inc., Philadelphia

March 23 – Boston Warburg Chapter event with **Hendrik Ankenbrand**, Business Correspondent for the *Frankfurter Allgemeine Zeitung*, on “Do the Germans Have to Bail Out Greece? A Lose-Lose Proposition,” presented in cooperation with the Goethe-Institut Boston

March 29 – Richmond Warburg Chapter event with **Delancey Gustin** of the Immigration and Integration Program at the German Marshall Fund of the United States on “U.S. and European Perspectives on Immigration: A Problem or an Opportunity?”

April 5 – St. Louis Warburg Chapter event with German poet **Durs Grünbein**, presented in cooperation with the German Department and the Max Kade Center at Washington University

April 7 – Boston Warburg Chapter event with **Cem Özdemir**, Co-Chairman of Alliance 90/The Greens, on “It’s Easy Being Green: Prospects for the Green Party in Germany and Europe,” presented in cooperation with the Minda de Gunzburg Center for European Studies at Harvard University and the German-American Business Council of Boston, Inc.

April 13 – Dallas Warburg Chapter event with **Hendrik Ankenbrand**, Business Correspondent for the *Frankfurter Allgemeine Zeitung*, on “Monetary Policies: What America and Europe Could Learn from China”

April 14 – San Francisco Warburg Chapter event with **Hendrik Ankenbrand** on “Looking Beyond Greece: Germany, the Euro, and European Monetary Policy”

April 15 – San Francisco Warburg Chapter event with **Klaus Scharioth**, Ambassador of Germany to the United States, on “Insights on Transatlantic Issues – From Nuclear Arms Reduction to the Euro Crisis – and Beyond,” presented in cooperation with Peter Rothen, Consul General of Germany in San Francisco

April 16 – Pittsburgh Warburg Chapter event with **Christoph Eichhorn**, Head of the Political Department at the German Embassy in Washington, D.C., on “Perspectives from the Political Section at the German Embassy”

April 17 – St. Louis Warburg Chapter event with **Wolfgang Schuster**, Mayor of Stuttgart

May 3 – Charlotte Warburg Chapter event with **Minister Matthias Sonn**, Head of the Economic Department at the German Embassy in Washington, D.C., on “Germany and the United States: Partners in Transatlantic Business,” presented in cooperation with the German-American Chamber of Commerce of the Southern U.S., Inc., North Carolina Chapter

May 4 – Boston Warburg Chapter event with **Eckart Woertz**, Visiting Fellow at Princeton University and Head of the Economics Department at the Gulf Research Center (Dubai), on “The Global Financial Crisis and the Persian Gulf,” presented in cooperation with WorldBoston and hosted by Rasky Baerlein Strategic Communications

May 4 – Pittsburgh Warburg Chapter event with **Stephan Grabherr**, Deputy Consul General of Germany in New York

May 11 – San Francisco Warburg Chapter event with **Steven Hill**, Director of the Political Reform Program at the New America Foundation and author of *Europe’s Promise: Why the European Way Is the Best Hope for an Insecure Age*, on “Germany’s Alternative to Wall Street Capitalism,” presented in cooperation with DAAD and the Goethe-Institut San Francisco

May 12 – Dallas Warburg Chapter event with **Wilfried Prewé**, Chief Executive of the Hannover Chamber of Industry and Commerce (IHK), on “The Economic and Financial Crisis: How Will Europe Cope?”

May 12 – Indianapolis Warburg Chapter event with **Volkmar Schultz**, former Member of the Bundestag, providing “An Update on the Current Political and Economic Situation in Germany,” presented in cooperation with the Indianapolis-Cologne Committee, the Indiana German Heritage Society, Lutheran Child and Family Services, and the Max Kade German-American Center at Indiana University – Purdue University Indianapolis

May 17 – Dallas Warburg Chapter event with **Miodrag Soric**, Washington Bureau Chief of Deutsche Welle, on “A More German Europe? Angela Merkel and the Future of the Euro Zone,” presented in cooperation with the Dallas Committee on Foreign Relations

May 20 – Philadelphia Warburg Chapter event with **Niels Annen**, Member of the SPD Executive Board and Senior Fellow at the German Marshall Fund of the United States, on “Germany’s Response to the Euro Crisis”

May 27 – Atlanta Warburg Chapter event with **Niels Annen** on “Germany’s Response to the Euro Crisis,” presented in cooperation with the Goethe-Zentrum/German Cultural Center Atlanta

June 1 – Boston Warburg Chapter event with **Markus Meckel**, former Member of the Bundestag and the final Foreign Minister of the German Democratic Republic, on “Freedom and Unity in Europe: From German Reunification to Crisis in Europe,” presented in cooperation with the Goethe-Institut Boston

2010 Calendar of Warburg Chapter Events (Continued)

June 1 – Minneapolis/St. Paul Warburg Chapter event with **Niels Annen** on “Germany’s Response to the Euro Crisis,” presented in cooperation with the German-American Chamber of Commerce of the Midwest, Inc., Minnesota Chapter

June 2 – Chicago Warburg Chapter event with **Markus Meckel** on “Transatlantic Relations and the Challenges Facing NATO”

June 4 – Indianapolis Warburg Chapter event with **Markus Meckel** on “20 Years Later: Reflections on the Peaceful Revolution, the Fall of the Wall, and German Unification,” presented in cooperation with the Consul General of Germany in Chicago, the Indiana German Heritage Society, the Indianapolis-Cologne Committee, Lutheran Child and Family Services, and the Max Kade German-American Center at Indiana University – Purdue University Indianapolis

June 4 – Indianapolis Warburg Chapter event with **Markus Meckel** on “20 Years Later: Reflections on the Peaceful Revolution, the Fall of the Wall, and German Unification,” presented in cooperation with the Consul General of Germany in Chicago, Immanuel Lutheran Church, the Indiana German Heritage Society, and Lutheran Child and Family Services

June 7 – Denver Warburg Chapter event with **Markus Meckel** on “The Peaceful Revolution, the Fall of the Wall, and German Unification 20 Years Later”

June 8 – San Francisco Warburg Chapter event with **Markus Meckel** on “The Peaceful Revolution, the Fall of the Wall, and German Unification 20 Years Later,” presented in cooperation with Peter Rothen, Consul General of Germany in San Francisco

June 10 – Philadelphia Warburg Chapter event with **Horst Freitag**, Consul General of Germany in New York, on “Challenges and Changes in Transatlantic Relations,” presented in cooperation with the German-American Chambers of Commerce, the American Jewish Committee, the German Society of Pennsylvania, the Greater Northeast Philadelphia Chamber of Commerce, and the Steuben Observance Committee

June 28 – Nashville Warburg Chapter event with **Niels Annen**, Member of the SPD Executive Board and Senior Fellow at the

German Marshall Fund of the United States, on “The German Position on Afghanistan”

June 29 – Pittsburgh Warburg Chapter event with **Niels Annen** on “Operating in Crisis Mode? Meeting Current Economic and Political Challenges in Germany”

June 30 – San Francisco Warburg Chapter event with **Niels Annen** on “Operating in Crisis Mode? Meeting Current Economic and Political Challenges in Germany”

October 2 – Dallas Warburg Chapter event to celebrate the **20th Anniversary of German Reunification**, presented in cooperation with the Dallas Goethe Center, Park Place Motorcars, and the German American Chamber of Commerce

October 2 – Minneapolis/St. Paul Warburg Chapter event with **Stefanie Sigrid Rehm**, Liaison for the Brussels Office of the State Chancellery of Saxony, on “The Final Days of the GDR, the Collapse of the Berlin Wall, and East-West German Integration,” presented in cooperation with the Germanic-American Institute

October 4 – San Francisco Warburg Chapter event with **Stefanie Sigrid Rehm** on “The 20th Anniversary of German Unity,” presented in cooperation with Peter Rothen, Consul General of Germany in San Francisco

October 4 – St. Louis Warburg Chapter event with **Ruth Wittlinger**, Senior Lecturer in the School of Government and International Affairs at the University of Durham in the United Kingdom and author of *German National Identity in the 21st Century: A Different Republic After All?* and panelists **Stephan K. Schindler**, Professor of German, Comparative Literature, and Film Studies at Washington University, and **Joyce Marie Mushaben**, Professor of Comparative Politics and Gender Studies at the University of Missouri – St. Louis, on “Twenty Years of Unification: A ‘Usable’ German Past at Last?” presented in cooperation with the Political Science Department, Political Science Academy, and Political Science Graduate Student Association at the University of Missouri – St. Louis and the German Department at Washington University

October 6 – Pittsburgh Warburg Chapter event with **Stefanie Sigrid Rehm** on “Grassroots Organizations in the GDR:

The Fall of the Wall in 1989 and the 1990 Election,” presented in cooperation with Chatham University

October 12 – Dallas Warburg Chapter event and screening of “One Germany, One Year Later” and “One Germany, Twenty Years Later” with **Gabriele Hayes** and **Mark Hayes**, filmmakers of “One Germany, Twenty Years Later,” presented in cooperation with the Dallas Bar Association, the Dallas Goethe Center, the German-American Chamber of Commerce of the Southern U.S., Inc., Texas Office, the International Law Students Association at the Southern Methodist University Dedman School of Law, the Southern Methodist University John Goodwin Tower Center for Political Studies, and the Wende Museum

October 14 – Charlotte Warburg Chapter event with **Constanze Stelzenmüller**, Senior Transatlantic Fellow at the German Marshall Fund of the United States, on “What Is the Future for the Transatlantic Relationship in a Multipolar World?”

October 14 – Dallas Warburg Chapter event with **Margot Käßmann**, former Head of the Protestant Church in Germany and Distinguished Theologian-in-Residence at Emory University, on “The Churches in Germany Anticipating the 500th Anniversary of Reformation”

October 25 – Pittsburgh Warburg Chapter event with **Minister Matthias Sonn**, Head of the Economic Department at the German Embassy in Washington, D.C., on “Financial Recovery, Energy, and Health Care and the German-American Relationship,” presented in cooperation with the German American Business Circle and the World Affairs Council of Pittsburgh

November 3 – Denver Warburg Chapter event with **Ambassador R. Christopher Hill**, Dean of the Josef Korbel School of International Studies at Denver University, on “Engaging the ‘Axis of Evil,’ ” presented in cooperation with the Denver Council on Foreign Relations

November 3 – Philadelphia Warburg Chapter event with **Simon Koschut**, Fritz Thyssen Fellow at the Weatherhead Center for International Affairs at Harvard University, on “Germany and the NATO Alliance: The Future of Transatlantic Cooperation,”

presented in cooperation with the German-American Chamber of Commerce, Inc., Philadelphia

November 4 – Nashville Warburg Chapter event with **Simon Koschut** on “Current German Foreign Policy Under Chancellor Merkel: The Transatlantic Partnership”

November 4 – Phoenix Warburg Chapter event with **Christoph Eichhorn**, Head of the Political Department at the German Embassy in Washington, D.C., on “U.S. Midterm Elections – And Now What? A View from Europe”

November 5 – Dallas Warburg Chapter Member Appreciation Event

November 8 – Boston Warburg Chapter event with **Simon Koschut** on “Current German Foreign Policy Under Chancellor Merkel: The Transatlantic Partnership,” presented in cooperation with the Minda de Gunzburg Center for European Studies at Harvard University

November 10 – Indianapolis Warburg Chapter event with **Matthias Beier**, Assistant Professor of Pastoral Care and Counseling and Director of the Psychotherapy and Faith Program at Christian Theological Seminary, on “Trust as the Heart of the Reformation: Listening to a New, Transformative Voice from the Land of Luther,” presented in cooperation with the Christian Theological Seminary in Indianapolis, the Consul General of Germany in Chicago, Evangelical Lutheran Church in Indiana, and the Foundation for Lutheran Child and Family Services

November 11 – Denver Warburg Chapter event with **Klaus Scharioth**, Ambassador of Germany to the United States, on “Transatlantic Relations in the New Decade,” presented in cooperation with the Rocky Mountain Institute for International Education

December 9 – Boston Warburg Chapter event with **Stephen Kinzer**, former *New York Times* Bureau Chief in Bonn, Berlin, and Istanbul, on “Troubled Triangle: Turkey, Germany, and the EU”



Horst Freitag (right), the Consul General of Germany in New York, and (from left) University of Pittsburgh Chancellor Mark A. Nordenberg and Pittsburgh Warburg Chapter Director David A. Murdoch, Partner at K&L Gates LLP, Honorary German Consul, and former ACG Board Member, at a joint event hosted by the World Affairs Council of Pittsburgh in collaboration with the Pittsburgh Warburg Chapter where Mr. Murdoch received the Cross of the Order of Merit (Bundesverdienstkreuz) of the Federal Republic of Germany

[Photo Credit: Christina Unger]

In Gratitude

The American Council on Germany would like to express its great thanks to the Warburg Chapter Directors and other volunteers for their time and efforts to ensure the success of the program.

Warburg Chapter Directors

C. Robert Barker III
Atlanta, Georgia

William M. Bass
Denver, Colorado

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Nicola Bremer
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Helge Jordan
Phoenix, Arizona

Catherine S. Meschievitz
Boca Raton, Florida

Nina Roelofs
Minneapolis/St. Paul,
Minnesota

William B. Stronge
Boca Raton, Florida

Study Tours



Study tour participants were treated to a behind-the-scenes look at the Heinrich Böll Foundation's new, sustainable-energy facility. Here, Lorenz Maas (left), System Administrator of the Heinrich Böll Foundation, and Bastian Hermisson (third from left), Head of the Department for the EU and North America at the Heinrich Böll Foundation, show around study tour participants (from left) Jodi Visco, Manager of Product Stewardship for Chemicals and Performance Products at BASF Corporation in New Jersey; Dustin Keele, Co-Founder and Executive Vice President of Photon Energy Services in California; Dan Morgan, a journalist based in Maryland; and Brad Barton, Principal at NGP Energy Technology Partners in Texas.

The American Council on Germany's study tours give American professionals the opportunity to engage in a dialogue with German officials, business leaders, journalists, and other experts and gain a better understanding of the German political and economic landscape. The Council conducted a study tour with a focus on energy and environmental policy from December 12 to 16, 2010, in Berlin and Potsdam.

The study tour delegation was made up of about a dozen American practitioners, officials, experts, and opinion shapers with direct experience in environmental policy. The group had in-depth discussions about the viability of renewable energy – including solar and wind power – and the dangers of continued dependency on fossil fuels. They also explored the facets of global warming at length. Although some of the energy-related incentives utilized in Germany do not apply in the United States, the entrepreneurs in the group saw the potential to adapt German models to American settings.

The study tour participants' meeting partners included **Philip D. Murphy**, U.S. Ambassador to Germany; **Hans-Ulrich Klose**, Coordinator of German-American Cooperation and Member of the Bundestag (SPD); **Beate Maeder-Metcalf**, Head of the Division for U.S. and Canada Affairs, and **Robert von Rimscha**, Deputy Head of Policy Planning, both in the German Foreign Office; **Özcan Mutlu**, Education and European Policies Spokesperson for Alliance 90/The Greens in the Berlin House of Representatives; and Bundestag Member **Dietmar Nietan**. At the Federal Chancellery, the group had the opportunity to meet with **Rolf Nikel**, Deputy Director General for Foreign Affairs, Security Policy, and Global Issues, and **Peter Roesgen**, Climate and Energy Advisor to Chancellor Merkel. The group also met with experts, academics, and journalists such as **Ralf Fuecks**, President of the Heinrich Böll Foundation; **Claudia Kemfert**, Professor of Energy Economics and Sustainability at the Hertie School of Governance; **Erik Kirschbaum**, a Senior Correspondent at Reuters; **Andreas Kraemer**, Director of Ecology; **Volker Perthes**, Director of the German Institute for International and Security Affairs (Stiftung Wissenschaft und Politik); and **Constanze Stelzenmüller**, Senior Transatlantic Fellow at the German Marshall Fund of the United States, along with scientists at the Potsdam Institute for Climate Impact Research.

The participants have continued to build on their collaboration across the Atlantic – and with one another – since returning from the study tour. One of the journalists has written extensively about climate issues on his blog, while other participants are further exploring ways to apply German approaches to sustainability in an American context. The group was exposed to a wellspring of German innovations to draw from going forward.

The study tours are made possible by the generous support of the Transatlantic Program of the Federal Republic of Germany with funds from the Federal Ministry of Economics and Technology's European Recovery Program.

American-German Young Leaders Conference



Wolfgang Schäuble (second from left), Federal Minister of Finance, meeting with Young Leaders (from left) Monu Jacob Joseph, Managing Partner at Catalina Securities, LLC; Eric Greitens, CEO and Founder of The Mission Continues; and Ned Ryun, President of American Majority



General Volker Wierer (second from right), Chairman of the German Joint Chiefs of Staff (Generalinspektor der Bundeswehr), with (from left) Young Leaders Ellen Gustafson, Co-Founder and Executive Vice President of FEED Projects LLC, and Anna von Bayern, Politics Reporter and Editor at *Bild am Sonntag*; and Young Leaders Steering Committee member Sarmad Hussain, staffer at the German Bundestag

The American Council on Germany's American-German Young Leaders Conferences bring together about 50 up-and-coming professionals from the ages of 28 to 38 from both sides of the Atlantic each year for a series of intense discussions and meetings with high-level officials and experts. The goals of the conference are to enable Americans and Germans to get a nuanced view of the transatlantic partners' agenda in a globalized world while building strong bonds among tomorrow's leadership. The Young Leaders come from a wide cross-section of society, including the corporate world, government, finance, the media, the military, and think tanks.

Delegates to the 32nd American-German Young Leaders Conference met from August 29 to September 2, 2010, to take a close look at the evolving economic and political terrain in the United States, Germany, and beyond, under the umbrella of "Too Big to Fail? The

State of Transatlantic Relations in Uncertain Times." The group zoomed in on four main topics:

- Governing: Politics as Usual or Post-Partisan Consensus?
- The Global Economic Crisis and Its Impact on Transatlantic Relations
- Prioritizing Domestic Challenges in the Age of Austerity
- Foreign Policy Challenges in Uncertain Times

The delegates had substantive meetings with the likes of former Foreign Minister **Joschka Fischer**; **Philip D. Murphy**, U.S. Ambassador to Germany; **Bernd Pfaffenbach**, State Secretary in the Federal Ministry for Economics and Technology; and Minister of Finance **Wolfgang Schäuble**. The Young Leaders also heard the insights of **General Volker Wierer**, Chairman of the German Joint Chiefs of Staff

(Generalinspektor der Bundeswehr), at a dinner hosted by Daimler AG at its historic Haus Huth office.

The group met at various points with such distinguished Young Leader alumni as **Eckart von Klaeden** (1997), Minister of State to the Chancellor, and **Jens Weidmann** (2004), then the Chancellor's top economic advisor, who was later named President of the German Bundesbank. The delegates also chanced upon a brief meeting with **Thomas de Maizière** (1989), Germany's Interior Minister, while visiting the Chancellery. And at the closing dinner, hosted by Noerr LLP and Global Co-Head – Corporate **Alexander Ritvay**, a special guest appearance was made by Minister of Defense **Karl-Theodor zu Guttenberg** (2003).

In addition, the Young Leaders were hosted by ACG Board Member **John J. Calaman**, Senior Vice President for Wealth Management at Morgan Stanley Smith Barney, and his wife, **Marjorie Nesbitt**, at Tuteur Haus, where they heard from **Fred B. Irwin**, Managing Director, Member of the Board, and Vice Chairman of Citigroup Global Markets Deutschland AG & Co. and President of the American Chamber of Commerce in Germany.

The delegations were forging the bonds of friendship far beyond the plenary meetings and breakout sessions, not least during a boat tour of the German capital. The Young Leaders also toured the Jewish Museum Berlin and met with Archive Director **Aubrey Pomerance**.

The weeklong Young Leaders Conference is only the first step in building connections among delegates across the Atlantic. Alumni gatherings are held on an ongoing basis in New York City, Frankfurt, Berlin, and beyond. For example, on May 5, 2010, about 50 alumni gathered for a Cinco de Mayo-inspired reception at the residence of **Horst Freitag**, Consul General of Germany in New York, to hear his perspectives on Germany's role in alleviating the credit crisis in Greece. Young Leader alumni also remain engaged with one another and with the American Council on Germany through social media, particularly Facebook – further buttressing bonds that transcend both time and national borders.

American-German Young Leaders Conference (Continued)



The 2010 American-German Young Leaders and Steering Committee members with ACG President William M. Drozdiak, ACG Chairman Garrick Utley, and Young Leader alumnus Eckart von Klaeden (1997), Minister of State to the Chancellor

2010 American Delegates

Jessica F. Altschul

Department Manager – Public Affairs and Events
Daimler AG

Eve Bower

International Desk Assignment Editor
CNN International

Todd F. Braunstein

Assistant U.S. Attorney
U.S. Attorney's Office – District of Massachusetts

Jonathan W. Colbert

Double Bassist
Kansas City Symphony

Melinda Creasman

Vice President and Counsel
Deutsche Bank AG

Jarod D. Davis

Sustainability External Engagement Leader
The Dow Chemical Company

Devin Fergus

Fellow
Woodrow Wilson International Center for Scholars

Eric Greitens

CEO and Founder
The Mission Continues

Ellen Gustafson

Co-Founder and Executive Vice President
FEED Projects LLC

Frank O. Hogan

Vice President
Goldman, Sachs & Co.

Monu Jacob Joseph

Managing Partner
Catalina Securities, LLC

Mary-Catherine Lader

Renewable Energy Investment Analyst
Goldman, Sachs & Co.

Roger A. Libby

Senior Director of Corporate Public Policy
Deutsche Post DHL – USA

Andrea L. Mokros

Principal
Mokros Strategies, LLC

Marisa L. Porges

International Affairs Fellow
Council on Foreign Relations

Libby Rosenbaum

Director of Outreach
The American Council of Young Political Leaders

Paul J. Ryan

Partner
DCI Group

Ned Ryun

President
American Majority

Ian J. Schillinger

Program Manager
U.S. Naval Sea Systems Command

Jill Shaunfield

Science and Technology Advisor, Bureau of Near Eastern Affairs
U.S. Department of State

Ming-Yi C. Smith

Project Manager
Federal Reserve Bank of New York

Joseph Z. Wells

Stryker Infantry Company Commander, 2-3 Infantry Regiment
U.S. Army

Julian L. Wong

International Relations Specialist
U.S. Department of Energy

2010 German Delegates

Ali Aslan

International Affairs Advisor
Federal Ministry of Finance

Anna von Bayern

Politics Reporter and Editor
Bild am Sonntag

Paul Melot de Beauregard

Partner
McDermott Will & Emery

Quirin Berg

CEO/Producer/Founder
Wiedemann & Berg Film and Wiedemann & Berg Television

Kinga Anna Duerrbaum

Assistant Vice President
Bank of Tokyo-Mitsubishi UFJ

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Head of Section, Directorate-General for Information Society and Media
European Commission

Markus Isenmann

Business Effectiveness Lead, Oncology Europe
Pfizer Pharmaceuticals

Alexa von Künsberg

President
Benedictus Stiftung

Thorsten Liebert

Head of Business Development and Market Management
Allianz Global Automotive

Thilo Maier

Associate Information Systems Officer
United Nations Office of Geneva

Tanja Mildenerger

Personal Assistant to the Head of the Federal Chancellery
Federal Chancellery

Karsten M. Moerschel

Executive Assistant to the CFO and Member of the Management Board
Deutsche Bank AG

Katja Pohlmann

Advisor to the Chairman on Economic Development and Cooperation
CDU Parliamentary Group

Michael Pujol

Associate
Milbank, Tweed, Hadley & McCloy LLP

Nicole Rubba

Manager and Executive Assistant – External Affairs and Public Policy
Daimler AG

Maïke Scheumer

Advisor to President Thomas Mirow
European Bank for Reconstruction and Development

Achim Sties

Staff to Chief Financial Officer
BASF SE

Max von Trotha

Vice President – Group Strategy
T-Mobile International

In Gratitude

The American Council on Germany is grateful to the following for their support of the 32nd American-German Young Leaders Conference:

Anna-Maria and Stephen M. Kellen Foundation
John J. Calaman and Marjorie Nesbitt Daimler AG
Deutsche Bank AG
German Marshall Fund of the United States
Goldman, Sachs & Co.
Baron Hubert and Baroness Christine von Hirsch
Kirkland & Ellis LLP
Lilly Deutschland
Noerr LLP
Pfizer Deutschland GmbH
Count Caspar and Countess Marie-Therese von Preysing

The ACG would also like to express its many thanks to the Young Leaders Steering Committee, whose tireless efforts bring to fruition a dynamic program:

Edward S. McFadden
(Chairman)
Vice President, Corporate New Media Strategy
Verizon Communications

Felix Dohna
Director
GoetzPartners Corporate Finance

Antonin Finkelnburg
Arbeitgeberverband Gesamtmetall

Sarmad Hussain
Staffer
German Bundestag

Eric Ueland
Vice President
Duberstein Group Inc.

Catherine Barr Windels
Principal
Onpoint Strategies

Young Leaders Study Group on the Future of Europe



Young Leaders Study Group members Michele Wucker, Executive Director of the World Policy Institute; A. Wess Mitchell, President of the Center for European Policy Analysis; and Christina Bache Fidan, Program Coordinator at the Istanbul Policy Center at Sabanci University (left to right)

The American Council on Germany and the Dräger Foundation convened a third Young Leaders Study Group on the Future of Europe to delve into the subjects of demographic change, migration, and social cohesion. The Young Leaders Study Groups engage opinion leaders and decision-makers from across Europe and the United States between the ages of 28 and 38, representing business, government, the media, academia, and the NGO community. The program fosters leadership qualities, stimulates dialogue across national boundaries and across professional sectors, and creates a new network of future global leaders.

This study group's 35 participants from 11 different countries gathered for an extended period to discuss practical and policy-oriented aspects of migration. With the last of three meetings taking place from June 1 to 6, 2010, in Brussels and Paris, it provided at least three perspectives in addition to the broader transatlantic angle: the Belgian view, the French view, and the European Union view.

During the June conference, the group examined the effects that different forms of migration have on the countries in Europe and the policies that the EU has devised in response. The group also looked at the issues surrounding the integration of migrants, including how the second and third generations of migrants achieve integration and which factors – such as the economic crisis or media coverage in general – may impede successful integration. In addition, they discussed the immigration debate in France and the compatibility of Islam with modern liberal values. The group also explored wider global issues, such as transatlantic security and geopolitical shifts.

The discussion partners at the final conference included **Steven Erlanger**, *New York Times* Paris Bureau Chief; **Georges Lemaître**, International Migration Specialist at the OECD Directorate for Employment, Labor, and Social Affairs in Paris; **Thierry Mandon**, Mayor of Ris-Orangis, Évry Centre Essonne; **Martin Schieffer**, acting Head of the Counter-Terrorism Unit, Directorate F (Security), at the Directorate General for Justice, Freedom, and Security at the European Commission in Brussels; **Alan Seatter**, Director of the Directorate General for External Relations at the European Commission; **Paul Van Thielen**, Director General of the Federal Judicial Police in Brussels; and **Hubert Védrine**, former Minister of Foreign Affairs in Paris.

The ACG and the Dräger Foundation have collaborated on three multi-year Young Leaders Study Groups since 2003.

Fellowships



German Federal Agriculture Minister Ilse Aigner (third from left) and Gerhard Sonnleitner (third from right), President of the Deutscher Bauernverband and a 1992 McCloy Fellow in Agriculture, meeting in Berlin with the 2010 American McCloy Fellows in Agriculture (from left): Eric Spates of the Maryland Farm Bureau, Erin Pirro of Farm Credit East, Sarah Bedgar Wilson of the North Dakota Farm Bureau, and Jeff Sutton of the Kansas Farm Bureau

McCloy Fellowships

In 2010, 27 Americans and Germans were named as McCloy Fellows, giving them the unique opportunity to go overseas for up to one month to meet with their transatlantic counterparts, conduct in-depth research, compare best practices, and get a firsthand look at current developments in their respective fields. Above all, the fellowships promote transatlantic dialogue and collaboration.

The Council's McCloy Fellowships support talented mid-career practitioners in the fields of agriculture, art, environmental policy, journalism, and urban affairs. Fellows in agriculture and urban affairs travel as a group, while art, environmental policy, and journalism fellows travel independently to work on projects of their own design. Fellows continue to build on the relationships developed during their fellowship upon returning home.

Agriculture

Traveling as a group, four American McCloy Fellows in Agriculture visited various cities in Germany and Belgium for three weeks in September to learn more about European agricultural issues. The four fellows, from Connecticut, Kansas, Maryland, and North Dakota, met with representatives from the Deutscher Bauernverband (German Farmers Association) and the European Parliament as well as numerous McCloy Fellowship alumni. They also visited produce and dairy farms, vineyards, and farmers markets throughout Germany.

In late October, four German McCloy Fellows in Agriculture traveled to the United States to meet with their American counterparts. Stemming from Berlin, Kaschenbach, Lietzen, and Retwisch, the fellows started their journey in Washington, D.C., continued on to West Virginia, Georgia, Oregon, and Minnesota, then ended in New York City. The fellows had the opportunity to visit farms, factories, government offices, wineries, and markets during their three-week program.

The ACG extends its thanks to the **American Farm Bureau Federation** and the **Deutscher Bauernverband** for their assistance in identifying qualified candidates for the agriculture fellowships and for ensuring the fellows' itineraries are tailored to their professional interests.

Environmental Policy

Six McCloy Fellowships were awarded to professionals in the field of environmental policy to conduct projects on current issues including climate change, energy efficiency, and policy reform more broadly. **Carmen Dienst**, a Project Coordinator for the Wuppertal Institute, researched environmentally friendly technology transfer and its effects on the transatlantic relationship. **Samuel Hill**, President of Bodega Algae LLC, traveled to Germany to study the use of algae for renewable energy in Europe. **Andrea Jonas**, a Research Associate for the Federal Institute for Research on Building, Urban Affairs, and Spatial Development, met with policymakers and urban planners to discuss sustainable land use in the United States. **Constantin Vogt**, Policy Advisor for the Environmental Center of Deutsche Bahn AG, researched approaches to reducing carbon emissions by promoting rail travel. The ACG is appreciative of the cooperation of **Ecolologic** in this field.

Journalism

The ACG awarded McCloy Fellowships in Journalism to three American and three German journalists investigating timely topics such as military involvement in Afghanistan and the future of national space programs. **Michael Bernstein**, Assistant Producer at On the Media for National Public Radio, examined Google Street View in Germany. **Marketa Hulpachova**, a student at the Columbia University Graduate School of Journalism, is researching the continued effects of communism in the former German Democratic Republic. **Kai Kupferschmidt**, a Reporter for *Der Tagesspiegel*, researched synthetic biology in the United States.

The American McCloy Fellows in Journalism are selected by a panel of distinguished journalists. The ACG would like to thank the members of the selection jury for the 2010 American journalists: ACG Board Member **Lee Cullum**, host of "CEO," a series of television interviews with business leaders; **Josh Friedman**, Director of Maria Moors Cabot Prizes at the Columbia Graduate School of Journalism; and **Michael Parks**, a Professor at the University of Southern California's Annenberg School for Communication & Journalism, who consider the applications in conjunction with ACG President **William M. Drozdziak**.

Fellowships (Continued)

Urban Affairs

Four German McCloy Fellows in Urban Affairs traveled as a group to the United States and were hosted by local government leaders and fellowship alumni across the country in March. The fellows, who come from the Cities of Cologne, Dresden, Munich, and Rostock, participated in the National League of Cities' Congressional City Conference in Washington, D.C., and met with various officials and experts to discuss topics such as urban planning, immigrant affairs, and sister-city relationships. Starting their fellowship in New York, the fellows also traveled to Arizona, California, Florida, and Nebraska.

In the fall, three American McCloy Fellows in Urban Affairs traveled to Germany to discuss urban development, crime prevention, and policymaking in general with their German counterparts. The fellows, who are from Colorado, Washington State, and Wyoming, spent three weeks meeting with officials and policymakers in cities throughout the country, including Berlin, Cologne, and Munich.

The ACG would like to thank the [National League of Cities](#) and the [Deutscher Städtetag](#) (German Association of Cities) for their assistance in selecting candidates and for helping with the coordination of the fellows' itineraries.

Other Fellowships

Goldman Fellowship

Every year the American Council on Germany awards a Dr. Guido Goldman Fellowship for the Study of German and European Economic and International Affairs to a promising young American scholar whose research focuses on German economic and international policy within a wider European context. The fellowship was established in 2003 to honor political scientist and ACG Board Member **Guido Goldman**, Director of German Studies at the Minda de Gunzburg Center for European Studies at Harvard University.

The recipient of the 2010 Goldman Fellowship was **Katy Crossley-Frolick**, an Assistant Professor at Denison University in Ohio. Dr. Crossley-Frolick was awarded a fellowship to conduct research on transitional justice in post-unification Germany. Her research in this area is building on her doctoral dissertation.

Hunt Fellowships

The Dr. Richard M. Hunt Fellowships for the Study of German Politics, Culture, and Society are awarded to promising American academics whose work explores key themes of contemporary German society or the political, cultural, and social history of Germany. The fellowship was established in honor of **Richard M. Hunt**, former President and current Vice Chairman of the ACG, who was a respected historian and mentor to many young academics at Harvard University.

Two Hunt Fellowships were awarded in 2010. **Michael Meng**, an Assistant Professor of History at Clemson University in South Carolina, received a fellowship to conduct research on the status and legacy of Jewish sites in Germany and Poland. This research is contributing to an upcoming book examining the ruins of former Jewish structures in cities such as Berlin, Essen, and Warsaw. **Yair Mintzker**, an Assistant Professor of German History at Princeton University, was awarded a fellowship to research the defortification of Germany during the 18th and 19th centuries. The fellowship is furthering his dissertation on the emergence of the modern German city.

Kellen Fellowships

The Anna-Maria and Stephen M. Kellen Fellowship program gives Berlin-based German journalists the opportunity to travel to the United States to conduct research on an independent project and to meet with policymakers and cultural leaders. The Kellen Fellowships began in 1997 thanks to the generous support of the [Anna-Maria and Stephen Kellen Foundation](#), which was established by **Anna-Maria Kellen** and the late Stephen M. Kellen, a Berlin native who was an ACG Board Member and Co-Chairman of the New York investment firm Arnhold and S. Bleichroeder Holdings, Inc.

Three Kellen Fellowships were awarded in 2010. **Matthias Dell**, Editor of the Cultural Section of *Der Freitag*, is researching social conditions in the creative industries. **Petra Pinzler**, a Reporter and Editor at *Die Zeit*, is exploring the effects of the financial crisis in the United States. **Stefan Zanev**, a Television Producer and Reporter for ARD Hauptstadtstudio – Bayerischer Rundfunk, is focusing on Jewish-American viewpoints of modern Germany.

2010 McCloy Fellows

Agriculture

Arno Billen

Independent Farmer
Kaschenbach, Germany

Erin Pirro

Agriculture Business Consultant, Farm Credit East
Enfield, Connecticut

Werner Joachim Schwarz

Chairman, Bauernverband
Schleswig-Holstein
Retwisch, Germany

Eric Spates

Farmer, Stony Castle Farm
Poolesville, Maryland

Jeff Sutton

Young Farmers and Ranchers
Coordinator, Kansas Farm
Bureau
Manhattan, Kansas

Henrik Wendorff

Farm Manager
Lietzen, Germany

Brigitte Wenzel

Expert in the Meat and Livestock Division, Deutscher Bauernverband
Berlin, Germany

Sarah Bedgar Wilson

Young Farmers and Ranchers
Coordinator, North Dakota
Farm Bureau
Jamestown, North Dakota

Environmental Policy

James Arnott

Research Associate, Aspen
Global Change Institute
Aspen, Colorado
Project: "Science as a Contact Sport"

Carmen Dienst

Project Coordinator, Wuppertal
Institute
Wuppertal, Germany
Project: "Technology Transfer – Lessons Learned by U.S. Stakeholders and the Implications for Transatlantic Cooperation"

Samuel Hill

President, Bodega Algae LLC
Boston, Massachusetts
Project: "Environmental Policy and Market Opportunities of New Algae Biomass Products"

Andrea Jonas

Research Associate, Federal
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Spatial Development
Bonn, Germany
Project: "Evaluation on Spatial Planning – A Comparative Analysis of Germany and the United States"

Imran Sheikh

Research Assistant, Energy and
Resources Group, University
of California, Berkeley
Berkeley, California
Project: "A Comparison of the
Energy Transition in Germany
and the United States"

Constantin Vogt

Policy Advisor, DB Environmental Center, Deutsche
Bahn AG
Berlin, Germany
Project: "The Potential of Rail
to Reduce Carbon Emissions
from Transport"

"The general knowledge you get from the newspapers about a foreign country is not comparable to the understanding you gain while living there for a while and talking with people. So I now have an improved understanding of the USA and especially about the current situation and challenges of energy and climate policy."

Carmen Dienst,
2010 McCloy Fellow in Environmental Policy

Journalism

Michael Bernstein

Assistant Producer, On the
Media for National Public
Radio
New York, New York
Project: "Google's Long-Delayed Plan to Launch Street View in Germany"

Marketa Hulpachova

Graduate Student, Columbia
University Graduate School of
Journalism
New York, New York
Project: "The Lasting Effects of the Iron Curtain"

Mason Inman

Freelance Journalist
Sacramento, California
Project: "Building Resilient Communities: Local Energy, Local Food, and Local Economies"

Kai Kupferschmidt

Reporter, *Der Tagesspiegel*
Berlin, Germany
Project: "How American Scientists Are Becoming Engineers of Life"

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Brian Sumers

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Los Angeles, California
Project: "German Military Involvement in Afghanistan"

Urban Affairs

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Officer of European and International Relations
City of Dresden, Germany

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Manager of Public-Sector
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John J. McCloy Awards Dinner



McCloy Award recipients Andrew N. Liveris (left), Chairman and CEO of The Dow Chemical Company, and Michael Diekmann (right), Chairman of the Board of Management of Allianz SE, with ACG Board Member John J. McCloy II (middle), Chairman of the Board of Gravitas Technology, Inc.



McCloy Award recipients Michael Diekmann (second from left), Chairman of the Board of Management of Allianz SE, and Andrew N. Liveris (second from right), Chairman and CEO of The Dow Chemical Company, with ACG Chairman Garrick Utley (left) and ACG President William M. Drozdiak (right)

Annual Dinner Honors Heads of Allianz SE and The Dow Chemical Company

Every year the American Council on Germany presents John J. McCloy Awards to two business leaders – one leader of an American firm and one leader of a German firm – for outstanding contributions to the transatlantic economic relationship. First presented in 1993, the awards are named in honor of John J. McCloy, the founding Chairman of the American Council on Germany and the first civilian U.S. High Commissioner for Germany after World War II. German Chancellor Helmut Kohl described John J. McCloy as “a farsighted man who made a decisive contribution towards the development of democracy and the market economy” in Germany.

The 18th annual John J. McCloy Awards Dinner paid tribute to **Michael Diekmann**, Chairman of the Board of Management of Allianz SE, and **Andrew N. Liveris**, Chairman and CEO of The Dow Chemical Company, on June 14, 2010. Both business leaders were honored for their work to build economic ties across the Atlantic. The year 2010 was especially significant for Dow in this regard, as it marked the 50th anniversary of its presence in Germany.

ACG Chairman **Garrick Utley**, who also serves as President of The Levin Institute, presided over the proceedings. ACG Board Member **Ambassador Robert M. Kimmitt**, Independent Chairman of the Deloitte Center for Cross-Border Investment, presented both awards. Other speakers at the dinner included **Horst Freitag**, Consul General of Germany in New York; ACG Board Member **Guido Goldman**, Director of German Studies at the Minda de Gunzburg

Center for European Studies at Harvard University; and Bundestag Member **Hans-Ulrich Klose**, Federal Coordinator of German-American Cooperation. **Malcolm Hoenlein**, Executive Vice Chairman of the Conference of Presidents of Major American Jewish Organizations, also addressed the audience, lauding Allianz’s support of a scholarly project documenting the synagogues that existed in Germany before Kristallnacht and before the Third Reich.

Two talented dancers from Ailey II treated those gathered to powerful performances. Their appearance was part of a special partnership between the American Council on Germany and the Ailey company. Artistic Director **Sylvia Waters**, who has led Ailey II since its inception in 1974, was in attendance at the dinner, along with **Robert Battle**, who has been appointed Artistic Director of Alvin Ailey American Dance Theater as of July 2011. The ACG is grateful for the generous special contributions that made these performances possible.

The proceeds of the McCloy Awards Dinner help enable the Council to continue and expand its programs and activities. The ACG would like to express its special thanks to those who contributed toward the dinner, and particularly to Dinner Co-Chairmen **Greg Babe**, President and CEO of Bayer Corporation and Bayer MaterialScience LLC and an ACG Board Member; **Kurt Bock**, Chairman and CEO of BASF Corporation; and **Klaus Kleinfeld**, Chairman and CEO of Alcoa Inc., also an ACG Board Member.



Malcolm Hoenlein, Executive Vice Chairman of the Conference of Presidents of Major American Jewish Organizations, and ACG Chairman Garrick Utley (left to right)



Ailey II dancer Taeler Cyrus performing *Splendid Isolation II* at the 2010 McCloy Awards Dinner

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Corporate Membership Program



David Malpass (second from left), President of Encima Global LLC, and (from left) ACG Chairman Garrick Utley and ACG Board Members Arthur Yorke Allen of Douglass Winthrop Advisors LLC and Joseph McLaughlin, Partner at Sidley Austin LLP



Friedrich Merz, Chairman of the Atlantik-Brücke e.V. and Partner at Mayer Brown LLP, and ACG Board Member Alex M. Azar II, Vice President of Business-to-Business at Eli Lilly and Company (left to right)

The American Council on Germany's corporate membership program is designed to give leaders in the German-American business community unique insights into economic and political developments through special policy discussions, publications, and more. Corporate members have the opportunity to meet directly with various German officials, journalists, academics, and other experts to discuss the issues of the day, and to network with others who are actively engaged in the transatlantic relationship. Top contributors are automatically members of the Business Advisory Committee (BAC).

In 2010, corporate programs focused on the evolving economic landscape, including the Greek crisis and fluctuations in the euro, and on the changing contours of domestic politics in Germany as the relatively new governing coalition continued to settle in. Council programming also zoomed in on the brightening economic outlook in Germany and the midterm elections in the United States.

The Council welcomed high-caliber economists for policy discussions such as **David Malpass**, President of Encima Global LLC; ACG Honorary Vice Chairman **Paul A. Volcker**, Chairman of the Economic Recovery Advisory Board and former Chairman of the Federal Reserve; and **Axel Weber**, President of the German Bundesbank. **Minister Matthias Sonn**, Head of the Economic Department at the German Embassy in Washington, D.C., also gave his take on trade balances and the future of the euro. In addition, corporate members attended a special dinner with **Friedrich Merz**, Chairman of the Atlantik-Brücke e.V. and Partner at Mayer Brown LLP.

The ACG would like to express its thanks to the Co-Chairmen of the Business Advisory Committee: ACG Board Member **Dale L. Ponikvar**, Partner at Milbank, Tweed, Hadley & McCloy LLP, who also serves as the ACG's Counsel, and **Christian Jagenberg**, Executive Vice President and General Manager of NORD/LB.

The Council is very grateful for the support of all corporate members, particularly during these volatile economic times.

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2010 Publications

Occasional Papers

#1: Taking Germany's Pulse: A Report on an ACG Study Tour to Berlin

By **Steven E. Sokol**, Vice President and Director of Programs of the American Council on Germany
December 9-15, 2009
Berlin

With generous support from the Transatlantic Program of the Federal Republic of Germany with funds from the Federal Ministry of Economics and Technology's European Recovery Program

#2: "Transatlantic Relations: The Outlook for 2010"

An address by **Horst Freitag**, Consul General of Germany in New York
Before the Pittsburgh Warburg Chapter of the American Council on Germany and the World Affairs Council of Pittsburgh
February 22, 2010
With special thanks also to Noerr LLP

#3: "Germany and the Financial Crisis: Challenges and Opportunities"

An address by **Axel Weber**, President of the German Bundesbank
Before the American Council on Germany
April 26, 2010
New York City

#4: Remarks for the Annual Convention of the Economic Council of the CDU

By **Ambassador Robert B. Zoellick**, President of The World Bank Group
June 9, 2010
Berlin

#5: "The Transatlantic Partner- ship: Common Crises, Shared Response"

An address by **Hans-Ulrich Klose**, Member of the German Bundestag and Coordinator of German-American Cooperation
Before the American Council on Germany
June 15, 2010
New York City

#6: "The European Union 20 Years After the Fall of Commu- nism: A Success Story – Crisis and Challenge for Transatlantic Relations"

An address by **Markus Meckel**, Former Member of the Bundestag and Former Foreign Minister of the German Democratic Republic
Before various Eric M. Warburg Chapters of the American Council on Germany
June 2010

#7: "Transatlantic Fiscal Policy"

An address by **Wolfgang Schäuble**, German Federal Minister of Finance
Before the American Council on Germany's 32nd American-German Young Leaders Conference
August 29, 2010
Berlin

Other Publications

The Eighteenth Annual John J. McCloy Awards Dinner

Honoring **Michael Diekmann**, Chairman of the Board of Management of Allianz SE, and **Andrew N. Liveris**, Chairman and CEO of The Dow Chemical Company
June 14, 2010
New York City

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